



The UNIVERSITY of WESTERN ONTARIO

MINUTES OF THE MEETING OF SENATE

April 21, 2006

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business

SENATORS: 69

F. Angeletti	I. Holloway	A. Pearson
F. Berruti	S. Kabene	A. Pitman
I. Birrell	R. Keirstead	R. Rajakumar
L. Bowman	G. Killan	R. Robertson
M. Broadfoot	P. Klein	A. Sells
M. Carroll	M. Kreiswirth	R. Semmens
A. Clark	G. Kulczycki	D. Shrubsole
D. Cribbs	D. Laird	S. Spaulding
N. Crowther	G. Leckie	T. Sumsion
P. Davenport	D. Leighton	J. Tennant
P. Dean	F. Longstaffe	B. Timney
P. Doyle	I. Luginaah	J. Toswell
N. Dyer-Witheford	R. Macmillan	T. Vandervoort
J. Etherington	L. McKechnie	S. Watt
J. Floryan	W. McKercher	J. Weese
T. Fulton	K. McRae	B. Welling
J. Garnett	M. Milde	J. White
R. Haines	L. Miller	M-A. Wilkinson
R. Harris	B. Millman	M. Wilson
S. Hatibovic-Kofman	V. Miransky	B. Wood
C. Herbert	J. Nisker	P. Woodford
T. Hewitt	K. Okruhlik	E. Yanful
S. Hill	B. Osborne	B. Zener

Observers: R. Chelladurai, P. Dalton, J. Doerksen, R. Dunn, L. Gribbon, D. Jameson, A. Weedon

By Invitation: R. Pocius

S.06-58

Minutes of the Previous Meeting

The minutes of the meeting of March 17, 2006 were approved as circulated.

S.06-59 **REPORT OF THE PRESIDENT**

The President reported on the Federal Government Throne Speech, AUCC's Advocacy Priorities and Provincial Government Funding Support. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

OPERATIONS/AGENDA COMMITTEE [Exhibit I]

S.06-60 **Senate Membership: Faculty Constituencies**

It was moved by A. Pearson, seconded by J. Weese,

That the Senate seat held by Dale Ives, elected representative for the Faculty of Law constituency, be declared vacant as a result of her resignation, and

That Bruce Welling be elected to replace her (term to October 31, 2006).

That Jeff Tennant (French), elected representative to Senate for the Faculty of Arts and Humanities constituency, be granted a leave of absence, and

That Laté Lawson-Hellu (French) be elected to serve as his Alternate (term May 1 to October 31, 2006).

CARRIED

S.06-61 **Appointment Procedures, Section G: Change in Title of the Vice-President (Administration)**

It was moved by A. Pearson, seconded by D. Shrubsole,

That Senate approve and recommend to the Board of Governors:

That Appointment Procedures for Senior Academic and Administrative Officers of the University, be amended by changing reference in Section G and all other references in the policy and other university documents to the position of Vice-President (Administration) to Vice-President (Resources & Operations).

CARRIED

S.06-62 **Disbanding SCOHP and UCOSH and its Subcommittees**

It was moved by A. Pearson, seconded by E. Yanful,

That Senate approve that the University Council on Student Housing and its subcommittees on Glenmore Apartments, Residence Food and Residence Physical Plant, and the Senate Committee on Housing Policy be disbanded.

CARRIED

UNIVERSITY PLANNING [Exhibit II]

S.06-63

2006-07 University Operating and Capital Budgets

[Dean Pearson, Vice-Chair of Senate, assumed the Chair]

It was moved by F. Longstaffe, seconded by D. Shrubsole,

That Senate provide advice to the Board of Governors, through the Vice-Chancellor, recommending the approval of the 2006-07 University Operating and Capital Budgets (Exhibit II, Appendix 1 - *red cover*).

Dean Pearson reminded Senate that the operating and capital budgets and setting of tuition fees are in the purview of the Board of Governors. The Senate may provide its advice to the Board under the authority of Section 30.(f) of the *UWO Act*.

