



# *The* UNIVERSITY of WESTERN ONTARIO

## **MINUTES OF THE MEETING OF SENATE**

**April 15, 2011**

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 61

J. Aitken Schermer  
D. Bartlett  
I. Birrell  
M. Blagrove  
L. Briens  
T. Carmichael  
A. Chakma  
J. Corrigan  
J. Deakin  
J. Doerksen  
W. Dunn  
D. Dutrizac  
C. Ellis  
C. Farber  
N. Ferris  
K. Galil  
J. Garnett  
K. Goldthorp  
H. Hassan  
N. Heapy

T. Hewitt  
B. Hovius  
M. Johnson  
G. Keller  
R. Klassen  
G. Kulczycki  
H. Lagerlund  
S. Lofts  
H. Luckman  
S. Lupker  
S. Macfie  
R. Macmillan  
J. Matthews  
P. McKenzie  
M. McNay  
L. Miller  
J. Mitchell  
K. Mooney  
S. Nemirovsky  
J. Orange

J. Polgar  
R. Poole  
B. Quadry  
A. Raut  
C. Rice  
P. Simpson  
S. Sims  
M. Singh  
A. Slivinski  
C. Stephenson  
D. Sutherland  
D. Sylvester  
R. Telfer  
B. Timney  
D. Ulbrych  
D. Wardlaw  
J. Weese  
G. West  
J. White  
B. Wood  
P. Yu

Observers: R. Chelladurai, J. Compton, A. Weedon

By Invitation: R. Campbell, L. Logan

S.11-53

### **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of March 25, 2011 were approved as circulated.

S.11-54

### **REPORT OF THE PRESIDENT**

The report of the President consisted of the following topics: decanal appointments, inaugural humanitarian awards, Distinguished University Professors, Faculty Scholars, Banting Post-Doc Fellows and Vanier Scholars and faculty authors. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

**REPORT OF THE SENATE COMMITTEE ON UNIVERSITY PLANNING** [Exhibit I]

S.11-55

**2011 – 12 University Operating and Capital Budget**

It was moved by J. Deakin, seconded by L. Briens,

That Senate provide advice to the Board of Governors, through the President & Vice-Chancellor, recommending approval of the 2011-12 University Operating and Capital Budgets detailed in Exhibit I, Annex 1.

Dr. J. Deakin, Provost, presented the 2011-12 University Operating and Capital Budgets, for the first year of the new four-year budget cycle, detailed in Exhibit I, Annex 1. Her presentation highlighted the planning and budgetary context, operating revenues for the next four years, new initiatives and priorities, long-range space plan, operating revenues, and expenditures, including recommendations for faculties, and support units, university-wide expenditures, one-time expenditures, operating reserve forecast and an overview of the 2011-12 capital budget. Overhead slides used in the presentation are attached as [Appendix 2](#).

Revenues for 2011-12 are projected to be \$604.1 million with \$602 million in expenditures. The operating reserve will be at \$31.9 million at the end of 2011-12. The operating reserve will continue to draw down over four years and is projected to be \$3.2 million in 2014-15, which is above the Board of Governors' mandated requirement of \$2.5 million.

Discussion included the following points/concerns:

- The operating reserve at the end of four years is projected to be \$3.2 million which is a long way down from the projected \$31.9 million at the end of 2011-12
  - Dr. Deakin explained that the funds from the reserve over the four years will be spent on important initiatives in order to position Western for success in various areas such as internationalization, enhancing Western's research profile and enrolment expansion. Mr. Chelladurai added that should the budget at any point appear to be heading towards a deficit situation, one-time expenditures can be reduced.
- Increase to the international graduate student fee
  - 85% of the fee is returned to the faculties for graduate student support. Western has the lowest number of research dollars supporting international students and the highest level of operating costs compared to other G13 universities.
- \$300k will be spent on mental health initiatives as a result of the Boniface Review.
- Western's investments have almost recovered from the financial downturn. At the time of the financial crisis, \$46 million was allocated over 3 years to the operating budget. However, with the downturn in the equity markets, that money was pulled back which resulted in painful budgetary decisions including layoffs. Going forward it was agreed that any use of investment returns would be used towards one-time expenditures.

