



# *The* UNIVERSITY of WESTERN ONTARIO

## MINUTES OF THE MEETING OF SENATE

April 16, 2004

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 86

T. Adams	C. Herbert	R. Parks
M-A. Andrusyszyn	S. Hill	A. Pearson
M. Bartlett	I. Holloway	N. Petersen
I. Baruss	R. Howse	A. Pitman
F. Berruti	I. Hramiak	J. Plas
C. Beynon	E. Johanssen	N. Rhoden
E. Cairns	C. Jones	C. Ross
M. Carroll	W. Kennedy	R. Secco
C. Chapman	R. Klassen	A. Sells
N. Crowther	D. Kneale	S. Singh
K. Danylchuk	M. Kreiswirth	E. Skarakis-Doyle
R. Darnell	P. Kucherepa	P. Skidmore
P. Davenport	B. Laserson	L. Ste. Marie
P. Dean	G. Lee	A. Steiman
R. Dix	F. Longstaffe	C. Stephenson
J. Doerksen	R. Lumpkin	J. Tennant
R. Dunn	S. Majhanovich	B. Thompson
C. Essex	A. Margaritis	B. Timney
J. Etherington	L. Miller	S. Usprich
C. Farber	G. Moran	D. Vaillancourt
W. Flintoff	B. Morrison	J. Van Fleet
A. Forbes	J. Nash	T. Vandervoort
J. Garland	M. Ninness	L. Vaughan
T. Garrard	J. Nisker	J. White
J. Harrington	E. Noble	L. Williams
R. Harris	J. O'Brien	M. Wilson
S. Hatibovic-Kofman	K. Okruhlik	M. Witen
J. Haywood-Farmer	S. Osborn	B. Wood
N. Heapy	G. Paola	

Observers: R. Chelladurai, L. Gribbon, D. Jameson, A. Weedon, P. Yeoman

By Invitation: R. Campbell, S. Farnell, D. Riddell

S.04-073 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of March 19, 2004, were approved as circulated.

S.04-074 **SENATE AGENDA**

Professor Carroll noted that the April 16 edition of *Western News* states that the Board of Governors has already approved the creation and naming of the Schulich School of Medicine. He asked for clarification of the approval process and who formulated the recommendation that is on the Senate agenda today. Dr. Davenport explained that the Board's approval of the creation and naming of the Medical School is conditional upon Senate approval. SCUP formulated the recommendation that is presented in that Committee's report to Senate (Exhibit I).

S.04-075 **REPORT OF THE PRESIDENT**

The President reported on the Provincial Announcement: Postsecondary Education Review and Tuition Freeze Compensation and meetings in Ottawa. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

**UNIVERSITY PLANNING** [Exhibit I]

S.04-076 **Creation and Naming of the Schulich School of Medicine**  
*[Dean Pearson assumed the Chair]*

On behalf of SCUP, it was moved by B. Skarakis-Doyle, seconded by C. Herbert,

That a School of Medicine be established within the Faculty of Medicine & Dentistry with the following departments:

Anatomy and Cell Biology, Anesthesia & Perioperative Medicine, Biochemistry, Clinical Neurological Sciences, Diagnostic Radiology and Nuclear Medicine, Epidemiology and Biostatistics, Family Medicine, History of Medicine, Medical Biophysics, Medicine, Microbiology and Immunology, Obstetrics and Gynaecology, Oncology, Ophthalmology, Otolaryngology, Paediatrics, Pathology, Physical Medicine and Rehabilitation, Physiology and Pharmacology, Psychiatry, Surgery

and

That the School of Medicine be named the Schulich School of Medicine based on a significant endowed gift from Seymour Schulich.

Dr. Davenport explained that the approval process for establishing and naming of the Schulich School of Medicine is similar to that followed for the naming of the Richard Ivey School of Business and the Don Wright Faculty of Music. The *UWO Act* gives authority over Western's financial issues to the Board of Governors, but in one clause the authority is shared with regard to the establishment of Schools. Section 20 of the *UWO Act* reads ... "On the recommendation of Senate, the Board may ... (a) establish or terminate academic units, departments, chairs and programs of instruction."

The President explained that Western learned that a potential donor might be interested in making a landmark gift that would allow the establishment and naming of a School of Medicine. The Dean

of the Faculty of Medicine & Dentistry became involved in the process, which included confidential negotiations which led to the development of a donor agreement. During this process, questions are asked to determine if the donor's and Western's goals match, including whether or not the purpose of the gift is a University priority. The Schulich gift matches exactly to a Western priority which has been of particular urgency since deregulation of medical tuition fees in 1998. Western now has the capacity, with the Schulich gift, to make the Medical School a model of accessibility under the deregulated tuition system. The next step, when a tentative agreement is reached with a donor, is to receive Board approval. The Board must receive the recommendation in confidential session. Board approval is conditional upon Senate approval. Senate has the final say, in public session, on the whole donor agreement: if the naming of the school is defeated, the entire agreement is null and void. Before sending the recommendation to Senate, the Council of the Faculty of Medicine & Dentistry gave its approval to the proposal.

