



The UNIVERSITY of WESTERN ONTARIO

MINUTES OF THE MEETING OF SENATE

April 18, 2008

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 66

D. Abelson	A. Gajaria	L. Miller
M. Adamson	T. Garrard	M. Naish
M.A. Andrusyszyn	C. Gibson	K. Okruhlik
Z. Armstrong	R. Hall	J. O'Sullivan
A. Awaysheh	R. Harris	R. Rajakumar
A. Barnfield	E. Heersink	A. Sauer
J. Barron	M. Johnson	S. Sims
A. Beach	C. Keep	D. Spencer
C. Beynon	R. Keirstead	T. Timney
M. Broadfoot	G. Knopf	T. Topic
T. Carmichael	B. Kraatz	J. Toswell
J. Corrigan	G. Kulczycki	M. Usselman
C. Crinklaw	R. Kulperger	M. van Gaalen
K. Danylchuk	S. Lecce	D. Wardlaw
P. Davenport	W. Lehmann	A. Weedon
P. Doyle	S. Lofts	J. Weese
N. Dyer-Witthford	F. Longstaffe	A. Willson
N. Ecclestone	B. MacLachlan	B. Wood
C. Ellis	R. Macmillan	P. Woodford
H. El Naggar	P. Mahon	P. Yu
J. Etherington	L. McKechnie	T. Yurkewich
T. Fulton	M. Milde	S. Zborovski

Observers: R. Chelladurai, J. Doerksen, A. Gopal, D. Jameson, T. Stevenson, G. Tigert

S.08-70 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of March 14, 2008 were approved as circulated.

S.08-71 **REPORT OF THE PRESIDENT**

The President reported on the First-Year Engineering Design Showcase, the reception for Faculty Authors, COU at Western, a campus renewal announcement and the Ontario Research Fund Performance. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

OPERATIONS/AGENDA COMMITTEE [Exhibit I]

S.08-72 **Senate Membership: Faculty Constituencies**

It was moved by T. Carmichael, seconded by H. El Naggar,

That Ashraf El Damatty, elected representative to Senate for the Faculty of Engineering constituency, be granted a leave of absence from Senate, and,

That Michael Naish (Mechanical & Materials Engineering) be elected to serve as his alternate (term to June 30, 2008)

That the following nominees be appointed to Senate to represent the constituencies shown for terms from July 1, 2008 to June 30, 2010:

- Representing the Faculty of Engineering: Michael Naish (Mechanical & Materials Engineering)
- Representing the Faculty of Information and Media Studies: Sasha Torres

CARRIED

S.08-73 **Nominating Committee Membership**

The following were elected as Members to the Senate Nominating Committee: M. Broadfoot, K. Danylchuk, B. Macmillan (terms July 1, 2008 to June 30, 2010), and L. McKechnie (term July 1, 2008 to June 30, 2009).

The following were elected as Alternates to the Senate Nominating Committee: C. Busch (term July 1, 2008 to June 30, 2009 and C. Keep (term July 1, 2008 to June 30, 2010).

UNIVERSITY PLANNING [Exhibit II]

S.08-74 **Arthur Labatt Family School of Nursing**

It was moved by M.A. Andrusyszyn, seconded by J. Weese,

That Senate approve and recommend to the Board of Governors through the President & Vice-Chancellor, the naming of the Arthur Labatt Family School of Nursing, effective May 1, 2008.

CARRIED

S.08-75 **2008-2009 University Operating and Capital Budgets**

It was moved by M.A. Andrusyszyn, seconded by S. Lofts,

That Senate provide advice to the Board of Governors, through the President & Vice-Chancellor, recommending the approval of the 2008-09 University Operating and Capital Budgets (Exhibit II, Appendix 2 - *blue cover*).

Dr. Longstaffe presented the 2008-2009 University Operating and Capital Budgets detailed in Exhibit II, Appendix 2 (blue cover), including the planning and budgetary context, Western's response to *Reaching Higher*, new initiatives and priorities, 2008-09 operating revenues, faculty and support unit

budget recommendations, a summary of the operating budget and the capital budget and future issues. Overhead slides used to highlight his presentation are attached as [Appendix 2](#).

The 2008-09 budget outlook includes a projected revenue growth of 3.3 percent to \$531 million from \$513.6 million during 2007-08. Spending is projected to grow to \$541.5 million from \$502 million. The Operating Reserve is projected to be at \$20.6 million in 2007-08 and is forecast to be at \$10.1 million for 2008-09. The budget does not reflect the one-time operating and capital funding announced by the Provincial Government in its March budget. Allocation of the additional funds, expected to be about \$4.5 million Operating and \$18 million Capital for Facilities Renewal, will be considered during the summer 2008.

Referring to Table 8, 2008-09 Operating Revenues, Dr. Dyer-Witthford asked for clarification of amounts shown in lines 30, and 31 relative to fund raising. Mr. Chelladurai explained that the amounts shown are now actual fund raising revenues. Line 30 shows revenue generated by the levy policy which is being phased out. Funds from the levy were applied to a donation flow to the Development Office for its fundraising activities. In lieu of the levy, the Development Office will be provided with the necessary operating resources as levy revenues gradually decline. The upcoming campaign's provisional target is \$500 million through to 2014. Mr. Garrard reported that a presentation on the upcoming fundraising campaign will be present to Senate in June.