The following documents were received for information:

- Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies (Annex 3).
- Program Specific Tuition and Other Supplemental Fees (Annex 2)

The question was called and CARRIED.

Dr. Chakma acknowledged the efforts of many individuals involved in the preparation of the budget document.

S.11-56      **Revisions to the Richard H. McLaren Visiting Professorship in Business Law**

It was moved by J. Deakin, seconded by B. Hovius,

That the Richard H. McLaren Professorship in Business Law be changed from a Professorship to a Visiting Professorship with the terms of reference amended as outlined in Exhibit 1, item 2.

CARRIED

**REPORT OF THE OPERATIONS/AGENDA COMMITTEE** [Exhibit II]

S.11-57      **Senate Membership – Faculty Constituencies**

It was moved by T. Carmichael, seconded by A. Slivinski,

That the following nominees are appointed to Senate for the term of July 1, 2011 – June 30, 2013, in accordance with the Senate election procedures for the filling of vacancies:

Brescia University College  
Richard Ivey School of Business  
Engineering  
Health Sciences

Huron University College  
Info and Media Studies  
King's University College  
Law  
Schulich School of Med. & Dent.

Music  
Science

Social Science

\*Reappointment

June Matthews\*  
Derrick Neufeld  
Sergei Primak (Electrical and Computer Engineering)  
Jeff Holmes (Occupational Therapy)  
Bev Leipert (Nursing)  
Mark Blagrove\*  
Isola Ajiferuke\*  
Sauro Camiletti  
Tom Telfer  
Bertha Garcia (Pathology)  
Karen Campbell (Epidemiology & Biostatistics)  
Kari Veblen\*  
Sheila Macfie \*  
David Stanford  
James O'Brien \*  
Lorraine Davies

CARRIED

S.11-58      **Senate Membership – Schulich School of Medicine & Dentistry Constituency**

It was moved by T. Carmichael, seconded by J. Weese,

That the seat held by Shawn Li, elected faculty representative on Senate for the Schulich School of Medicine & Dentistry Constituency, be declared vacant as a result of his resignation and that Amardeep Thind, Department of Epidemiology and Biostatistics be elected to complete his term (July 1, 2011 – June 30, 2012).

CARRIED

S.11-59      **Senate Membership: Representative from the General Community**

It was moved by T. Carmichael, seconded by J. White,

That effective April 15, 2011 Laura Elliott be elected to serve on Senate as a representative of the General Community. Ms. Elliott's appointment will run until June 30, 2013.

CARRIED

S.11-60 **Nominating Committee Membership**

The following were elected to the Nominating Committee:  
Members: F. Simpson, C. Farber, S. Macfie, A. Watson  
Alternates: E. Ng, J. Bend, Peter Simpson

**REPORT OF THE NOMINATING COMMITTEE** [Exhibit III]

S.11-61 **Vice-Chair of Senate**

T. Carmichael was elected Vice-Chair of Senate for a term from July 1, 2011 to June 30, 2012.

S.11-62 **Operations/Agenda Committee**

The following were elected to the Operations/Agenda Committee:  
S. Connor, M. Milde, J.B. Orange (terms: July 1, 2011 – June 30, 2012), J. Garnett, S. Macfie, A. Nelson, A. Watson (terms: July 1, 2011 – June 30, 2013).

S.11-63 **Senate Committee on Academic Policy and Awards** (SCAPA)

The following were elected to SCAPA:  
D. Sutherland, S. Nourmohamed (terms July 1, 2011 – June 30, 2012), J. Aitken-Schermer, D. Maxwell, R. Poole, M. Workentin (terms July 1, 2011 – June 30, 2013).

S.11-64 **Senate Committee on University Planning** (SCUP)

D. Sutherland (term July 1, 2011 to June 30, 2012) and N. Ferris (term July 1, 2011 to June 30, 2013) were elected to the Senate Committee on University Planning.