Dr. Longstaffe provided an overview of the 2006-07 Operating and Capital Budgets. The presentation included the planning and budgetary context, details regarding the operating budget, priorities being addressed, faculty budgets, support unit budgets, student aid, major budget items, and a summary of the capital budget. Overhead slides used to highlight his presentation are attached as **Appendix 2** to these minutes.

Professor Carroll voiced concern about the transfer of funds from the Faculty of Social Science to other units as shown on page 73, Figure L, Expenditures less Revenue by Faculty. Dr. Davenport stated that Western is the first and may be the only university in Canada to make information available in budget documents concerning comparative program costing. Beginning in 1995, data have been provided showing revenues (tuition and grant) and expenditure by Faculty. Historically, grant funding has been dependent on assigned BIU rates, which are not consistently reflective of the cost of instruction. Other factors, such as enrolment (and enrolment-contingent funding from the University) have made it possible to approach a more stable equilibrium across the Faculties, but Social Science continues as a net revenue-generator.

Referring to Table 9 (page 52), Corporate Expenditures and Employee Costs, Professor Carroll noted that last year the University generated \$7.8 million more than needed to pay for the benefit costs and that the surplus has increased over the past five years. Mr. Chelladurai stated that the budget for employee benefits is allocated to the Faculties and recovered back. Recoveries are tracking at higher than projected levels due to rapid increases in the University's total base salary. To address this, the recovery rate for full-time employees is being reduced from the current level of 28.5% to 27.5% in 2006-07. The result of the reduction is that recoveries will be lowered by \$2.9 million in 2006-07.

Ms. Zener noted that students who receive continuing scholarships are not receiving an increase in funding to offset the increased tuition. Dr. Harris stated that it is not Western's practice to make inflationary adjustments to scholarships, but in the coming planning cycle a review will be conducted on appropriate scholarship levels for students with 90%+ averages given that these individuals are highly recruited by many institutions.

The question was called and CARRIED.

S.06-64

G. Edward Hall Canada Research Chair in Neuroscience

It was moved by J. Tennant, seconded by B. Zener,

That the G. Edward Hall Canada Research Chair in Neuroscience, a Tier Two Canada Research Chair, be named in the Department of Physiology and Pharmacology in the

Schulich School of Medicine & Dentistry at The University of Western Ontario under the terms of reference shown in Exhibit II, item 2.

CARRIED

S.06-65 **The Hydro One Chair in Power Systems Engineering**

It was moved by J. Tennant, seconded by A. Clark,

That the Terms of the Hydro One Chair in Power Systems Engineering at The University of Western Ontario be extended for an additional three years as shown in Exhibit II, item 3.

CARRIED

S.06-66 **Benjamin Franklin Parr Fellowship**

It was moved by J. Tennant, seconded by B. Osborne,

That the Benjamin Franklin Parr Fellowship, detailed in Exhibit II, item 4, be created within the Aubrey Dan Program in Management and Organizational Studies of the Faculty of Social Science.

CARRIED

S.06-67 **Academic Development Fund New Research and Scholarly Initiative Award - Major Grant Competition and Small Grant Competitions**

Senate received for information the Report of the Subcommittee on Priorities in Academic Development (SUPAD) on the New Research and Scholarly Initiative Award Major Grant Competition and the Small Grant Competitions.

NOMINATING COMMITTEE [Exhibit III]

S.06-68 **Senate Committee on Academic Policy and Awards (SCAPA)**

This item was withdrawn.

S.06-69 **McIntosh Gallery Committee**

S. Watt was elected to serve on the McIntosh Gallery Committee (term to May 2008).

S.06-70 **Academic Colleague**

J. Doerksen was elected to serve as Academic Colleague to COU (term July 1, 2006 - June 30, 2008).

S.06-71 **Advisory Committee for the Ombuds Office**

K. Obright was appointed to the Advisory Committee for the Ombuds Office (term May 1, 2006 to April 30, 2008).

ACADEMIC POLICY AND AWARDS [Exhibit IV]

S.06-72 **Faculty of Science and Schulich School of Medicine & Dentistry: Honors Specialization in Biochemistry of Infection and Immunity**

It was moved by J. Tennant, seconded by M. Carroll,

That effective September 1, 2006, an Honors Specialization in Biochemistry of Infection and Immunity, leading to a BMSc degree, detailed in Exhibit IV, item 1, be introduced by the Departments of Biochemistry, and Microbiology and Immunology, for the Faculty of Science and the Schulich School of Medicine & Dentistry.