Responding to Dr. Toswell's question concerning career planning, Dr. Longstaffe stated that Career Services will receive a one-time allocation funding for four years. Dr. Harris stated that when the new funds were allocated to Career Services, the reporting structure was revised to align closer with the Teaching Support Service area and that programming related to career development for graduate students is under development.

Dr. Toswell asked for clarification of the employee benefits costs. Ms. Kulczycki stated that each year the administration estimates the cost of benefits based on previous years expenditures and units are charged a set rate to cover their benefit costs.

Responding to a question regarding privately-funded needs-based awards and bursaries shown in Table 10, line 11, Mr. Tigert explained that the rationale for including this fund in the budget is to provide a truer sense of all the funds available for student financial aid during the course of the year.

The question was called and CARRIED.

NOMINATING [Exhibit III]

S.08-76

Vice-Chair of Senate

T. Carmichael was elected to serve as Vice-Chair of Senate (term from July 1, 2008 to June 30, 2009).

S.08-77

Operations/Agenda Committee

The following were elected to the Operations/Agenda Committee: J. Mackie (term July 1, 2008 to June 30, 2009), T. Baerg, J. Corrigan, W. Lehmann, and R. Stainton (terms July 1, 2008 to June 30, 2010).

S.08-78 **Senate Committee on Academic Policy and Awards (SCAPA)**

The following were elected to the Senate Committee on Academic Policy and Awards: G. Snyder (term July 1, 2008 to June 30, 2009), M. Cheesman, M. Milde, and B. Timney (terms from July 1, 2008 to June 30, 2010).

S.08-79 **Senate Committee on University Planning (SCUP)**

C. Dunbar and M. Steele were elected to serve on SCUP for two-year terms from July 1, 2008 to to June 30, 2010.

S.08-80 **University Council on Animal Care (UCAC)**

C. Ellis and E. Hurley were elected to serve on the University Council on Animal Care for terms from July 1, 2008 to June 30, 2010.

S.08-81 **Honorary Degrees Committee**

M. Reid (term July 1, 2008 to June 30, 2009), D. Abelson, A. Leschied, D. Semotiuk, and M. Steele (terms July 1, 2008 to June 30, 2010) were elected to serve on the Honorary Degrees Committee.

S.08-82 **Senate Review Board Academic (SRBA)**

The following were elected to serve on SRBA:

Chair: P. Allen (term from July 1, 2008 to June 30, 2009).

Faculty: K. Luton, C. Nolan, C. Orchard, M. Randall, J. Stokes, M. Workentin (terms July 1, 2008 to June 30, 2010)

Undergraduate Students: N. Caldwell, N. Fassina, E. Heersink, M. Hyland, M. Tithecott and G. Zini (terms from July 1, 2008 to June 30, 2009)

S.08-83 **Distinguished University Professors Selection Committee**

R. Darnell and B. Fisher were elected to serve on the Distinguished University Professor Selection Committee for terms from July 1, 2008 to June 30, 2010.

S.08-84 **Faculty Scholars Selection Committee**

M. Cottam and M. Randall were elected to serve on the Faculty Scholars Selection Committee for terms from July 1, 2008 to June 30, 2010 .

S.08-85 **Nominating Subcommittee to Nominate a Senator from the General Community**

K. Danlychuk and I. Holloway were elected to the Nominating Subcommittee to Nominate a Senator from the General Community for terms from July 1, 2008 to June 30, 2010.

S.08-86 **Academic Colleague**

R. Lipson was elected to serve as the Academic Colleague (term July 1, 2008 to June 30, 2010).

S.08-87 **Advisory Committee for the Ombudsperson**

S. Pepper was elected to serve on the Advisory Committee for the Ombudsperson (term from May 1, 2008 - April 30, 2010).

S.08-88 **McIntosh Gallery Committee**

C. Wilkins was elected to serve on the McIntosh Gallery Committee (term June 2008 to June 2010).

S.08-89 **Faculty of Health Sciences School of Kinesiology Advisory Committee on Sports and Recreation Services**

A. Johnson was elected to serve on the Advisory Committee on Sports and Recreation Services (term to June 30, 2010).

ACADEMIC POLICY AND AWARDS [Exhibit IV]

S.08-90 **Faculty of Law: Revisions to Admission Requirements under General and Discretionary Categories**

It was moved by M. Milde, seconded by T. Fulton,

That effective for the 2009 admissions cycle, the calendar description for Admission Requirements under “General Category” and “Discretionary Categories”, detailed in Exhibit IV, item 1, be revised for the Faculty of Law.

CARRIED

S.08-91 **Progression Requirements for Nursing Programs**

It was moved by M. Milde, seconded by M.A. Andrusyszyn,

That Senate approve that the progression policy for undergraduate nursing programs be revised as outlined in Exhibit IV, item 2, effective September 1, 2008.

CARRIED

S.08-92 **Policy on Module Requirements**

It was moved by M. Milde, seconded by L. McKechnie,

That Senate approve a revision to the Module Requirements section of the Graduation Requirements for Honors Bachelor Degrees, Bachelor Degrees (Four-Year) and Bachelor Degrees (Three-Year), detailed in Exhibit IV, item 3.

CARRIED

S.08-93 **Revised Articulation Agreement between Fanshawe College (Science Laboratory Technology and Environmental Technology Programs) and The University of Western Ontario (Environmental Science and Chemistry Modules)**

It was moved by M. Milde, seconded by M. Van Gaalen,

That effective May 1, 2008, the Articulation Agreement between Fanshawe College (Science Laboratory Technology and Environmental Technology Programs) and The University of Western Ontario (Environmental Science and Chemistry Modules), detailed in Exhibit IV, Appendix 1, be revised.