S.11-65 **University Research Board**

The following were elected to the University Research Board:  
P. Allen, S. MacDougall-Shackleton, S. Mittler, K. Okruhlik (terms July 1, 2011 to June 30, 2014), S. Sibbald (term July 1, 2011 to June 30, 2012).  
The election of a graduate student will be considered at the May Senate meeting.

S.11-66 **University Council on Animal Care** (UCAC)

The following were elected to the University Council on Animal Care: C.Ellis, L. Milligan (terms July 1, 2011 to June 30, 2013).

S.11-67 **Honorary Degrees Committee**

The following were elected to the Honorary Degrees Committee:  
V. Prabhu (term July 1, 2011 to June 30, 2012), M. Bartlett, V. Meredith, K. Okruhlik, C. Stephenson (terms July 1, 2011 – June 30, 2013).

S.11-68 **Senate Review Board Academic** (SRBA)

J. Stokes was elected to serve as Chair (term July 1, 2011 to June 30, 2012)

The following faculty were elected to SRBA (terms July 1, 2011 to June 30, 2013)  
M. Atkinson, D. Bartlett, A. Botterell, D. Lucy, K. Luton, P. Ragogna, T. Straatman

The following undergraduate students were elected to SRBA (terms July 1, 2011 to June 30, 2012)  
S. Cheema, S. Connor, V. Leung, A. Li, E. Ng, J. Santucci

The following graduate students were elected to SRBA (terms July 1, 2011 to June 30, 2012) L. Brunton, D. Sutherland, F. Simpson. The election of the fourth graduate student to SRBA will be considered at the May Senate meeting.

S.11-69 **Distinguished University Professors Selection Committee**

H. Laschinger and J. McNeil were elected to the Distinguished University Professors Selection Committee (terms July 1, 2011 to June 30, 2013).

S.11-70 **Faculty Scholars Selection Committee**

T. Adams and K. Baines (terms July 1, 2011 to June 30, 2012), A. Lee and L. McKechnie (terms July 1, 2011 to June 30, 2013) were elected to the Faculty Scholars Selection Committee.

S.11-71 **Nominating Subcommittee to Nominate a Senator from the General Community**

C. Beynon, J. Etherington, D. Sylvester were elected to the Nominating Subcommittee to Nominate a Senator from the General Community (term July 1, 2011 to June 30, 2013)

S.11-72 **McIntosh Gallery Committee**

L. Miller was elected to the McIntosh Gallery Committee (term July 1, 2011 to June 30, 2013).

S.11-73 **Faculty of Health Sciences School of Kinesiology Advisory Committee on Sports and Recreation Services**

M. Mottola was elected to the Faculty of Health Sciences School of Kinesiology Advisory Committee on Sports and Recreation Services (term July 1, 2011 to June 30, 2013).

**REPORT OF THE SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS (SCAPA)**

S.11-74 **Revised JD (UWO)/LLM (Auckland) Combined Program**

It was moved by B. Timney, seconded by J. White,

That the JD (UWO)/LLM (Auckland) Combined Program between the UWO Faculty of Law and the Faculty of Law, The University of Auckland, be revised as highlighted in Exhibit IV, item 1a, effective September 1, 2011.

CARRIED

S.11-75 **Introduction of a JD (UWO)/MLS (Auckland) Combined Program**

It was moved by B. Timney, seconded by J. White,

That a JD (UWO)/MLS (Auckland) Combined Program between the UWO Faculty of Law and the Faculty of Law, The University of Auckland, detailed in Exhibit IV, item 1b, be introduced, effective September 1, 2011.

CARRIED

S.11-76 **Don Wright Faculty of Music: Revisions to the Specialization in Music Administrative Studies (MAS) Module**

It was moved by B. Timney, seconded by L. Briens,

That effective September 1, 2011, the module requirements for the Specialization in Music Administrative Studies (MAS) be revised as set out in Exhibit IV, item 2.

