

MINUTES OF THE MEETING OF SENATE

November 15, 2013

The meeting was held at 1:30 p.m. in Room 56, University Community Centre.

SENATORS: 71

J. Aitken Schermer	A. Grzyb	A. Nelson
M.A. Andrusyszyn	J. Hatch	D. Neufeld
D. Belliveau	J. Hopkins	N. Pilo
C. Beynon	A. Hrymak	B. Prajapati
M. Brezina	G. Hunter	M. Rothstein
C. Brown	G. Jim	P. Ryan
J. Burkell	R. Keirstead	A-M. Santos
S. Camiletti	R. Klassen (Eng)	S. Saravanabaran
J. Capone	R. Klassen (Ivey)	C. Schnurr
A. Chakma	J. Knowles	V. Schwean
M. Clapton	G. Kulczycki	M. Singh
A. Conway	A. Lalka	R. Sookraj
L. Davies	J. Lamarche	T. Sutherland
J. Deakin	C. Lee	D. Sylvester
J. Doerksen	A. Leschied	B. Timney
S. Doshi	J. Litchfield	E. Tithecott
N. Dyer-Witthford	J. Malkin	J. Toswell
A. Edmunds	S. McDonald Aziz	A. Watson
L. Elliott	R. Mercer	J. Weese
J. English	K. Mequanint	G. West
J. Etherington	S. Mischler	S. Wetmore
B. Garcia	J. Morgan	C. Wilkins
C. Gobert	K. Moser	P. Woodford
R. Graham	B. Neff	

Observers: R. Chelladurai, L. Gribbon, K. Okruhlik, J. Tennant, G. Tigert, A. Weedon, P. Whelan

S.13-160 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of October 18, 2013 were approved as circulated.

S.13-161 **REPORT OF THE PRESIDENT**

Dr. Chakma reported on the following items: Reappointment of Dr. Andy Hrymak, Dean, Faculty of Engineering for a second term, Western named among *Canada's Top 100 Employers* and International Week celebrations.

Dr. Deakin provided an update on Western's financial situation. Overhead slides used to highlight her presentation are attached as [Appendix 1](#). She also gave an update on the Strategic Mandate Agreement noting that the Ministry will issue its revised differentiation document by January 2014. Western will finalize its SMA after the Ministry's document is released.

A member asked if international tuition fees will be increased in light of the government's new "head tax." Dr. Deakin responded that it is not the University's intention to pass this cost fully to the students.

REPORT OF THE SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS [Exhibit I]

S.13-162 **Faculty of Arts and Humanities: Withdrawal of the Minor in Mediterranean Studies**

It was moved by B. Timney, seconded by R. Graham,

That the Minor in Mediterranean Studies be withdrawn from offerings in the Faculty of Arts and Humanities, Department of Modern Languages and Literatures, effective January 1, 2014; and, that registration in this module be discontinued, effective January 1, 2014.

CARRIED

S.13-163 **Richard Ivey School of Business: Revision to the Honors Business Administration (HBA) Program – Advanced Entry Opportunity (AEO)**

It was moved by B. Timney, seconded by C. Lee,

That the Advanced Entry Opportunity (AEO) section for admission into the HBA program be revised as set out in Exhibit I, item 2, effective October 1, 2013.

CARRIED

S.13-164 **Faculty of Engineering: Introduction of Two New Options in Computer Engineering**

It was moved by B. Timney, seconded by A. Hrymak,

That two new options, “Electronic Devices for Ubiquitous Computing” and “Software Systems for Ubiquitous Computing,” be introduced in the Faculty of Engineering, Department of Electrical and Computer Engineering, as set out in Exhibit I, Appendix 1, effective September 1, 2014; and

That the current Computer Engineering program be withdrawn effective September 1, 2014; and

That students currently enrolled in the Computer Engineering program be allowed to finish their degree by September 1, 2017.