Dr. Davenport reported that during the process he became well acquainted with the donor, Mr. Seymour Schulich, who is a man of great vision and generosity. He is a successful Canadian who pays Canadian taxes, donates generously to Canadian causes, and is engaged in a variety of charitable activities. Mr. Schulich a person Western would be proud to have associated with the School of Medicine.

Dean Herbert gave a presentation on the creation and naming of the Schulich School of Medicine, including the background of the gift, the impact of the gift, the establishment and naming of a School of Medicine and future steps. Overhead slides used to highlight her presentation are attached as [Appendix 2](#). She expanded on the following aspects of the donor agreement with Mr. Schulich:

- Regarding the National Advisory Council, Dean Herbert stated that since 2000, a Community Advisory Counsel (CAP) existed in the Faculty of Medicine & Dentistry. The modern medical school needs to be connected to its community and understand what kinds of things we believe to be of fundamental importance and how that resonates with the constituencies that receive care. Experience with CAP over the last four years has been extremely helpful. Western's medical school is a national medical school that draws from across the country. It is a natural step to move to a National Advisory Council. Dean Herbert stressed that the National Council will be advisory and will not involved in governance; it will be a sounding board and will provide advice.
- Some have expressed concern about the naming of the Schulich Research Chairs, in particular the clause that reads, "*The University and donor commit to jointly reviewing the scientific designation of the Chair from to time as appropriate, determining as necessary any change in area of research foci as is appropriate with changes in medical and scientific research emphases and needs of the University and society.*" Dean Herbert stated that it is important that the agreement contain a clause that will allow Western to reassign or rename the Chair in consultation with the donor, if the donor is still alive, in the event that the area of research loses its importance because of advancement in the field. For example, if a Chair is named the Chair in Diabetes Research with the aim to find a cure for diabetes, if a cure were found, the Chair's research direction might change. Also, Canada Research Chairs are assigned to individuals until such time as they either resign or retire. At that point the Chairs, by definition, return to the pool, at which point the donor will have the opportunity to attach his/her name to another Chair.
- Concerns have been expressed about the donor's association with the mining industry. Dean Herbert clarified that the donation is from an individual and his family, it is not a corporate donation. She reported that she received many notes attesting to the integrity of the donor and she herself, as a result of the exercise, can attest to the same conclusion. As the

University becomes more engaged with the community through fundraising initiatives, vigilance is needed to ensure a donor's integrity.

Professor Carroll likened the transaction to a sale: Western wishes to sell the name of the medical school for \$26 million. Given that it is a sale it becomes appropriate to ask who is getting the better deal. Dean Herbert's presentation included amounts that were given to universities to facilitate the naming of business schools after donors. No medical schools were included because until last year, no medical school in Canada was named after a donor. That changed when the McMaster medical school was renamed the Michael DeGroot Medical School as a result of a donation in the amount of \$105 million from Michael DeGroot. Having the second medical school in Canada named after a donor for \$26 million is, despite the absolute amount involved, a deal. Mr. Schulich is getting a deal for his donation compared to historical precedence with regard to medical schools in Canada and Senate needs to take that into account.

Professor Carroll expressed concern about the order of the approval process, given that the agreement was presented to the Board of Governors first. He also took issue with the fact that the agreement must be approved within 15 days of the public announcement, otherwise the agreement becomes null and void. He objected to Senate being told that it must approve it in 15 days, with little opportunity for consultation. Professor Carroll also objected to the description of the National Advisory Council wherein one-fifth of the members of the Council shall be nominees of Mr. Schulich or Nevada Capital Corporation. In his view, such a provision is contrary to academic freedom: members are nominated by a corporate entity to a board designed to advise a medical school on the direction of its teaching and research.

Professor Carroll referred to the "Appointment" section contained in the terms of reference of the Tanna Schulich Chair of Neuroscience & Mental Health. He objected to the inclusion of the donor in the second clause: a donor should not have a say in deciding the research emphasis of any particular Chair at Western.

S.04-076a It was moved by M. Carroll, seconded by M. Witen,

That the second paragraph under "COVENANTS" which begins: "Subject to restrictions imposed by Section 5.07.... shall be nominees of Mr. Schulich or Nevada" be deleted from the proposal,

and

That the second paragraph under "appointment" in establishment of the Tanna Schulich Chair of Neuroscience & Mental Health be amended by deleting "and donor" to read: "The University ~~and donor~~ commits to jointly reviewing the scientific designation of the Chair, from time to time ...."

The Chair ruled the amendment out of order given that it is not germane to the motion on the floor which is to create a School of Medicine within the Faculty of Medicine & Dentistry and that it be named the Schulich School of Medicine. The amendment relates to the background information. Professor Carroll appealed the ruling of the Chair. Senate, by a 2/3rd majority vote, upheld the ruling of the Chair that the amendment is out of order.