CARRIED

S.08-94 **New Scholarships, Awards and Bursaries**

SCAPA has approved on behalf of the Senate the terms of reference for the following new scholarships and awards, for recommendation to the Board of Governors through the President & Vice-Chancellor:

Arthur Labatt Family Graduate Scholarship in Nursing (Graduate Studies, Nursing)
Arthur Labatt Family Undergraduate Scholarships in Nursing (Faculty of Health Sciences, Nursing)
Arthur Labatt Family Scholarship in Pediatric Nursing (Faculty of Health Sciences, Nursing)
Archie E. Cunningham Memorial Continuing Entrance Awards (Don Wright Faculty of Music)
Amy and Elliott Grieve Undergraduate Award in English (Faculty of Arts and Humanities, English)
Society of Industrial and Office Realtors Scholarship (Faculty of Social Science, Geography)
Society of Industrial and Office Realtors Urban Development Scholarship (Faculty of Social Science, Geography)
The Meds Class of 1950 OSOTF II/OTSS Bursary (Schulich School of Medicine & Dentistry, MD)
Dr. Keith Fleming/CMA Student Award (Faculty of Social Science, BMOS)
Colt WorleyParsons Corporate Award (Faculty of Engineering)
Michael J. Troughton Graduate Student Bursary (Graduate Studies, Geography)
Alfred Edward Hathaway Petrie Scholarship (Faculty of Arts and Humanities)
ESRI Canada Limited Graduate Student Award (Graduate Studies, Geography)
Walker Wood Foundation Continuing Scholarship in Engineering (Faculty of Engineering)
Dr. Howard Teall HBA '77 Scholarship (Richard Ivey School of Business)
Nicolaas and Regina Veenboer Foundation Ontario Graduate Scholarships (Graduate Studies, Cross Faculty)
Faculty of Health Sciences Graduate Scholarships (Graduate Studies, Health Sciences)

S.08-95 **Policy on Academic Records and Student Transcripts: Partial Transcripts**

As outlined in Exhibit IV, Item 6, the current Senate-approved policy for Academic Transcripts in Academic Records and Student Transcripts includes the following:

Students who have pursued more than one program at Western may submit a written request for a partial transcript restricted to marks and grades leading to a specific undergraduate degree in Business, Dentistry, Education, Engineering, Law, Medicine, Nursing, or leading to any graduate degree. Such transcripts shall be identified as restricted to the program in question.

Given that the Student Administration system only allows the Registrar's Office to produce a partial transcript based on career, the wording has been revised to read:

Students who have pursued more than one academic career (e.g., Graduate, Undergraduate, Professional, Education) at Western may request, in writing, a partial transcript. The partial transcript will display only those grades obtained during the specified academic career and will be identified as the transcript for that academic career (e.g., Graduate Transcript).

S.08-96 **Guidelines on Career-Related Learning: Internships, Co-Ops, Placements Etc.**

At the September 12, 2007 meeting of SCAPA, an item was referred from the Dean's: Academic Programs (DAP) "Virtual" Committee to SCAPA, concerning the possibility of creating a standard definition for the terms "Internship," "Co-Op" and "Placements." Following discussion, SCAPA referred the question to an ad hoc Subcommittee. Faculties were polled on their use of the terms and the courses they offer which use these terms. The ad hoc Subcommittee has met and provided the following advice to SCAPA.

That information (shown in Exhibit IV, Appendix 2) be posted on the Office of the Registrar's Web site, and, rather than trying to make Faculties standardize their use of the terms "internship," "co-op" or "placement," to list under the heading "Career-related Learning," that all courses be listed which are offered by Western to provide students with professional experience, curriculum enrichment and/or extra-curricular experience.

The information has been posted on the following website which will be updated, as necessary, by the Office of the Registrar to ensure that it is kept current:

<http://career.uwo.ca/wip/careerrelated.html>

HONORARY DEGREES COMMITTEE [Exhibit V]

S.08-97 **Honorary Degree Recipients - Spring Convocation 2008**

Senate received for information the report of the Honorary Degrees Committee announcing the honorary degree recipients for Spring Convocation 2008, detailed in Exhibit V. Dr. Davenport announced that due to a change in circumstances beyond his control, The Right Honourable Jean Chretien is unable to attend the afternoon convocation ceremony scheduled for June 11, that this honor will be rescheduled at a time when he can attend, and that Dr. Allan Lansing, a cardiac surgeon and alumnus of Western, will receive an honorary Doctor of Science degree at the afternoon ceremony on June 11.

S.08-98 **ANNOUNCEMENTS & COMMUNICATIONS** [Exhibit VI]

Announcements & Communications, detailed in Exhibit VI, were received for information.

S.08-99 **Notice of Motion re Divestment from Darfur**

Senate received a Notice of Motion concerning divestment relating to Darfur. This notice will be considered by Senate at its May meeting.

ADJOURNMENT

The meeting adjourned at 3:05 p.m.