CARRIED

S.13-165 **Schulich School of Medicine & Dentistry: Revisions to the Admission Requirements of the DDS Program**

It was moved by B. Timney, seconded by B. Garcia,

That effective December 1, 2013 (for September 1, 2014 admissions), the Admission Requirements for the Doctor of Dental Science (DDS) program be revised as set out in Exhibit I, item 4.

CARRIED

S.13-166 **King’s University College**

S.13-166a **Introduction of a Minor in Disability Studies**

It was moved by B. Timney, seconded by D. Sylvester,

That the Minor in Disability Studies, detailed in Exhibit I, item 5a, be introduced at King's University College, effective September 1, 2014.

CARRIED

S.13-166b Introduction of "Disability Studies" as a Subject Area and New Disabilities Studies Courses

It was moved by B. Timney, seconded by P. Ryan,

That "Disability Studies" be introduced as a subject area and that the following new courses in Disability Studies be introduced, effective September 1, 2014:

Disability Studies 2202A/B: Understanding Disability Labels
Disability Studies 2210A/B: Education and Disability Studies
Disability Studies 2211A/B: Disability Art, Sport and Leisure
Disability Studies 2290A/B - 2296A/B: Special Topics in Disability Studies
Disability Studies 3310F/G: Bioethical Controversies
Disability Studies 3311F/G: Changing Contexts and Practices
Disability Studies 1010A/B: Exploring Disability (replacing Interdisciplinary Studies 1010A/B: Exploring Disability)
Disability Studies 2201A/B: Rethinking Disability (replacing Interdisciplinary Studies 2246: Rethinking Disability)
Disability Studies 2216A/B: Disability, Media and Madness (replacing Interdisciplinary Studies 3316F/G - Imagined Monsters: Representations of Disability and Madness)
Disability Studies 3320F/G: Narratives of Disability and Care (replacing Interdisciplinary Studies 3320F/G: Narratives of Disability, Kinship and Care)

CARRIED

S.13-167 Policy Revision: "Statement on Potential Health Risks/Immunization Requirements" for the Faculty of Health Sciences

It was moved by B. Timney, seconded by J. Weese,

That effective September 1, 2013, the policy "Statement on Potential Health Risks/Immunization Requirements" for the Faculty of Health Sciences be revised as set out in Exhibit I, item 6, to include a separate statement for the School of Nursing.

CARRIED

S.13-168 Report of the Subcommittee on Program Review – Undergraduate (SUPR-U): Cyclical Reviews

Senate received for information the recommendations of the Subcommittee on Program Review – Undergraduate (SUPR-U) with respect to the cyclical reviews of undergraduate programs at King's University College.

S.13-169 Policy Revision: Change of Name: Eligibility for Honors Designations - MBA Program

Senate was advised that the policy on "Eligibility for Honors Designation – Graduate Students" (page 4 of the academic policies on Dean's Honor List and Graduation "With Distinction," has been renamed "Eligibility for Honors Designation – *MBA Program*."

S.13-170 New Scholarships and Awards

SCAPA has approved on behalf of the Senate, for recommendation to the Board of Governors through the President & Vice-Chancellor, the Terms of Reference for the new scholarships and awards set out in Exhibit I, Appendix 3.

ENQUIRIES & NEW BUSINESS

S.13-171

Fall Break, 2013

A member thanked the administration for making the Fall Break possible, but said that some issues were raised by the student constituency about how the break was managed by instructors because in some courses more readings or assignments were given to make up for Fall Break. He asked if feedback will be collected from students and faculty concerning the break and are there plans for Fall Break 2014. Dr. Doerksen responded that a survey regarding the Fall Break will be sent out late November. Feedback will be analysed and reported to Senate.

S.13-172

eLearning

A member asked for an update on eLearning Task Force initiatives outlined in Appendix 4 of the report. Dr. Doerksen stated that progress is being made regarding the goals set in the Task Force report such as enhancement in web resources, teaching award for eLearning, workshops for TAs and sessions for professors regarding blended courses. Two new instructional designers were also hired and more smart classrooms are in place.