CARRIED

S.06-73 **Huron University College: Honors Specialization in Finance and Administration**

It was moved by J. Tennant, seconded by M. Wilson,

That effective September 1, 2006, an Honors Specialization in Finance and Administration detailed in Exhibit IV, item 2, be introduced by the Department of Economics and Business at Huron University College.

CARRIED

S.06-74 **Huron University College, Faculty of Theology: Minors in Biblical Studies, Historical and Systematic Theology**

It was moved by J. Tennant, seconded by A. Clark,

That effective September 1, 2006, a Minor in Biblical Studies and a Minor in Historical and Systematic Theology, detailed in Exhibit IV, item 3, be introduced in the Faculty of Theology, Huron University College.

CARRIED

S.06-75 **Schulich School of Medicine & Dentistry: Qualifying Program to Change to DDS Program for Internationally Trained Dentists**

It was moved by J. Tennant, seconded by S. Hatibovic-Kofman,

That Senate approve the following recommendation from the Schulich School of Medicine & Dentistry:

That effective May 1, 2006, the Dental Qualifying Program leading to a QP Certificate be withdrawn and replaced by a Doctor of Dental Surgery (DDS) degree program for Internationally Trained Dentists, with the same program requirements

as the certificate program, but with the new title of DDS Program for Internationally Trained Dentists, and,

That students enrolled in the Certificate program as of May 1, 2006, and students admitted to the Certificate program for September 2006, be transferred to the new DDS Program for Internationally Trained Dentists, and,

That effective immediately for Fall/Winter 2005, students in the Certificate Program who are graduating in June 2006 graduate with a DDS.

CARRIED

S.06-76 **Admission Criteria: Concurrent Degree Programs in Engineering and Medicine**

The Concurrent Degree Programs in Engineering and Medicine have been revised to add reference to the Grade Point Average (GPA) in the minimum standards required for admission.

S.06-77 **New Award**

SCAPA has approved on behalf of the Senate the Terms of Reference for the following new award, for recommendation to the Board of Governors through the Vice-Chancellor:

Craig O'Hagan Memorial Award (Faculty of Engineering)

S.06-78 **Correction to Calendar Copy for Post-Degree Modules: Bachelor Degree (Four-Year)**

Students may upgrade to a Bachelor Degree (Four-Year) from either a Three or Four-Year degree. The change corrects an omission to the calendar copy (p. 28 of the 2006 academic calendar).

S.06-79 **Faculty of Graduate Studies Implementation Plan for Renumbering Courses**

The Implementation Plan outlined in Exhibit IV, page 8, was approved by SCAPA and will be posted on the Subcommittee on Renumbering Courses website <http://www.uwo.ca/univsec/SURC/> until implementation of the course renumbering plan is complete in March 2008.

HONORARY DEGREES COMMITTEE [Exhibit V]

S.06-80 **Honorary Degree Recipients - Spring Convocation 2006**

Senate received for information, detailed in Exhibit V, the list of the Spring 2006 honorary degree recipients who will be honored at the 286th Convocation to be held Monday - Friday, June 12 - 16, 2006.

S.06-81 **ANNOUNCEMENTS AND COMMUNICATIONS** [Exhibit VI]

Announcements and Communications, detailed in Exhibit VI, were received for information.

ENQUIRIES AND NEW BUSINESS

S.06-82

UWO Reputation in London

Professor Carroll submitted a question about the results of the community survey regarding Western's reputation in London, particularly what the administration thinks should be done to improve the ways in which Western's strengths in the area of teaching and research can be made more relevant to the London community. Dr. Davenport said that Western receives good coverage in the local press on research in medicine and health; people are generally interested in these areas. It is more difficult to get coverage on scholarship in other disciplines. Ms. Pocius commented that Western's Communications Department is developing a community relations plan with the results of the communications survey serving as the benchmark. This plan will be shared when drafted. Holding a community open house is one way to attract people to campus so that they can learn about the full spectrum of Western's teaching and research. Dr. Harris suggested that community involvement goes beyond the City of London and that Western has a significant presence in the region. Many faculty at Western participate regularly in community outreach programs including visits to high schools across the region.