Several Senators spoke in favor of the creation and naming of the Schulich School of Medicine:

- the majority of medical students support the initiative and accept in good faith that those involved in the negotiations with Mr. Schulich exercised due diligence in the best interest of the School and its students, past, present and future.
- the donation assists in addressing the issue of accessibility for medical students
- the gift, including matching funds, provides approximately \$50 million
- the donation's trickle down effect to the University as a whole is enormous

Mr. Vaillancourt asked if a conflict of interest exists given that the Chief Financial Officer of the Nevada Capital Corporation also sits on the board of a health care diagnostic company. He also asked that Dean Herbert address Professor Carroll's concerns regarding the Tanna Schulich Chair of Neuroscience & Mental Health. Dean Herbert stated that the language in the agreement regarding the Tanna Schulich Chair is language that is contained in the terms of reference of a number of other Chairs at Western. The Vice-President (Research) asked that the clause be included because naming a Chair today and forevermore might tie the University's hands in terms of being able to reassign the Chair at a later date; and it also recognizes that the donor, if still alive, would be given a say in the redesignation. The clause does not include the science or findings of the individual who occupies the Chair. In this case, the Tanna Schulich Chair Neuroscience & Mental Health, the donor has no interest in micromanaging the Chair or any other part of the School.

Regarding the concerns about the National Advisory Council, Dean Herbert stated that the donor "nominates" but does not "appoint" members to the National Advisory Council. The donor wishes to assist Western by recommending individuals that he believes, from his experience in the world, may bring value to Western in terms of understanding the role of the School *vis-à-vis* the community. Mr. Schulich understands he does not appoint to the Council, he makes a nomination and the National Advisory Council decides whether the nominee is a good fit. Dean Herbert stated she is mindful of the fact that one of the reasons that Professor Carroll raises the issue is about the *appearance* of control of governance as much as it is about control of governance. There is no control of governance but it is the responsibility of Western to ensure in the ongoing work of the Council that nothing is done that would look like it would change the independence of the institution.

Professor Haywood-Farmer asked if the agreement makes changes to the academic program in the Faculty of Medicine & Dentistry. Dean Herbert stated that the agreement does not make any changes to the academic program; however, the funding for support of students means that operating funds can be directed to support other initiatives within the Faculty of Medicine & Dentistry.

Asked what formula will be used for the inflation index, Mr. Garrard stated that CPI is used. Professor Haywood-Farmer contended that CPI does not address the inflationary issues surrounding books and tuition. Dr. Harris advised that should a student who has such an award be found to have significant unmet financial need, the student would not be precluded from accessing regular financial aid.

Mr. Wilson asked whether the MD diploma from Western will show Western and the Faculty of Medicine & Dentistry, or Western and the Schulich School of Medicine, or both? Dr. Moran stated that it is anticipated that the name of the Schulich School of Medicine will be on the diplomas in much the same way as it is for named Faculties, but details have not yet been finalized.

Ms. Witen asked for clarification of the disbursement of the 50 Ontario Graduate Scholarships and if the scholarships will be available to international graduate students. Dean Kreiswirth stated that the OGS awards are won by graduate students and taken to a university of each student's choice. The 50 awards given as part of the gift will be 50 of the awards Western would receive. The named OGS scholarships are designated to Faculties. International graduate students enrolled in the Faculty of Medicine & Dentistry can receive an OGS award.

Professor Garland called the question; seconded by L. Miller. The Chair advised Professor Garland, as per Senate procedures, that other options are available such as moving that debate be limited to those on the Chair's speakers list, that debate be limited to 10 more minutes, or that the speakers be given a time limit.

Senate, on a 2/3 majority, voted to close debate.

The question was called and CARRIED.

S.04-077

**2004-05 University Operating and Capital Budgets**

It was moved by B. Skarakis-Doyle, seconded by A. Margaritis,

That Senate provide advice to the Board of Governors, through the Vice-Chancellor, recommending the approval of the 2004-05 University Operating and Capital Budgets (Appendix 1).

Dean Pearson reminded Senate that the operating and capital budgets and setting of tuition fees are in the purview of the Board of Governors. The Senate may provide its advice to the Board under the authority of Section 30.(f) of the *UWO Act*.

Dr. Moran provided an overview of the 2004-05 University Operating and Capital Budgets. Copies of overheads used during his presentation are attached as [Appendix 3](#). The presentation included an update of the 4-year budget plan, new initiatives in the 2004-05 budget, and an overview of the 2004-05 operating and capital budgets.

- for 2004-05 the operating budget projects revenues of \$409.4 million and expenditures of \$411.5 million
- the Capital Budget shows a planned expenditure level of \$95.7 million which includes \$56.4 million for new construction, \$27.1 million in Maintenance, Modernization, and Infrastructure (MMI) projects, and \$12.2 million in all other capital expenditures.

Senators engaged in a debate about several issues relating to the budget, including tuition fees, scholarships and bursaries, student recruitment initiatives, Ivey funding model, and cleanliness of campus facilities.

Mr. Wilson asked for clarification of the “\*\*\*” shown in column “% increase” contained in Table 18a, Tuition Fee Proposals for 2004-05, page 62. Dr. Moran explained that tuition fees for 2004-05 are based on the freeze assumption stipulated by the Provincial Government. The Ministry directed that Canadian students can pay no more tuition this year than last year, consequently, no percentage increase is shown. Canadian students will pay the same fees next year as they are paying this year, e.g., students moving from the third to fourth year will pay the same fees in fourth year as paid in the third year.