CARRIED

S.11-77 **Brescia University College: Adding Degree Path for Family Studies Modules**

It was moved by B. Timney, seconded by J. White,

That effective September 1, 2011, the degree path “BA (Human Ecology)” be added to the Calendar description of each of the Family Studies modules listed below:

- Honors Specialization in Families and Communities – BA (Human Ecology)
- Honors Specialization in Nutrition and Families – BA (Human Ecology)
- Specialization in Nutrition and Families – BA (Human Ecology)
- Major in Nutrition and Families – BA (Human Ecology)

CARRIED

S.11-78 **Collaborative Graduate Program - Master of Engineering (MEng) in Engineering in Medicine**

It was moved by B. Timney, seconded by J. Weese,

That effective May 1, 2011, a new Collaborative Graduate Program, Master of Engineering (MEng) in Engineering in Medicine, be introduced in the School of Graduate and Postdoctoral Studies as set out in Exhibit IV, Appendix 1.

CARRIED

S.11-79 **Combined MSc Occupational Therapy / PhD Health and Rehabilitation Sciences Program (MScOT/PhD)**

It was moved by B. Timney, seconded by J. Weese,

That effective September 1, 2011, a Combined Master of Science in Occupational Therapy (MScOT) and PhD in Health and Rehabilitation Sciences program be introduced in the School of Graduate and Postdoctoral Studies, as set out in Exhibit IV, Appendix 2.

CARRIED

S.11-80 **Revisions to MAPP 2.10 – Definitions of Types of Awards for Graduate Students**

It was moved by B. Timney, seconded by S. Macfie,

That Senate approve and recommend to the Board of Governors, that effective May 1, 2011, MAPP Policy 2.10 be revised to differentiate between the types of awards for undergraduate and graduate students, as shown in Exhibit IV, Appendix 3.

CARRIED

S.11-81 **Revision to the Course Numbering Policy: Introduction of a New Course Suffix for Graduate Courses Offered During the Summer Term**

It was moved by B. Timney, seconded by G. West,

That the Course Numbering Policy for Graduate and Undergraduate Courses be revised to include a new course suffix for courses offered during the summer term, detailed in Exhibit IV, item 6, effective September 1, 2011.

CARRIED

S.11-82 **New Scholarships**

SCAPA has approved on behalf of the Senate, the Terms of Reference for the following new scholarships, for recommendation to the Board of Governors through the President & Vice-Chancellor:

Foundation Western HBA Continuing Award (Richard Ivey School of Business)  
Harvey Ng International Continuing Student Scholarship (Any Undergraduate Faculty)

**REPORT OF THE HONORARY DEGREES COMMITTEE** (Exhibit V)

S.11-83 **Honorary Degree Recipients – Spring Convocation 2011**

The Report of the Honorary Degrees Committee announcing the honorary degree recipients for Spring Convocation 2011, detailed in Exhibit V, was received for information.

S.11-84 **ANNOUNCEMENTS & COMMUNICATIONS** (Exhibit VI)

Announcements & Communications detailed in Exhibit VI were received for information.

**ADJOURNMENT**

The meeting adjourned at 2:55 p.m.

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A. Chakma  
Chair

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I. Birrell  
Secretary

The University of Western Ontario

**President's Report to Senate**  
**Friday, April 15, 2011**



The University of Western Ontario

**Decanal appointments**

- **Charmaine Dean, Science**  
From Simon Fraser University  
*Starts August 1*
- **Betty Anne Younker, Music**  
From University of Michigan  
*Starts August 1*



The University of Western Ontario

**Inaugural Humanitarian Awards**

**Ecosystem Health – Africa Initiative**  
*Charles Trick, Jack Bend, Irena Creed  
and Regna Darnell*

**Social Justice Network**  
*Sandra Smeltzer*

**Restoring Names to the Disappeared**  
*Maricarmen Vega*



The University of Western Ontario

**Other recent awards...**

- Distinguished University Professors
- Faculty Scholars
- Banting Post-Doc Fellows &  
Vanier Scholars