ADJOURNMENT

The meeting adjourned at 3:00 p.m.

P. Davenport
Chair

I. Birrell
Secretary

President's Report to Senate

- Federal Government Throne Speech
- AUCC's Advocacy Priorities
- Provincial Government Funding Support

Paul Davenport April 21, 2006

Federal Government Throne Speech

Government's Five Priorities

- Improved Accountability and Transparency
- Reduction of the Goods and Services Tax
- Introduction of a Child Care Tax Credit Program
- Reduction in Health Care Waiting Times
- Crime Reduction

AUCC's Advocacy Priorities

- Increased Investment in University Research
- Dedicated PSE Transfer to the Provinces
- Increased International Educational Opportunities
- Expedited Recognition of Foreign Credentials
- Increased Support for Aboriginal Education

Provincial Government Funding Support

Results of Two Funding Competitions Recently Announced:

- \$100,000 for Western's Partnership with the Lake Huron Learning Collaborative
- \$115,000 for the Health Science Transition Pilot Program, for Aboriginal Students in the Faculty of Health Science

The University of Western Ontario

2006-07 Operating and Capital Budgets

April 21, 2006

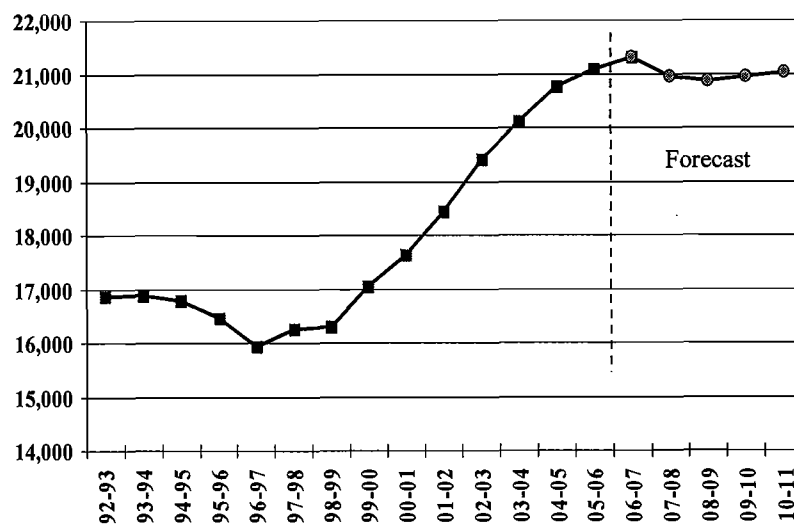
Presentation Outline

- Planning & Budgetary Context
- Operating Budget
 - Priorities being Addressed in this Budget
 - Faculty Budgets
 - Support Unit Budgets
 - Student Aid
 - Others Major Budget Items
- Capital Budget