Dr. Hill asked about the allocation of funds in the Registrar's Office for a central academic counselor, given his understanding that academic counselors are Faculty-based. Dr. Harris explained that the position's title should read “academic advisor”. The Centre for New Students employs an individual who works predominately with students who are registered in diploma and certificate programs. The appointment of an additional advisor recognizes the need to address difficulties encountered as a result of the restructuring of the academic curriculum. Academic advice to students in diploma

programs, students who are in an “undeclared” position in Year I and are not sure how to proceed, and students who are taking program modules across Faculties will need to be controlled centrally.

Responding to Professor Carroll’s concerns about graduate student funding, Dr. Moran stated that the absolute funding formula is that 75% of the total graduate student tuition will be used to support graduate students through the Faculty of Graduate Studies. This formula dictates the increase in the budget for the Faculty of Graduate Studies, but Faculties also direct funds from their budgets to support graduate students. Graduate enrolment expansion is not centrally dictated: it is driven by decisions made at the Faculty and program levels.

The question was called and CARRIED.

S.04-078 **The Tanna Schulich Chair of Neuroscience & Mental Health**

Senate received for information details regarding the establishment of The Tanna Schulich Chair of Neuroscience & Mental Health at The University of Western Ontario, outlined in Exhibit I, page 5.

S.04-079 **Schulich Canada Research Chairs**

The establishment of the Schulich Canada Research Chairs, detailed in Exhibit I, page 6, was received for information.

S.04-080 **Annual Report on Making Choices: Western’s Commitment as a Research-Intensive University**

The Annual Report on *Making Choices: Western’s Commitment as a Research-Intensive University*, detailed in Exhibit I, Appendix 2, was received for information.

S.04-081 **Report of the Subcommittee on Priorities in Academic Development**

Senate received for information the Report of the Subcommittee on Priorities in Academic Development (SUPAD) on the New Research and Scholarly Initiative Award Major Grant Competition and the Small Grant Competition. The total budget for the Academic Development Fund New Research and Scholarly Initiative Award in 2004-2005 is \$1 million and the total amount of the awards recommended for 2004-2005 is \$999,347, excluding recommendations for multi-year projects. The awards are shown in Exhibit I, Appendix 3, 4, and 5.

S.04-082 **Report on First Choice Applications to Western**

Dr. Moran gave a report on First Choice Applications to Western. Overhead slides used to highlight his presentation are attached as **Appendix 4** to these minutes.

**OPERATIONS/AGENDA COMMITTEE** [Exhibit II]  
*[Dr. Davenport assumed the Chair]*

S.04-083 **Casual Academic Appointments of Faculty**

On behalf of the Operations/Agenda Committee, it was moved by A. Pearson, seconded by J. Doerksen,

That Senate approve and recommend to the Board of Governors, through the Vice-Chancellor, that the policy on *Casual Academic Appointments of Faculty* be amended as shown in Exhibit II, Appendix 1.

CARRIED

S.04-084 **SCITS, SUWW, SUIS to be Disbanded; SCUP Subcommittee on Information Technology (SUIT) to be Created; SCUP Terms of Reference and Composition to be Revised**

It was moved by A. Pearson, seconded by M. Ninness,

- 1) That the Senate Committee on Information Technology and Services (SCITS), and its subcommittees, the Subcommittee on Information Security (SUIS) and the Subcommittee on the World Wide Web (SUWW) be disbanded,
- 2) That the Subcommittee on Information Technology (SUIT) be created as a Subcommittee of the Senate Committee on University Planning (SCUP) with Terms of Reference and Composition as outlined in Exhibit II, Appendix 2, and,
- 3) That effective July 1, 2004, the Terms of Reference and Composition of SCUP be revised, as outlined in Exhibit II, Appendix 3.

Professor Usprich asked why most of the members on the Subcommittee on Information Technology (SUIT) are *ex officio* rather than elected members. Dr. Moran explained that SUIT is modeled after the SCUP Subcommittee on Capital Allocations. Most of the work of the subcommittee will be done by working groups established by the subcommittee.

The question was called and CARRIED

S.04-085 **Senate Rules of Order and Procedures for New Business** (S.04-54)

It was moved by A. Pearson, seconded by J. Doerksen,

That item 4 of Senate's Rules of Order be amended as follows:

When any member wishes a definite decision on a topic that is not included on the Agenda, he/she may secure recognition from the Chair and make a motion specifying what it is proposed that the Senate decide. Such a motion will be a Notice of Motion that will be referred to the Operations/Agenda Committee or to another appropriate Committee. The Committee will consider the Notice of Motion and report to the next meeting of Senate. If the Committee does not include the motion as a matter of business at the next Senate meeting, the motion will be debated at that meeting if it is duly moved and seconded.



The Chair may request motions when he/she believes motions will aid the discussion.

When a motion properly made is seconded and stated by the Chair, it becomes the business on the floor, and all discussion must apply to it until it is disposed of, except as provided below.