P. Davenport
Chair

L.E. Cline
Associate University Secretary

President's Report to Senate

- First Year Engineering Design Showcase
- Reception for Faculty Authors
- COU at Western
- Campus Renewal Announcement
- Ontario Research Fund Performance

Dr. Paul Davenport
April 18, 2008

First-Year Engineering Design Showcase

- April 8 – Great Hall
- Over 50 Student Projects
 - “Design and Construct an Environmentally Friendly Device or System”
- Long-term association of Western Engineering with Environmental Issues
 - from Wind Tunnel to Green Building
- Mayor Anne-Marie DeCicco-Best, Acting Dean George Knopf, Showcase Coordinator Paul Kurowski

Celebrating Western's Authors

- Bookstore, March 19, 2008
- Western faculty authors: over 30 recently published books
- All disciplines represented
- Book signing and celebration of scholarship and creativity

COU at Western

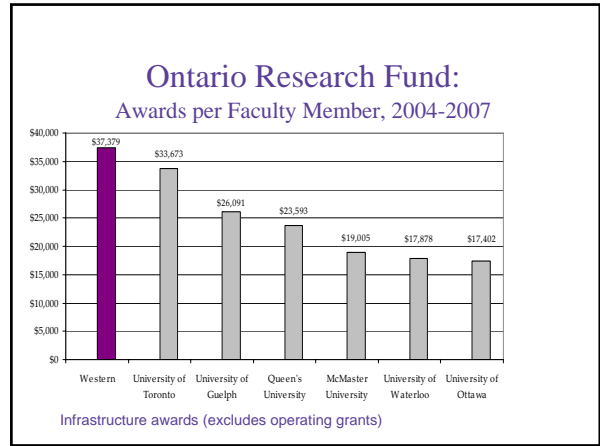
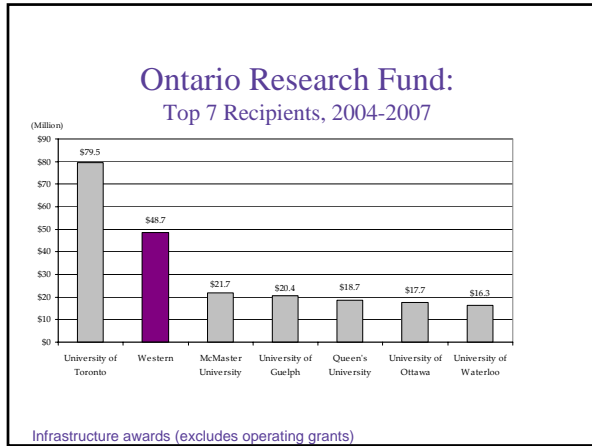
- 285th General Meeting of Council of Ontario Universities held on campus yesterday and today
 - Postsecondary policy design and development
 - Academic quality assurance and accessibility
 - Advocacy for Ontario's Universities
- Honoured service of leaders completing terms, including Western's Academic Colleague, John Doerksen

Musical Performance at VonKuster Hall for COU Guests

- Introduced by Western's Academic Colleague and Associate Dean, Don Wright School of Music, Professor John Doerksen
 - Sophie Roland (vocalist)
 - Carolyn Herrington (accompanist)
 - Jenna Douglas (pianist)
 - Trevor Chartrand (pianist)

Campus Renewal Announcement

- Minister John Milloy announced \$19.5 million for facilities renewal at Western, joined by Ministers Chris Bentley, Deb Matthews, and MPP Khalil Ramal
- Earlier awards to Western: \$9 million for Physics & Astronomy Building, \$13 million for B&G Building, energy consumption and safety
- Part of \$200 million Provincial renewal funding



The University of Western Ontario

**2008-09 Operating and
Capital Budgets**

Senate
April 18, 2008

Outline

- Planning and Budgetary Context
 - *Reaching Higher* Revenues
 - Expenditure Commitments
- Western's Response to *Reaching Higher*
- Looking Ahead to the Remaining 3 Years
 - New Initiatives and Priorities
- Faculty and Support Unit Budget Recommendations
 - Supporting the Strategic Plan Priorities
- 2008-09 Operating Budget
- Future Issues
- Capital Budget

Planning and Budgetary Context

Context for Operating Revenues

- 5-Year Provincial Investment as part of May 2005 Budget -- 2005-06 to 2009-10
 - Undergraduate Enrolment Growth Funding
 - Targetted Program Expansion Funding
 - Unfunded BIUs
 - Tuition Freeze Compensation
 - Quality
 - Graduate Expansion
 - Most components “Front-end Loaded”

Context for Operating Revenues

- 4-Year Government Framework on Tuition
 - 2006-07 to 2009-10
 - 4.5% / 4% for Regulated Undergrad Programs
 - 8.0% / 4% for Deregulated Undergrad as well as Graduate Programs

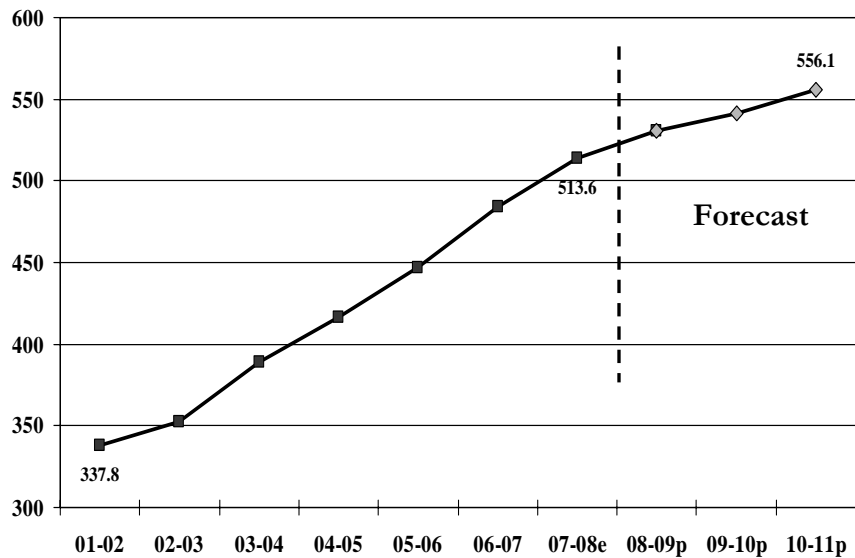
Revenue Forecasts at Western for Next 3 Years