S.13-173

Access Copyright

A member asked for an update on Western's negotiations with Access Copyright given that the current contract expires December 31, 2013. Dr. Weedon said that discussions continue with Access Copyright regarding an extension to the contract and simultaneously plans must be made in case the deal does not materialize. Western advised Access Copyright in June that it would not be extending its current agreement as it is too expensive and the copyright landscape has changed since the first contract was agreed upon. Western established a copyright working group that is charged with determining how to respond to the law and meet the needs of the Western community. Currently this group is seeking advice from interested groups on campus.

S.13-174

Western Rebranding

A member recalled that in 2012 the administration invested considerable funds in rebranding Western. Western's new websites have received the "Best Post-Secondary Web Redesign by People's Choice" and asked what is being done to measure and study the effectiveness the rebranding exercise. Dr. Chakma reported that Western's new branding received the Award of Excellence from the International Association of Business Communicators and the Best Institutional Branding from the Canadian Council for the Advancement of Education. Having a more consistent look and feel applied to all Western communications aids in promoting the teaching and research excellence at Western. While it is difficult to directly correlate Western's success with the branding, the administration is looking at trends in areas where the reputation of the University plays a large role in decision making: Western exceeded its fundraising targets for 2012 and is on target to achieve the fundraising goals for 2013; in 2012 there were 44,000 applicants for 4,900 first-year spots; and Western continues to attract more international students.

S.13-175

Typhoon Haiyan/Destruction in the Philippines

A member thanked Western for collecting donations for the Red Cross during International Week for aid/disaster relief to help the victims of Typhoon Haiyan and asked for further support from all members of the Western community to contribute to the cause.

ADJOURNMENT


The meeting adjourned at 2:45 p.m.

A. Chakma,
Chair

E. Hegedues,
Associate University Secretary


Budget Outlook and Planning for the Years Ahead

Senate – November 15, 2013




Outline

- External Context
- Looking forward
 - Revenues in the Years Ahead
- Internal Planning Parameters and Priorities



External Context


- **Provincial Deficit/Debt** continue at very high levels
- **Grant Funding being reduced in “Small Chunks”**
 - Policy Levers, International Student related recoveries, B.Ed. Changes, Student Aid Envelopes
- **Tuition Increases Constrained at 3%**
 - 10% of incremental revenue has to be used for Student Aid
- **Other Tuition-related Issues**
 - Program Tuition Threshold Changes
 - Other Tuition/Fee Related Changes
 - Billing Timelines, Deposits, Deferral Fees



Total Impact of the “Cuts in Small Chunks” (\$M)

(Constituent University Only)

	Base Reduction: 2016-17 over 2011-12
Policy Levers	4.4
International Student Related Recoveries	2.3
B.Ed. Program Funding Reduction	1.8
Reductions to Student Aid Programs	3.9
Total	12.4




Impact of Other Tuition-related Proposals (\$M)

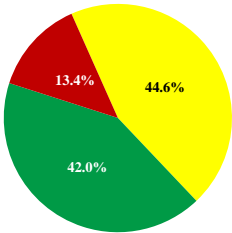
(Constituent University Only)

	Base Revenue Loss
Flat Fee Threshold Change	1.2
Fee Collection Related Changes	1.6
Total	2.8


Total Reduction.	\$15M
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Distribution of 2012-13 Operating Revenue (\$634M)



■ Govt Grants	■ Tuition	■ All Other
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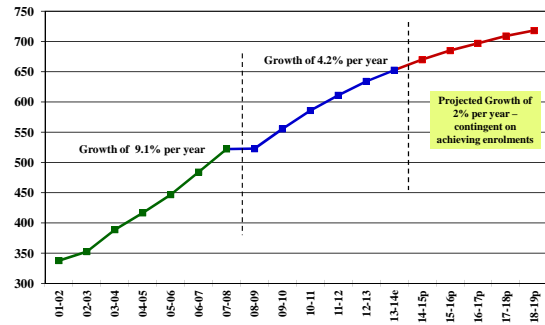