The University of Western Ontario

**Also hot off the press...**

- **25 Faculty authors** celebrated at Campus Book Store for publications released in 2010-2011
- **Shiva Singh** published in the scientific journal **PLoS One** on the genetic sequencing of schizophrenia using identical twins
- **Murray Huff** published in the scientific journal **Diabetes** on the health benefits of a substance found in tangerines



## *The University of Western Ontario* 2011-12 Operating and Capital Budgets

Senate Meeting  
April 15, 2011

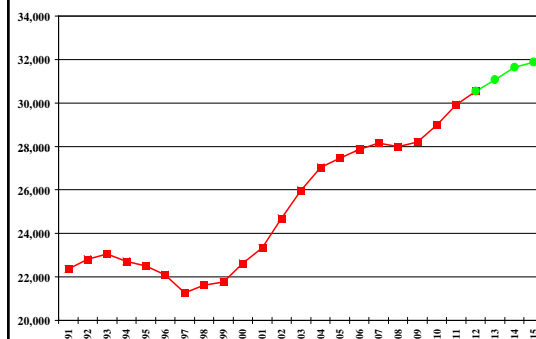
### Context/Background

- Starting New 4-Year Plan: 2011-12 to 2014-15
- Planning Priorities are based on the Update to our Strategic Plan
- *Reaching Higher* has ended
- Provincial Election in the Fall of 2011
  - “Access to PSE” is a priority for the Major Parties
- GTA Enrolment Pressure

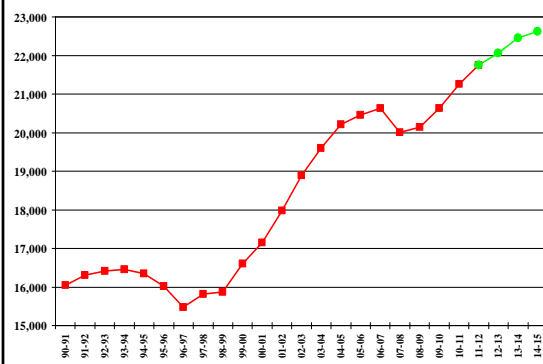
### Operating Revenues for the Next 4 Years

- Enrolment Growth is Key to Add’l Revenues
  - Undergraduate (Domestic/Int’l) and Graduate
- Government Grants
  - Undergraduate growth funding expected to continue
  - We expect to achieve Govt Grad Allocations in 2011-12
- Tuition Fees
  - Domestic Tuition – last year of framework
  - International Tuition Increases planned

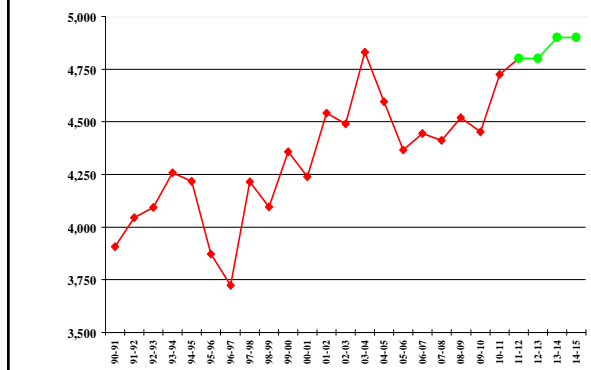
Total Constituent FTE Enrolment  
(Full-Time plus Part-time FTEs)