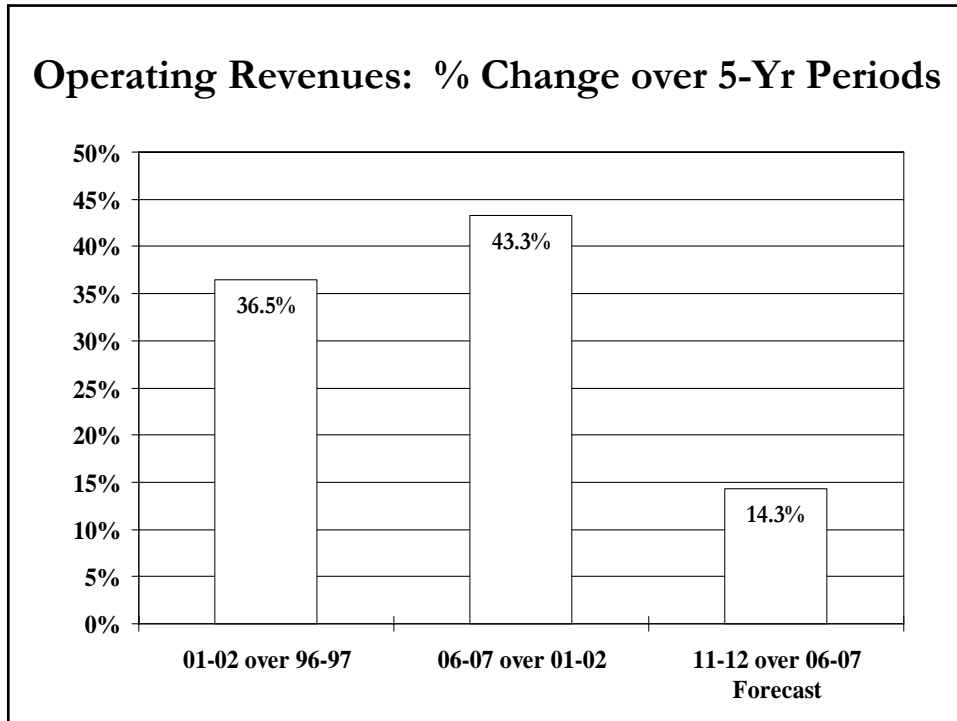
- Provincial Government Grants
 - Major portion of the Province's New Investment has reached Steady-State
 - Two Growing Components
 - Graduate Expansion Funding
 - Contingent on achieving government allocations
 - Allocations beyond 2008-09 not yet finalized
 - Quality Funding
 - Based on overall enrolment levels

Revenue Forecasts at Western for Next 3 Years

- Federal Government Grants -- FFICR
 - Assumed to be stable at current level
- Tuition Fees
 - 4% Average Annual Increase
- Other Revenues
 - CRCs almost at Steady-State
 - Very aggressive planned draw from Investment Income
 - Recent performance of the equity markets of concern

Total Operating Revenues (\$M)





Operating Expenditure Commitments

- Funding to Faculties for Enrolment Growth
 - ECF, GEF, GEF+
- Student Support -- Undergrad and Graduate
- Utilities -- including New Buildings
- Operating Costs of New Buildings
- Library Acquisitions
- MMI Transfer
- Information Technology Systems
- Financing of Long-Range Space Plan
- Negotiated Employee Salary Increases

Western's Response to the *Reaching Higher* Revenues

Western's Response to *Reaching Higher*

- Western responded with Immediate Direct Investments in our Faculties and Support Units
- In-Year in August 2005 -- \$2.1M Base and \$3.6M One-time
 - 12 faculty appointments, 15 staff positions, equipment, IT infrastructure, grad student space
- In 2006-07 Budget -- \$8.4M Base
 - 40 faculty appointments and 38 staff positions

Western's Response to *Reaching Higher*

- In-Year in August 2006 -- \$1.3M Base to the Faculties
 - 14 faculty appointments
- Commitments in 2007-08 Budget -- \$9M Base and \$13.5M PASF/One-time
 - 23 faculty appointments, 11 staff positions, teaching equipment, facilities enhancements
 - Introduction of GEF+
 - \$2M in 2007-08 -- projected to grow to \$4.5M in 2010-11

Looking Ahead to the Remaining 3 Years of the Four-Year Plan

The Next 3 Years at Western Context

- Stable Undergraduate Enrolment
- Graduate Expansion
 - Major source of incremental government funding
- Modest Additional Tuition Revenue
 - About 4% per year
- Uncertainties regarding Investment Income

The Next 3 Years at Western Priorities and New Initiatives

- Graduate Expansion
 - Doubling of PhD Enrolments
 - Substantial Increase in Masters Enrolments
- Next Stages of our Long-Range Space Plan
 - ICFAR, Talbot Theatre
 - Possible Ivey School Building
 - “Follow-on” Projects
- Increasing Diversity in the Professoriate
 - Recruitment of Members from First Nations Community
- Signature Areas