CARRIED

S.04-086 **Attendance at Meetings of Senate by *Ex Officio* Members** (S.04-72)

At the Senate meeting on March 19, 2004, Professor Carroll questioned the differential attendance requirements for *ex officio* Senators and elected Senators. He raised in particular the absence of the Vice-President (External) from Senate meetings in the past year.

The statutory requirements for members of Senate, which clearly exclude *ex officio* members, are detailed in Exhibit II. The Senate has determined that all of the Vice-Presidents will be *ex officio* members of Senate, as permitted in section 24.(1) of the *Act*, and therefore the attendance requirements do not apply.

Responding to Professor Carroll's question about the Senate attendance record of the Vice-President (External), Dr. Davenport explained that the portfolio of the Vice-President (External) includes alumni affairs, fundraising and communications. Consequently, Mr. Garrard travels extensively, which constrains his ability to attend Senate meetings on a regular basis. However, an effort will be made to have the Vice-President (External) present at more Senate meetings in the future.

**NOMINATING COMMITTEE** [Exhibit III]

S.04-087 **Advisory Committee for the Ombuds Office**

K. Obright was elected to the Advisory Committee for the Ombuds Office (term to 2006).

S.04-088 **University Council on Student Housing** (UCOSH)

N. Badeen (term to March 31, 2005) and A. Johnson (term to March 31, 2006) were elected the University Council on Student Housing.

S.04-089 **Senate Committee on Housing Policy** (SCOHP)

E. Johanssen, P. Meilleur, G. Paola (terms to April 30, 2005) and B. Timney (term to April 30, 2006) were elected to the Senate Committee on Housing Policy.

S.04-090 **McIntosh Gallery Committee**

T. Sumsion (term to May 2006) was elected to the McIntosh Gallery Committee.

S.04-091 **Academic Colleague**

K. McQuillan (term July 1, 2004 - June 30, 2006) was re-elected to serve as Academic Colleague to COU.

S.04-092 **Academic Policy and Awards (SCAPA)**

B. Hedley was elected to the Senate Committee on Academic Policy and Awards to replace N. Shupak who has resigned (term May 1 - December 31, 2004).

The Nominating Committee appointed B. Fenton to serve as an alternate to M. Workentin who has asked for a leave of absence from SCAPA (term: July 1, 2004 - June 30, 2005).

**ACADEMIC POLICY AND AWARDS** [Exhibit IV]

S.04-093 **Faculty Scholars Program to be Withdrawn; Western Scholars Designation to be Introduced**

On behalf of SCAPA, it was moved by B. Timney, seconded by B. Laserson,

That Senate approve:

- 1) That, effective May 1, 2004, the Faculty Scholars program be withdrawn, no new students be admitted to the University as Faculty Scholars, and students continuing in the program be redesignated as Scholar's Electives students for September 2004.
- 2) That, effective September 1, 2004, a Western Scholars designation be introduced.

CARRIED

Addressing Professor Carroll's concerns about the Scholars' Electives Program, Dr. Harris stated that there is no intention to alter the program. The Western Scholars Designation will move the current Faculty Scholars students, who are few in number, into the Scholars' Electives framework. The high-achieving students entering first year are eligible to become members of the honor society referred to as Western Scholars. These students will receive a designation on their transcript if they meet the progression requirements and can participate in an extracurricular "enrichment" program.

The question was called and CARRIED

S.04-094 **New French Programs and Modules**

S.04-094a **Diplôme de français des affaires (Diploma in Business French)**

It was moved by B. Timney, seconded by M. Wilson,

That a Diplôme de français des affaires (Diploma in Business French), detailed in Exhibit IV, item 2a, be introduced in the Faculty of Arts, effective September 1, 2004.

CARRIED

S.04-094b **Diplôme de français pratique**

It was moved by B. Timney, seconded by M. Wilson,

That a Diplôme de français pratique, detailed in Exhibit IV, item 2b, be introduced in the Faculty of Arts, effective September 1, 2004.

CARRIED

S.04-094c Specialization in French

It was moved by B. Timney, seconded by M. Wilson,

That, a Specialization in French, detailed in Exhibit IV, item 2c, be introduced in the Faculty of Arts, effective September 1, 2004.

CARRIED

S.04-094d Minor in Francophone Studies

It was moved by B. Timney, seconded by M. Wilson,

That a Minor in Francophone Studies, detailed in Exhibit IV, item 2c, be introduced in the Faculty of Arts, effective September 1, 2004.

CARRIED

S.04-095 **Faculty of Law Policies on Evaluation and Law Areas of Concentration**

S.04-095a Faculty of Law: Policy on Evaluation

It was moved by B. Timney, seconded by I. Holloway,

That the Faculty of Law policy on “Evaluation” be revised to allow for no more than 75% of a student’s final grade in a course to be assessed on the basis of group work, with the exception of research papers undertaken as a joint Individual Research project for which a group of students has received approval.