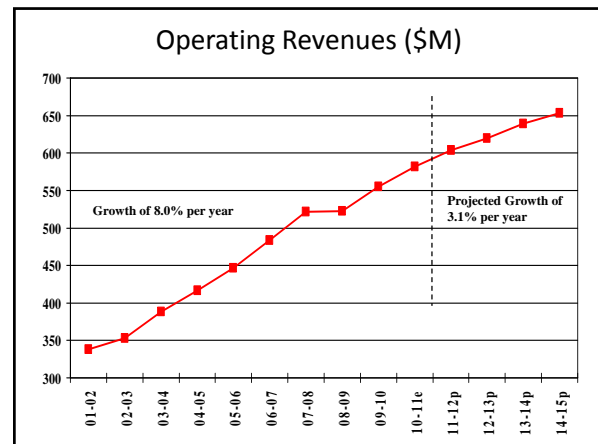
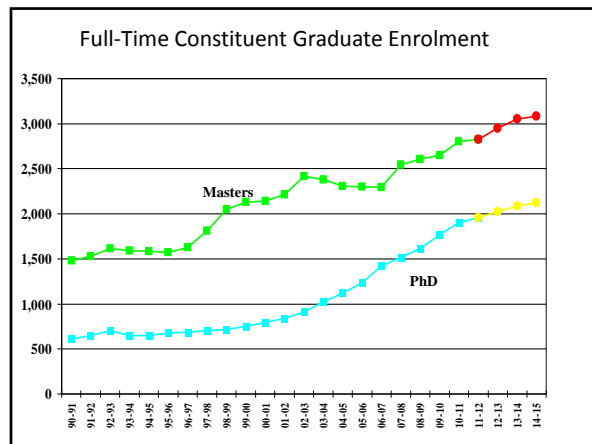


Full-Time Constituent Undergraduate Enrolment



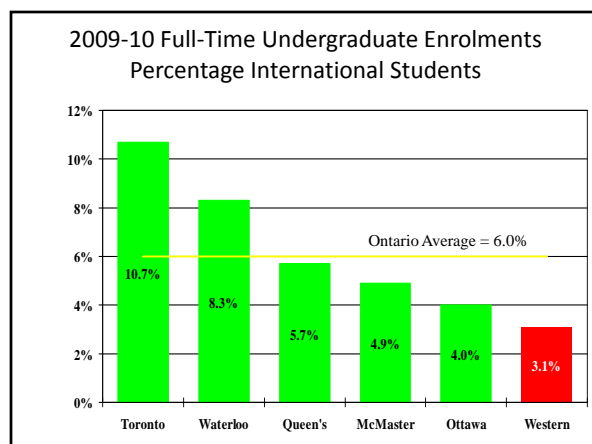
Full-Time First-Year Enrolments





- New Initiatives and Priorities**
- **Enrolment Expansion and Associated Resources**
  - Undergraduate Enrolment Expansion
    - First-year class for the 4 years: 4800/4800/4900/4900
      - Of this, International students: 250/300/350/400
  - Graduate Expansion Continues
    - Additional 506 students (or 10.8%)
  - New Revenue-sharing Mechanism for Faculties
    - 40% for undergraduate enrolments
    - 40% for non-research masters programs
    - 85% for research masters and Ph.D. programs

- New Initiatives and Priorities**
- **Internationalization – Expansion of Academic Programs and Student Experiences**
  - \$500K in base funds set aside in this budget as part of the Support Unit Priority Fund (SUPF)



- New Initiatives and Priorities**
- **Enhancing Western's Research Profile**
  - Provost and Vice-President (Research) are developing programs/mechanisms to:
    - Establish new or strengthen existing research clusters
    - Attract and retain internationally-recognized scholars
    - Plan and design international visits, exchanges, and conferences

### New Initiatives and Priorities

- **Support for our Fundraising Campaign**
  - Recommending \$11.5M in One-time Funds (matching program)
- **Long-Range Space Planning**
  - Our long-range space plan is supported by our Capital Budget, which includes borrowing through a debenture

### Long-Range Space Plan: Current Projects

- Renovations to Stevenson and Lawson Halls
- New Ivey Building
- Physics & Astronomy Building Renovations
- WindEEE -- CFI Initiative (at the AMP)
- Support Facilities at the AMP
- Delaware Hall Residence Renovations
- International Composites Research Centre (at AMP)
- Family Medicine Building
- Modernization of Talbot College
- Undergraduate Residence Expansion
- Convert B&G Courtyard to Common/Gathering Space