Allocations to Faculties and Support Units

- Continue with Commitments made last year in Round 1 -- over the 4 Years
 - Base UPIF -- \$5.9M for the Faculties (Table 2) and \$3.1M for Support Units (Table 6)
 - PASF/One-Time -- \$9.7M for the Faculties (Tables 4&5) and \$3.4M for Support Units (Table 7)
- Additional Resources in this Round 2 – over the remaining 3 Years
 - Base UPIF -- \$1.0M for the Faculties (Table 2) and \$1.0M for Support Units (Table 6)
 - PASF/One-Time -- \$1.9M for the Faculties (Tables 4&5) and \$2.2M for Support Units (Table 7)

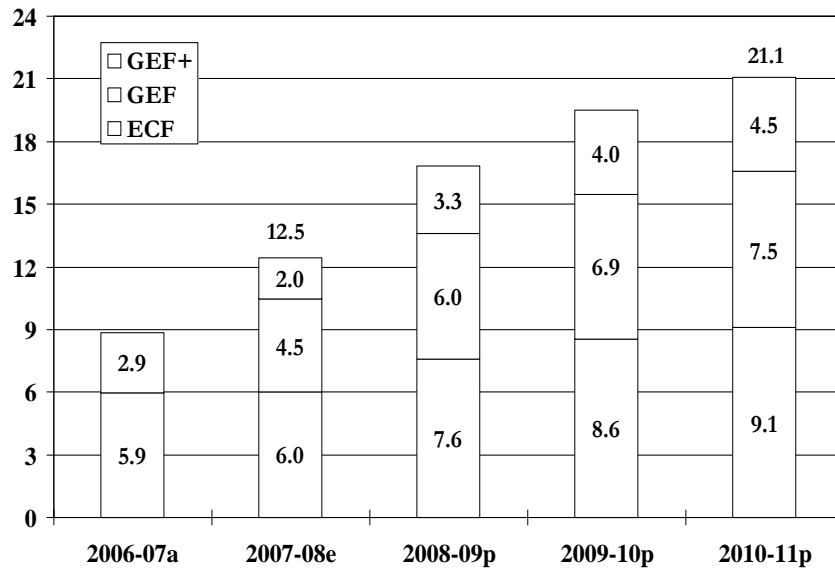
Round 1 + 2 Allocations in Support of *Engaging the Future*

	UPIF (Base)	PASF/One-Time
Enhancing the Undergraduate Student Experience	171,000	2,752,537
Graduate Expansion & the Graduate Student Experience	2,248,000	3,800,687
Building the Research-Intensive University	345,000	2,636,677
Internationalization	176,000	275,000
Faculty Recruitment and Retention	3,730,000	1,108,000
Commitment to Staff and a Supportive Workplace	251,000	472,000
Sub-Total Strategic Plan Priorities	6,921,000	11,044,901
Allocations for Basic Operations	4,120,000	6,099,195
Total Round 1 + Round 2 Allocations	11,041,000	17,144,096

Additional Resource Allocations to the Faculties

- ECF, GEF, GEF+ will provide substantial additional resources to the Faculties

ECF/GEF/GEF+



2008-09 Operating Budget

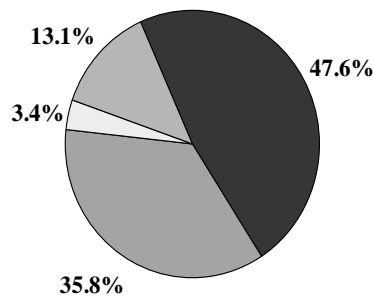
New Features Being Introduced in the 2008-09 Budget

- Incorporation of Robarts
 - Revenues and Expenditures
- Privately-funded Needs-based Student Aid
 - Allows us to give a Complete Picture of Student Financial Aid
- Consolidation of IT Systems/Infrastructure Expenditures -- in the "IT Infrastructure Fund"
- A New Section on Long-Term Financial Trends
 - Capital Reserves and Debt, Employee Future Benefits, Deferred Maintenance

2008-09 Operating Revenues (Table 8)

- Government Grants -- \$252.8M
 - Growth expected in Graduate Expansion Funding and Program Expansion Grants
- Tuition Fees -- \$190.3M
 - Overall increase of 4.3%
- Other Revenues -- \$87.8M
 - Special One-time Draw from Investment Income
 - 5 Additional CRCs
 - Growth in Research Overhead, Royalties & Licences, and Contributions from Self-funded Units

Distribution of 2008-09 Operating Revenues (\$531M)



■ Govt Grants ■ Tuition □ SFO/Ancill ■ All Other

2008-09 Operating Expenditures

- Expenditures are Grouped into the Following Categories
 - Base Allocations to Faculties (Table 9)
 - Student Aid -- Scholarships & Bursaries (Table 10)
 - Base Allocations to Support Units (Table 11)
 - Corporate or University-wide Expenditures (Table 12)
 - One-time Allocations (Table 13)

Base Allocations to Faculties (Table 9)

- Starts with Initial Budget Adjustment
- Faculty Turnover Recovery Applied
- UPIF Allocations
- Other Budget Changes
 - Tuition-based Investment, Program Expansion Funds
- ECF to Base Conversions
- CRCs
- ECF, GEF, GEF+
- Overall Base Increase of \$2.9M

Student Aid (Table 10)