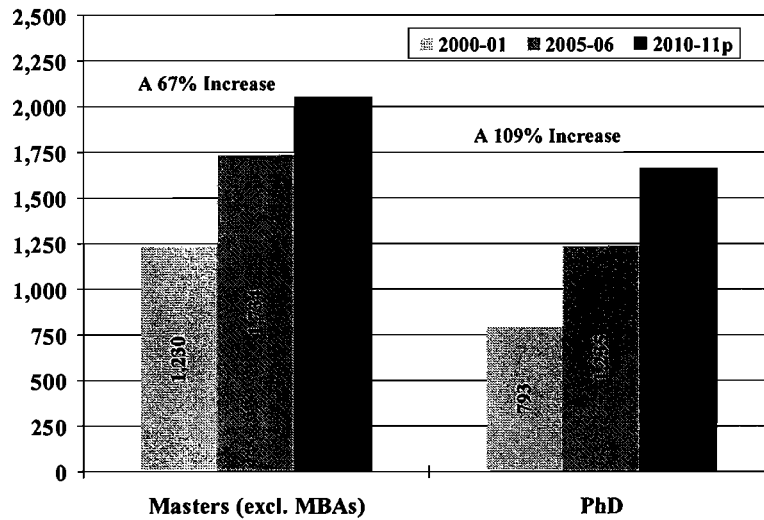
Planning & Budgetary Context

- 2006-07 is Final Year of 4-Year Plan
- Substantial Undergraduate Enrolment Growth over Past 5 Years
 - 5,400 FTEs, or nearly 30%
- Planning for Graduate Enrolment Growth over next 5 Years
 - 425 additional PhD students
 - 319 additional Master's (excluding MBAs)
- Increased Research Activity
- Faculty Recruitment Pressures
- 5-Year Government Funding Commitment

Western: Constituent University Full-Time Undergraduate Enrolments



Western: Full-Time Graduate Enrolment



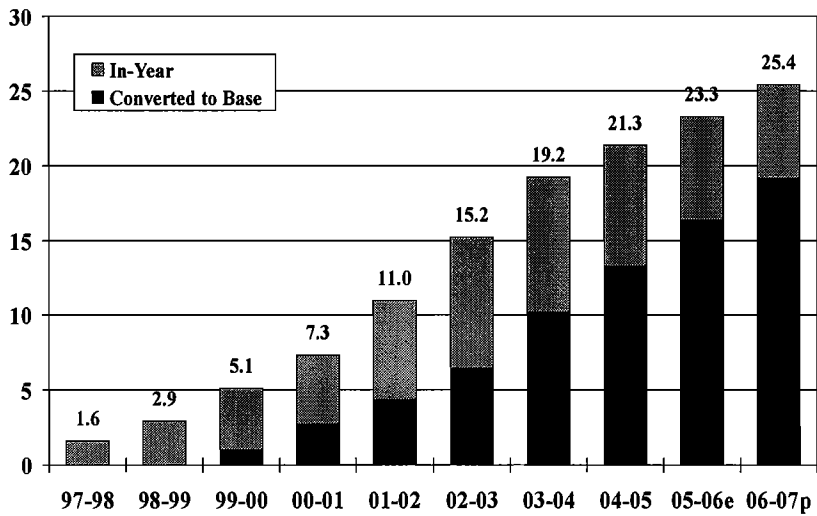
Priority Initiatives

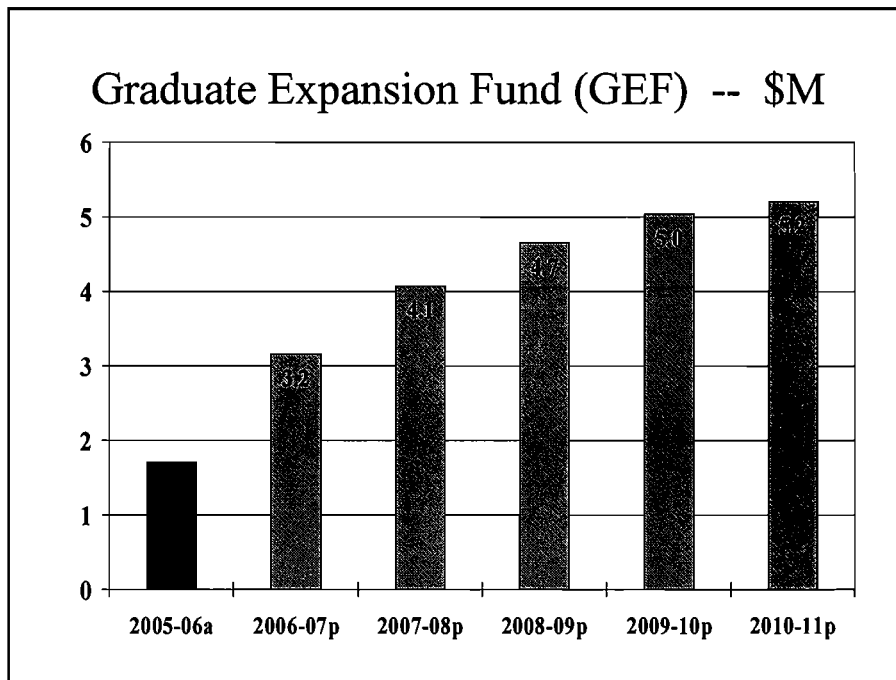
- Continuation of Graduate Enrolment Expansion Plans
- Faculty and Staff Recruitment
- Long-Range Space Plan
 - to Accommodate Additional Graduate Students, Faculty, and Staff