### Summary of the 2011-12 Operating Budget (Table 2)

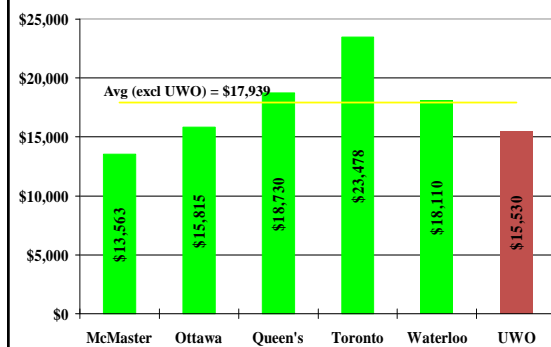
- Revenue Forecast = \$604.1M
  - Increase of 3.9% over 2010-11
- Expenditures = \$602.0M
  - Increase of 3.2% over 2010-11
- In-Year Surplus = \$2.0M
- Operating Reserve Forecast = \$31.9M
  - To be used (i.e. spent down) as part of 4-year plan

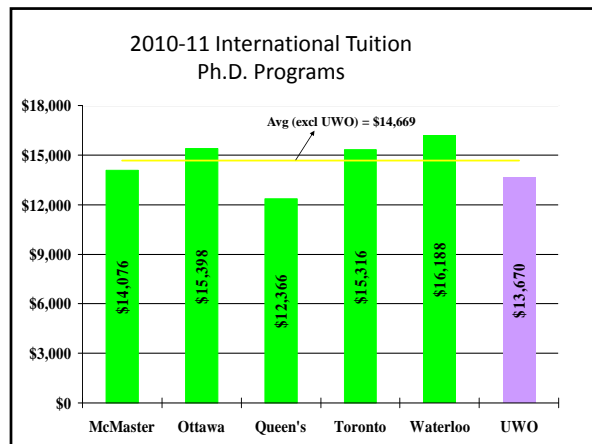
### 2011-12 Operating Revenues

### 2011-12 Operating Revenues (Table 3)

- Government Grants
  - Add' l \$2.3M for undergraduate enrolment growth
  - Add' l \$1.5M for graduate expansion
  - Add' l \$1.3M for targetted program expansion in Medicine and Nursing
- Tuition Fees
  - Current framework for domestic students continues in 2011-12
  - International tuition increases -- in order to move us closer to the levels at sister institutions

### 2010-11 International Tuition Undergraduate Arts

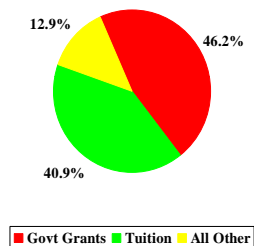




### Tuition Recommendations for 2011-12 (Tables 11 to 13)

- **Domestic Tuition Increases**
  - Based on provincial framework
  - First-entry undergraduate: 4.5% / 4.0%
  - Second-entry undergraduate: 8.0% / 4.0%
  - HBA Program: 3.0% / 3.0%
  - Graduate Programs: 4.0% to 8.0%
- **International Tuition Increases**
  - Undergraduate (excl. HBA): 8.0% / 4.0%
  - HBA Program: 3.0% / 3.0%
  - Graduate (excl. MBA): 6.0%
  - MBA Program: 12.7%

### Projected 2011-12 Operating Revenues (Total = \$604.1M)

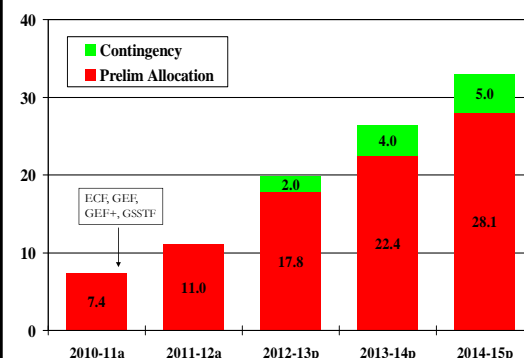


### 2011-12 Operating Expenditures

### Recommendations for the Faculties (Table 4)

- Initial Budget Adjustment (IBA)
- Faculty Turnover Recovery -- if applicable
- Academic Priorities Fund (APF) Allocations
- Targeted Medical Program Expansion Funding
- Ivey School's Funding Model continues
- New Revenue-sharing Mechanism for Faculties
- Faculties also receive One-time resources through the APF