- Western's Commitment
 - no qualified student will be unable to attend Western or be required to withdraw for lack of access to adequate financial resources*
- Total of \$48.3M in 2008-09 (+2.7M)
 - \$5.9M in Undergrad Scholarships (+102K)
 - \$20.7M in Undergrad Needs-based Support (+272K)
 - \$21.7M in Graduate Student Support (+\$2.3M)
 - Total \$48.3M includes \$5.1M in Privately-Funded Needs-based Aid
 - Endowments, OTSS/Matching, Expendable Donations

Allocations to Support Units (Table 11)

- Starts with Initial Budget Adjustment
- UPIF Allocations
- Other Budget Changes
 - Transfer to IT Infrastructure Fund from ITS
 - Operating Costs of New Facilities to PPD
 - Fundraising Levy Offset Funding to Development
- Overall Change is a Base Reduction of \$250K
 - Excluding ITS Transfer, an Increase of \$520K
- Support Units receive \$1.5M in One-time Funding in 2008-09 (Table 7)

Other Budget Allocations

■ Base Corporate Expenditures (Table 12)

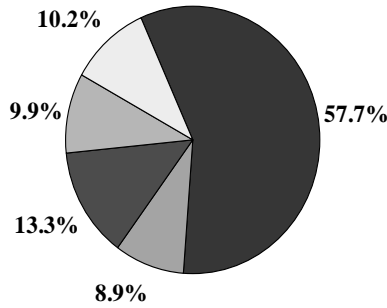
■ Utilities	\$16.3M
■ Library Acquisitions	\$12.9M
■ MMI	\$10.3M
■ University IT Systems	\$ 4.7M
■ Insurance	\$ 1.5M
■ Athletics	\$ 0.6M

Other Budget Allocations

■ Major One-Time Allocations (Table 13)

- \$6.0M for CFI Matching
- \$14.2M to Capital
 - For Long-Range Space Plan, Support Services Bldg Furniture, Upgrade Chemistry Lab
- Flowthrough of \$6.7M of Robarts Revenues
- \$5.3M in Targetted Government Funding to Medicine & Dentistry
- \$2.1M in Incremental Robarts Transition Costs
- \$750K for Equipment in the New Rec Centre
- \$660K in Support of Graduate Student Recruitment Initiatives and the 360 Degree Initiative

Distribution of 2008-09 Operating Expenditures (\$541.4M)

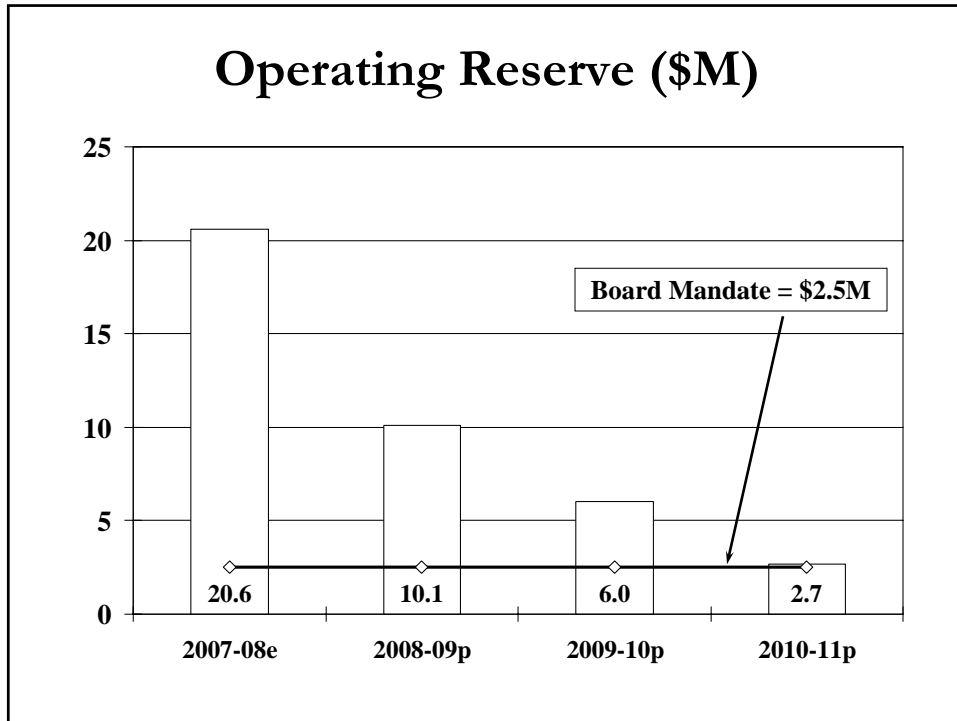


■ Faculties ■ Schol/Burs ■ Support Units ■ Corporate Exp ■ All Other

Summary of 2008-09 Operating Budget (Table 14)

- 2008-09 Revenues = \$531.0M
- 2008-09 Expenditures = \$541.4M

- 2008-09 Operating Reserve Forecast to be \$10.1M
 - To be used for Expenditures in Years 3 and 4 of Multi-Year Plan
- At the end of the 4-Year Plan, the Reserve is Forecast to be \$2.7M
 - Compared to Board Mandate of \$2.5M



Future Issues

Future Issues

- After preparation of this University Budget, the Provincial Government's Budget announced additional One-Time Operating and Capital Funding to Ontario's Universities
- We are seeking Board approval to carry out an in-year process during the Summer of 2008 for the allocation of any additional Govt Funds
 - Estimated to be about \$4.5M Operating and \$18M Capital for Facilities Renewal