Mr. Kucherepa spoke against the recommendation, making reference to the rationales presented in the background material, in particular, rationale (a) which refers to a decision of the Senate Review Board Academic (SRBA). He asserted that it is unfair that some large classes should be exempt from the Faculty’s general grading policies simply because of the evaluation method that the instructor chooses to adopt. He suggested that the policy should state that group projects be graded on the B average curve and that group projects for classes of fewer than 25 students be on the B+ curve. Professor Usprich stated that there are several reasons supporting for the proposal, the SRBA decision is only one of them. He reported that the Law Programs Committee and Law Faculty Council have reviewed and approved the recommendation as stated in the motion.

The question was called and CARRIED.

S.04-095b Areas of Concentration in Law

It was moved by B. Timney, seconded by I. Holloway,

That the requirements of “Areas of Concentration” (pg. 104), shown in Exhibit IV, page 8, be revised in the Faculty of Law to allow students to complete one paper for two areas of concentration.

CARRIED

S.04-096 **New Scholarships and Awards**

SCAPA has approved on behalf of the Senate the following terms of reference for new awards, scholarships and bursaries, for recommendation to the Board of Governors through the Vice-Chancellor:

Schulich Undergraduate Scholarships - OSOTF (Faculty of Medicine & Dentistry, Medicine)  
Schulich Undergraduate Scholarships (Faculty of Medicine & Dentistry, Medicine)  
Schulich Ontario Graduate Scholarships (Faculty of Graduate Studies, Medicine)  
Schulich Ontario Graduate Scholarship Adjustment (Faculty of Graduate Studies, Medicine)  
Hydrogenics MBA Award (Faculty of Graduate Studies, Business Administration)  
Catherine C. Wilson Award in Family Medicine (Faculty of Medicine & Dentistry, Medicine)  
125<sup>th</sup> Anniversary Alumni Athletes Merit Award (Any Undergraduate Faculty)  
Gary W. Weese Award (Any Undergraduate Faculty)  
James and Maria Knowles 125<sup>th</sup> Anniversary Alumni Bursary (Any Undergraduate Faculty)  
Marguerite L. Geiger Award (Faculty of Music)  
Sherrard Kuzz LLP Prize (Faculty of Law)  
Walter Teteruck Bursary (Faculty of Medicine & Dentistry, Dentistry)

S.04-097 **Policy on Examinations/Attendance**

SCAPA reported that it has approved an amendment to the policy on Examinations/Attendance to clarify that the Dean of the Faculty offering the course is responsible for making the decision to debar a student from taking an examination due to poor attendance, not the Dean of the Faculty in which the student is registered.

S.04-098 **ANNOUNCEMENTS & COMMUNICATIONS** [Exhibit V]

Announcements and Communications detailed in Exhibit V, were received for information.

**ADJOURNMENT**

The meeting adjourned at 5:10 p.m.

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P. Davenport  
Chair

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J.K. Van Fleet  
Secretary

### President's Report to Senate

- Provincial Announcement:  
Postsecondary Education Review  
and Tuition Freeze Compensation
- Trip to Ottawa, with Nils Petersen

Dr. Paul Davenport  
April 16, 2004

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### Minister Mary Anne Chambers April 8, 2004

- Confirmation of 2-year tuition freeze
- \$41.7 million to universities to offset revenue losses during first year of freeze
  - One-time allocation
- Comprehensive review of postsecondary education in Ontario
  - Summer-fall time frame
  - To address long-term plan and funding, student aid, accountability

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### Ottawa Meetings, April 14-15, 2004

- Carmen Charette, Acting President, CFI
- Arthur Carty, National Science Advisor to PM
- Hilaire Lemoine, Dir Gen, Official Languages, Heritage Canada
- Jean-Claude Villard, Deputy Minister of Industry
- Tom Brzustowski, President, NSERC
- Kevin Lynch, Deputy Minister of Finance
- UWO Alumni 125<sup>th</sup> reception, National Gallery
- Toronto, April 15, reception at Queen's Park for alumni and friends, hosted by Steve Peters, MPP

3

**Western Medicine & Dentistry**  
Learning. Discovering. Building Partnerships.

Transformational Gift to Medicine  
Presentation To Senate  
Dr. Carol Herbert, Dean, Western  
Medicine & Dentistry  
April 16, 2004



Seymour Schulich's  
Landmark Gift to Medicine

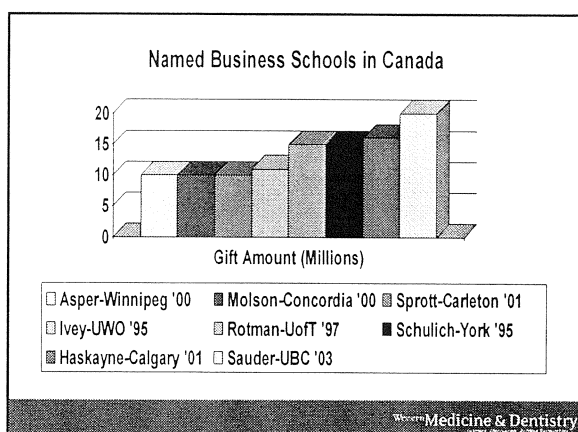
- Background
  - Philanthropy in post-secondary education
  - The process that led to Mr. Schulich's decision
- Impact of Gift
- Establishment and Naming of a School of Medicine
- Next steps