Graduate Enrolment Expansion

- Updated Graduate Enrolment Plans for each Faculty
- Direct Budget Allocations through ECF and GEF
 - \$7,250 for each incremental Master’s Student
 - \$17,500 for each incremental PhD Student
- Further Support from UPIF

Enrolment Contingent Fund (ECF) -- \$M





A New Program in Support of Faculty Recruitment

- Faculty Recruitment Continues be of High Priority
- New Program to Support Qualified Spousal Appointments into faculty positions
 - To be effective starting in 2006-07
- Three-way Sharing of Costs
 - 1/3 from Unit Hiring Spouse/Partner
 - 1/3 from Unit Hiring “Lead Appointment”
 - 1/3 from Central Sources

Long-Range Space Plan

- Timeline: 2006 to 2013
- Objectives of the Plan
 - Accommodate Graduate Expansion
 - Support Research Expansion
 - Provide the Best Student Experience
- Already Approved Projects
 - Science Building
 - Westminster College Renovations
 - Biotron
 - Student Recreational Facility
 - Expansion/Renovation at Spencer Hall

Long-Range Space Plan

- Projects being Recommended in this Budget
 - Support Services Building
 - Althouse Renovations
 - Physics & Astronomy Building Renovations
 - Replacement of the Bio-Engineering Building
- Projects to be Recommended in Future Budgets
 - Renovations to Current Physical Plant Building
 - Renovations to Lawson and Stevenson Buildings
 - Renovations to University-controlled Space in UCC
 - New Ivey Building to House HBA & PhD Programs
 - Renovations to Current Ivey Building

Space Available as an Outcome of the Proposed Plan

- Social Science Space vacated by Research Groups
- Alumni Hall Space Vacated by VP External Units
- UCC Space vacated by Campus Rec and SDC
- Current PPD Bldg – for Student Services
- Large Portion of SLB – for Academic Purposes
- Majority of Natural Science Centre – for Academic Purposes
- Current Ivey Building – for Other Academic Purposes
- Allocation of Space to be Addressed in Next Planning Cycle

Other Projects under Discussion

- Other Projects Considered -- but Constrained by Board Policy on Capital Debt
- Projects Under Active Consideration
 - A Research/Innovation Facility
 - Co-Generation Plant
 - A New Building in the Research Park
- Projects Possible for the Future
 - Upgrades to Talbot Theatre, Music Library
 - Upgrades, Modernization of the Chemistry
 - Addition, Conversion of Alumni Hall to a Concert Facility, Athletic Facility

Operating Revenues

- Government Grants
 - New Provincial Funding for Unfunded BIUs, Quality, and Grad Expansion
 - Continued Funding Undergrad Enrolment Growth
 - Program Expansion Funding: Medicine & Nursing
 - Continuation of FFICR and other Envelopes
 - Additional \$18.4M
- Tuition Fees
 - Canadian Students: Average Increase of 4%
 - Graduate Student Increases at 3%
 - International Tuition: ~4% for Undergrad; 0% for Grad
 - Additional \$9.0M in Regular Tuition
 - Plus \$2.3M in MBA/EMBA Tuition

Operating Revenues

- Other Revenues
 - 7 more CRCs (+\$800K)
 - Transfer from Affiliated Colleges (+\$518K)
 - Service Fees and Cross Teaching
 - Investment Income (+\$5M)
 - Contributions from Self-Funded & Ancillary Operations (+\$2.2M)
 - Occupancy Charges
 - Ivey School Fee for Service Payment
- Total Revenues up by \$37.9M

Faculty Budgets: Table 6

- Starting Base Budgets
 - Committed in Year 1 of 4-year Planning Process
- Faculty Turnover Recovery
 - Returns Higher of 60% or \$63K
- UPIF
 - Previous Commitments of \$500K for 2006-07
 - Support for 7 Faculty Positions
 - Round 4 Adds \$5.1M -- for total of \$5.6M
 - Support for 37 Tenured/Probationary Positions, 3 Limited-Term Positions, 13 Staff Positions