Capital Budget

Overview of 2008-09 Capital Budget

- Supports Long-Range Space Plan
- Total Spending of \$122.6M (Table 22)
- \$61.7M for New Construction (Table 25)
 - Student Services Building
 - Lassonde Pavilion (Green Building)
 - Student Recreation Centre
 - Support Services Building
 - Advanced Facility for Avian Research (AFAR)
 - Material Sciences Addition
 - Institute for Chemicals and Fuels from Alternative Resources (ICFAR)

Overview of 2008-09 Capital Budget

- \$36.3M for Major Renovations (Table 25)
 - Follow-on Renovations in Existing Buildings
 - Social Sciences Centre, Alumni Hall, SLB, Natural Sciences Centre
 - Biological & Geological Sciences Building
 - Physics & Astronomy Building
 - Talbot Theatre
 - Robarts Cuddy Wing Renovations
 - IT Network and Infrastructure Upgrades

Overview of 2008-09 Capital Budget

- **\$24.6M for All Other Projects** (Tables 26 to 28)
 - Utilities and Infrastructure
 - Modernization of Instructional/Research Facilities
 - General Maintenance and Modernization
 - Ancillary Projects

Overview of 2008-09 Capital Budget

- **Major Sources of Funding** (Table 24)
 - Special One-time Provincial Grants for ICFAR, Physics & Astronomy, and General Facilities Renewal
 - MTCU Annual Facilities Renewal Grant
 - MTCU Graduate Expansion Capital Grant
 - City of London
 - Operating Budget: Annual MMI (\$10.25M) and One-Time (\$14.2M)
 - Operating Budget: FFICR & CRC Transfers
 - Fundraising, Borrowing, Unit Budgets -- including Ancillaries

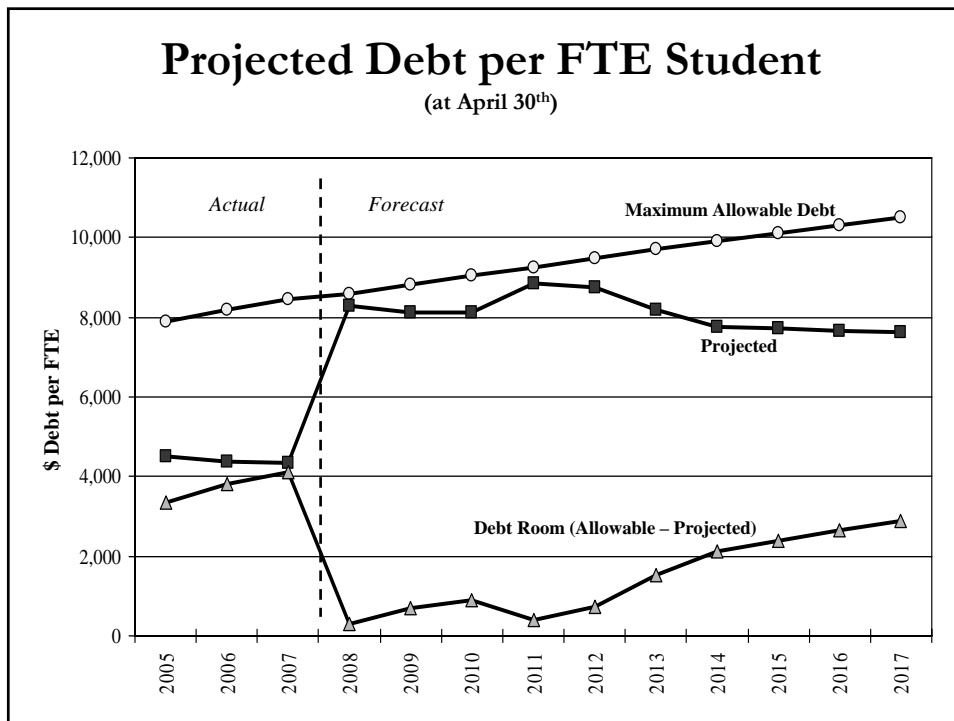
Long-Term Financial Trends

Long-Term Financial Trends

- New Component in this 2008-09 Budget Document
- A Review of the University's Long-Term Obligations
 - Capital Debt
 - Employee Future Benefits
 - Deferred Maintenance

Capital Debt

- Western’s Capital Debt is managed within the Board Policy
- Debt per FTE Student is capped
 - Started at \$7,500 in 2002-03, and increases by CPI each year
 - Estimated to be \$8,411 in 2007-08
- Current Forecasts show that Western’s Overall Capital Debt will be Very Close to the Maximum Allowable Debt



Employee Future Benefits

- Associated with Medical, Dental, and Life Insurance Benefits to Eligible Employees after Employment at Western Ends
- At April 30/2007, Western's Accrued Employee Future Benefit Liability was \$188M
 - Grew by \$15M over the Previous Year

Deferred Maintenance (DM)

- Work on the Maintenance of Physical Facilities that has been Deferred -- for Financial Reasons
- It is estimated that -- assuming 50 years as the life of University Buildings -- we should spend about 2% of the Replacement Value of our Buildings on DM each year

Deferred Maintenance

- Western continues to Increase the Transfer from the Operating Budget by \$750K each year -- \$10.25M in 2008-09
 - This \$10.25M is only 0.78% of the Current Replacement Value of our Buildings
- In recent years, One-Time Funding from the Province has allowed us to be near the 2% DM Spending Standard
- We continue to urge the Province to convert the “One-Time” to “Base”