Looking Forward

- Without Enrolment Growth, Revenues Projected to Grow by ~1% Annually
- Modest Enrolment Growth will bring some Additional Revenue
 - But there will be Additional Direct Costs



Operating Revenue (\$M)



Internal Planning Parameters and Priorities

- To be Guided by our New Strategic Plan
- Enrolments
 - Undergraduate Intake at 4,900 to 5,000
 - Graduate Expansion continues as priority
- Internationalization
 - International Undergraduate Enrolment Expansion
 - Exchange and Study-Abroad Programs
 - International Research Collaborations
- Enhancing our Research/Scholarship Profile
 - Research Clusters, Western Research Chairs
 - Hiring World-Class Faculty

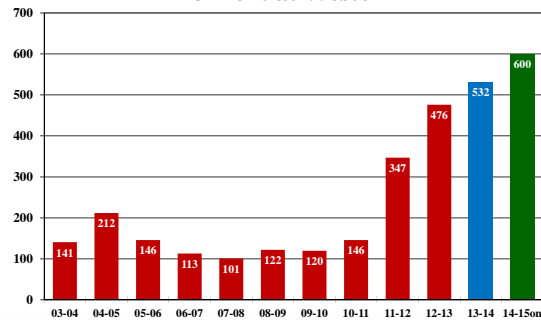


Full-Time Enrolment Update

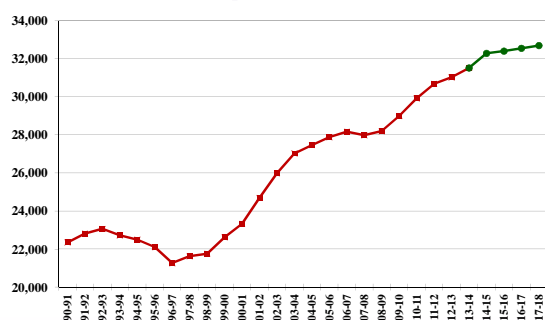
	Actual 2012-13	Projected 2013-14	Actual 2013-14	Actual-Projected
Year 1	4,823	4,900	4,847	- 53
Total Undergrad	22,225	22,633	22,530	- 103
Masters	2,756	3,151	2,977	- 174
PhD	2,021	2,085	2,026	- 59

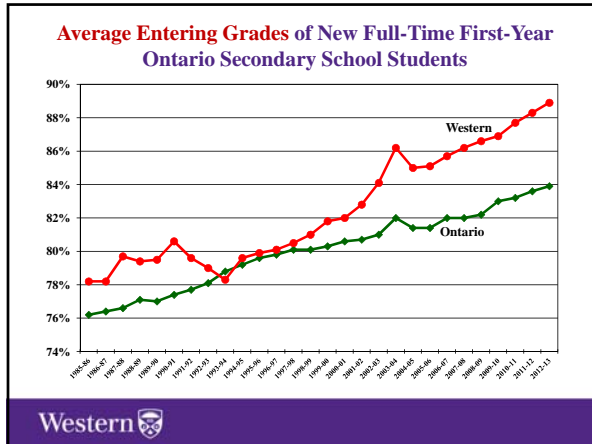


Full-Time Year 1 Undergraduate International Enrolment at Western



Western: Total Constituent FTE Enrolment (Full-Time plus Part-time FTEs)





Internal Planning Parameters and Priorities

- Revenue Generation
 - Planned Modest Enrolment Growth – while maintaining quality
 - Max intake of 5,000
 - International Undergrad Enrolments and Tuition Rates
 - Professional Masters Programs
 - Fundraising
 - Contributions from Ancillaries and Self-Funded Operations
 - Research Partnerships with Corporations
 - eLearning