**Western Medicine & Dentistry**  
Learning. Discovering. Building Partnerships.

Background: Philanthropy in  
Post-Secondary Education

- Why do people give?
- Institutions create naming opportunities at many levels
- 12 Business Schools named in Canada since early 1990s
- Some Medical Schools named in US
- 1999: Western begins to look for a major donor to support Medicine and Dentistry

**Western Medicine & Dentistry**  
Learning. Discovering. Building Partnerships.



Background

- Fall 2002: Introduced to Seymour Schulich
- Dec 2002: Proposal to support Medicine & Dentistry
  - Amount requested: \$20 Million with an offer to name the Faculty in recognition of his gift.
- July 2003: Schulich's first visit to Campus
- July 2003-October 2003: Extensive discussions
- October 2003: Initial agreement reached – tax ruling
- December 15, 2003: Initial agreement signed
  - Gift Amount: \$26,000,000
- January 25, 2004: Schulich visits campus again – announcement date agreed

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Seymour Schulich – Impact of Gift

- Total Commitment of \$26,000,000
- Donor's major interest – Accessibility to Medical Education
- Annually - 62 undergraduate awards, through years one to four, of \$20,000 each (\$1,240,000 – including OSOTF match)
- Annually - 50 graduate awards of \$5,000 each (\$250,000) to be matched by OGS/ST (\$500,000) for total awards of \$15,000
- Annually - \$50,000 to each of two CRCs (\$100,000)
- Total Annually = \$1,590,000 in perpetuity
- Awards indexed for inflation every three years
- Total Impact, including matching = \$50 Million

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### Seymour Schulich – Approved Namings

- Schulich Undergraduate Scholarships
- Schulich Ontario Graduate Scholarships
- The Edith Schulich Vinet Canada Research Chair in Human Genetics
- The Dr. Brian W. Gilbert Canada Research Chair in Primary Health Care
- The Tanna Schulich Chair of Neuroscience & Mental Health

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### Seymour Schulich – Creation and Naming of a School of Medicine

- The Faculty of Medicine & Dentistry Council has approved and SCUP recommends to Senate the establishment of a School of Medicine, and that the School of Medicine be named the Schulich School of Medicine in honour and recognition of a transformational gift.
- This creates two separate and distinct schools within the Faculty of Medicine & Dentistry, namely, a School of Dentistry and the Schulich School of Medicine.

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### Seymour Schulich – Next Steps

- Beginning of an important partnership
- Strong track record of further investment in philanthropic projects
- Schulich wants to ensure that this gift and naming will advance the mission of the University and the Faculty, increase our profile nationally and internationally, and attract further external funding

Western Medicine & Dentistry  
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*The University of Western Ontario*

## 2004-05 Operating and Capital Budgets

Senate -- April 16, 2004

## Presentation Outline

- Update of 4-Year Plan
- New Initiatives in 2004-05 Budget
- 2004-05 Operating Budget
- 2004-05 Capital Budget

## Update of 4-Year Plan

## Update of 4-Year Plan

- 2<sup>nd</sup> Year of 4-Year Budget Plan
- Update of Academic/Operational Plans
- Additional Investments in Faculties and Support Units
  - Commitments from Year 1 Honoured
  - Incremental UPIF, ECF, ICF, Expansion-related Funding for Support Units
  - Update to Hiring Plans
- New Initiatives in 2004-05

## New Initiatives in 2004-05 Budget

## New Initiatives in 2004-05

- Further Expansion of Graduate Enrolments
  - Objective of Doubling of PhD Enrolment over Next Decade
- Faculty-specific Development/Communication Officers
- Modifications to Ivey School Funding Model
  - Transfer of Funds Equivalent to Tuition & Grants
  - Ivey Receives No Other Allocation from UWO
  - Payment for Services to UWO



### New Initiatives in 2004-05

- New Research Support Initiatives
  - RISF and WIF
- Programs of Scholarly Excellence
  - Distinguished University Professors and Faculty Scholars
- Investments in Facilities
  - Continuation of \$750K Increase to MMI Transfer for Another 10 Years after 2005-06, until the Transfer Reaches \$15.5M
  - Continuation of \$3M FFICR Transfer to Capital as Base Transfer

### 2004-05 Operating Budget

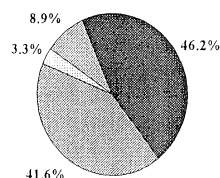
### 2004-05 Revenues

- 2004-05 Revenues = \$409.4M (Table 5)
- 5.1% Increase over 2003-04
- Increase in Provincial Government Grants
  - Accessibility Funding for Undergraduate Enrolment Growth
  - Tuition Offset Grants
  - Quality Assurance Fund Increase
  - Program Expansion Grants (MD, Nursing)

### 2004-05 Revenues

- Modest Growth in FFICR
- Tuition Fees
  - Frozen -- But, Additional Revenue due to Enrolment Growth
  - Modest Increases to International Tuition
- Growth in Other Revenues
  - 12 Additional CRCs
  - Transfer from Affiliated Colleges
  - Contribution from Self-Funded and Ancillary Operations