Faculty Budgets: Table 6

- Extra-ordinary Multi-Year Commitments to Arts & Humanities, Science, Social Science, and Music
 - Additional \$300K in 2006-07
- Ivey Funding Model Allocation (\$3.5M)
- Targetted Government Program Expansion Funding
 - Medicine (\$1.1M) and Nursing (\$582K)
- ECF Conversion to Base -- \$2.75M in 2006-07
- CRCs
 - One Tier 1 & Six Tier 2 Appointments in 2006-07 (\$710K)
- On-going ECF and GEF
- Faculty Budgets Increase by \$9.7M in 2006-07

Student Aid: Table 7

- Undergraduate Scholarships (+\$144K)
 - Increased Quality of Incoming Students
- Continuation of \$10.8M in Tuition Set-Aside
- Undergraduate Bursaries (+\$250K)
- Total Undergraduate Student Support = \$20.7M
- Graduate Student Support (+\$2.3M)
 - 77% of Graduate Student Tuition Revenues
 - Up from Previous 75%
 - Impact = \$415K
- Total Graduate Student Support = \$16.0M

Support Units: Table 8

- Starting Base Budgets
 - Committed in Year 1 of 4-year Planning Process
- \$3.3M in New UPIF Resources in 2006-07
 - On Top of \$400K from Round 1 Committed for 2006-07
 - Supports 38 Staff Appointments
 - \$300K for Internationalization Initiatives
- Over \$5M in One-Time Funding (Table 10)
 - IT Infrastructure, Libraries, Development and Communications, Research Support

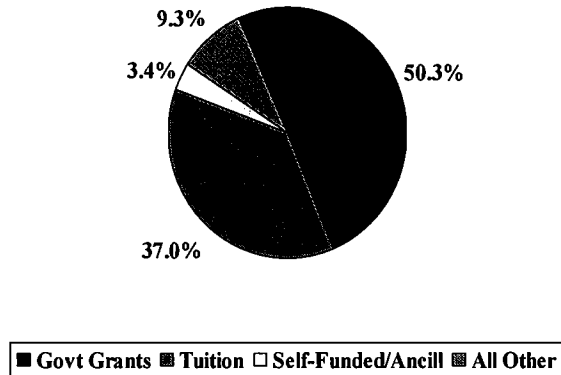
Other Expenditures

- Corporate Expenditures (Table 9)
 - Utilities: up by \$2.4M to \$17M
 - Library Acquisitions: up by \$572K to \$12M
 - MMI Transfer: up by \$750K to \$8.75M
- One-Time Expenditures (Table 10)
 - Total = \$36.6M
 - \$27.8M for Space/Facilities
 - \$5M for Support Units
- Provision for Cost Fluctuations = \$11.4M

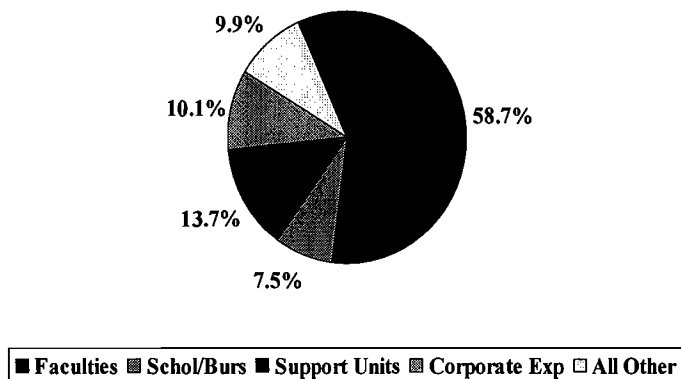
Summary of Operating Budget: Tables 11 and 12