### New Revenue-Sharing Mechanism Preliminary Forecast (\$M)



### Scholarships and Bursaries (Table 5)

- Overall increase of \$1.8M
  - Undergraduate scholarship increase by \$109K – due to enrolment growth
  - Government-required tuition set-aside for needs-based student aid increases by \$769K
  - Privately-funded needs-based awards increase by \$296K
  - Central commitment of \$400K for graduate student bursaries
  - Faculties now responsible for graduate student support -- currently at \$25M from Faculty budgets

### Recommendations for Support Units (Table 6)

- Initial Budget Adjustment (IBA)
- Support Unit Priorities Fund (SUPF) Allocations
- Support Units also receive \$1.3M in One-time Funds from the SUPF
- University Priorities addressed through Support Unit Base Budgets:
  - International UG enrolment expansion
  - Animal Care Services
  - Fundraising Campaign

### University-wide Expenditures (Table 7)

- Major Items in 2011-12

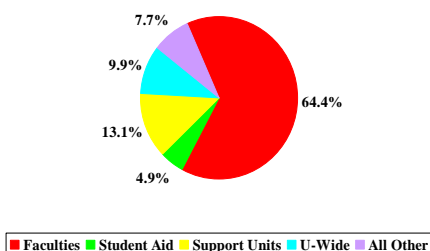
– Utilities	\$18.4M
– Library Acquisitions	\$13.4M
– MMI Transfer	\$11.0M
– IT Infrastructure Fund	\$ 6.9M
– FFICR Transfer to Capital	\$ 3.0M
- Total of nearly \$60M

### One-Time Expenditures (Table 8)

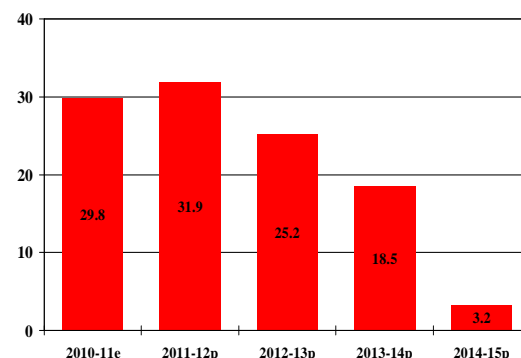
- Major Items in 2011-12

– Support for Fundraising Campaign	\$11.5M
– Wireless/Cellular Infrastructure	\$ 3.0M
– Flowthrough of Robarts Revenues	\$ 5.5M
– Targetted Medical Pgm Expansion	\$ 3.4M
– Support for Research Initiatives	\$ 0.8M
– Faculty Recruitment Initiatives	\$ 0.6M
- Total of nearly \$30M

2011-12 Operating Expenditures  
(Total = \$602M)



Operating Reserve Forecast (\$M)



## The Capital Budget

### Overview of 2011-12 Capital Budget

- Supports Long-Range Space Plan
  - Total Spending of \$138.9M (Table 16)
- \$79.9M for New Construction (Table 19)
  - New Ivey Building (\$38.5M)
  - Undergraduate Residence (\$20.5M)
  - WindEEE (\$7.8M)
  - Family Medicine Building (\$6.7M)
  - AMP Support Building (\$2.5M)
  - B&G Courtyard (\$2.0M)
  - ICRC (\$1.6M)

### Overview of 2011-12 Capital Budget

- \$21.2M for Major Renovations (Table 19)
  - Physics & Astronomy (\$8.3M)
  - Modernization of Talbot College (\$4.9M)
  - Stevenson & Lawson (\$3.6M)
- \$37.8M for All Other Expenditures
  - Utilities and Infrastructure (\$9.3M)
  - Modernization of Academic Facilities (\$6.3M)
  - General Maintenance & Modernization (\$8.7M)
  - Housing Renovations (\$7.1M)
  - All Other (\$6.3M)