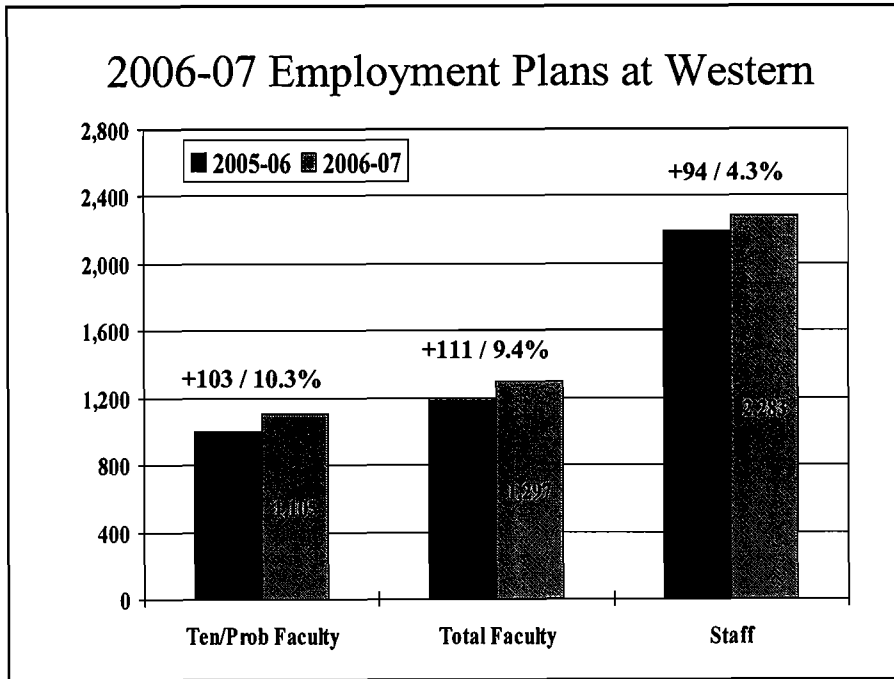
- 2006-07 Revenues = \$483.4M
 - Increase of \$37.9M
- 2006-07 Expenditures = \$486.8M
 - Increase of \$46.6M
- 2006-07 Operating Reserve Forecast = \$3.9M
 - Board Target = \$2.5M

Distribution of 2006-07 Operating Revenues (\$483.4M)



Distribution of 2006-07 Operating Expenditures (\$486.8 M)





Preparing for Next Multi-Year Plan

- Summer 2006
 - Provost to Lead Process Aimed at Approving up to 15 Additional Faculty Positions
 - Seeking Board Approval as Part of this Budget
 - Finalization of Academic/Operational Plans submitted in Current Cycle
 - To be Coordinated with Western's Strategic Plan
- Fall 2006
 - The Plans will form basis for Next Multi-Year Plan -- which begins in 2007-08

Capital Budget

Overview of 2006-07 Capital Budget

- Supports Long-Range Space Plan
- Total Spending of \$108.8M (Table 22)
- \$54.7M for New Construction (Table 25)
 - Biotron
 - Science Building
 - Student Recreational Facility
 - Support Services Building
 - Replacement of the Bio-Engineering Building
 - Completion of London Hall, the New Residence

Overview of 2006-07 Capital Budget

- \$22.6M for Major Bldg Renovations (Table 25)
 - B&G Building
 - Westminster College
 - Althouse Building
 - Completion of Medical Sciences Project
 - Dental Clinic Renovations
 - Start of Physics & Astronomy Project

Overview of 2006-07 Capital Budget

- \$31.5M for All Other Projects
 - Utilities and Infrastructure
 - Modernization of Instructional/Research Facilities
 - General Maintenance
 - Ancillary Projects

Overview of 2006-07 Capital Budget

- Major Funding Sources (Table 24)
 - MTCU Annual Grant, City of London
 - CFI/OMRI
 - Operating Budget: Annual MMI
 - Operating Budget: Special One-Time
 - Operating Budget: FFICR & CRC Transfers
 - Fundraising
 - Borrowing
 - Unit Budgets, including Ancillaries

Overview of 2006-07 Capital Budget

- Capital Debt
 - Constrained by Board Policy which includes Ceilings on Four Indicators
 - Debt per FTE Measure has Lowest Ceiling
 - Total Debt Projected to \$187M in 2011
 - Includes Housing, Research Park, and Spencer Hall

Projected Capital Debt \$M at April 30th