### Distribution of 2004-05 Revenues (\$409.4M)



■ Govt Grants ■ Tuition ■ SFO/Ancill ■ All Other

### 2004-05 Expenditures

- Faculties (Table 6)
  - Additional \$15.3M
  - Incremental UPIF, ECF, ICF, Program Expansion Funding, CRCs
  - 35 Additional Tenured/Probationary Faculty
  - 30 Additional Staff
  - New Support for Research through RISF
  - One-time Support through PASF for Technology Initiatives, Bridge Funding, Course/Program Development

## 2004-05 Expenditures

- Scholarships and Bursaries (Table 7)
  - \$38.7M in 2004-05, including the \$2.4M Funded through the Ivey School
  - Restructuring of Undergraduate Scholarship Program results in Modest Reduction in Funding
  - \$1.1M Increase in Graduate Student Funding, including the \$0.4M Funded through the Ivey School

## 2004-05 Expenditures

- Support Units (Table 8)
  - Additional \$2.7M
  - Incremental UPIF Funds 25 Staff Positions
  - Investments in Priority Areas:
    - Core IT Services, Staffing in Libraries
    - Classroom Support, Research Support
    - Student Recruitment, Staff Development
    - Development and Communications
    - Campus Security

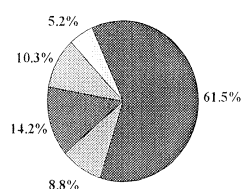
## 2004-05 Expenditures

- Other Base Expenditures (Table 9)
  - Increased Utilities Costs due to New Buildings
  - 5% Increase in Library Acquisitions
  - \$750K Increase to MMI Transfer
  - FFICR Transfer to Capital Continues as Base
  - \$700K for Capital Debt Financing Costs
  - Modest Funding for Intercollegiate Athletics
- \$9.8M for Salary and Other Cost Increases

## 2004-05 Expenditures

- One-Time Expenditures (Table 10)
  - \$11.7M in 2004-05
  - Strategic New Major Allocations Include:
    - B&G Project (\$2.5M)
    - Female Faculty Recruitment (\$1.5M)
    - GU Teaching Facilities (\$1.4M)
    - Organic Chemistry Lab (\$940K)
    - Clinical Skills Facility (\$560K)
    - Admin Systems Upgrade (\$500K)
    - Classrooms in Law Bldg (\$400K)

## Distribution of 2004-05 Expenditures (\$411.5 M)



■ Facilities ■ Schol/Burs ■ Support Units ■ Corporate Exp ■ All Other

## 2004-05 Capital Budget

### Capital Budget

- New Presentation of Budget
  - 3 Broad Categories of Capital Projects/Expenditures
    - New Construction
    - Maintenance/Modernization/Infrastructure (MMI)
    - All Other (Housing, Ancillaries, Other)
- Planned Expenditure of \$95M in 2004-05
  - \$56.3M for New Construction
  - \$27.1M for MMI
  - \$12.2M in All Other

### Capital Budget

- Sources of Funding
  - Government Grants (Province, City Grant)
  - CFI/OIT/Matching
  - Operating Budget
    - MMI Transfer, FFICR Transfer, Multi-Year Facilities Expansion Funded through Tuition Fees, One-Time Targetted Allocations
  - Fundraising
  - Borrowing
  - Self-Funded Operations (e.g. Housing, Ancillaries)

### Capital Budget

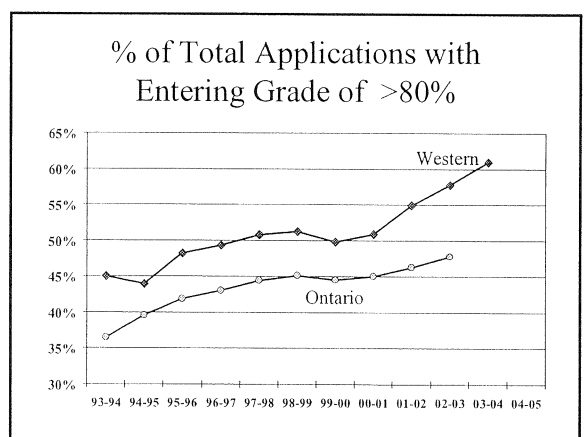
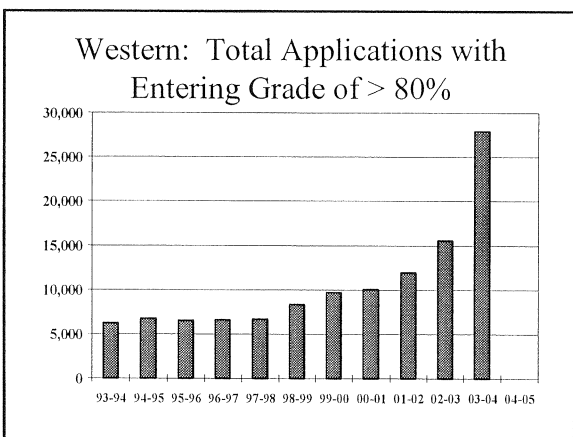
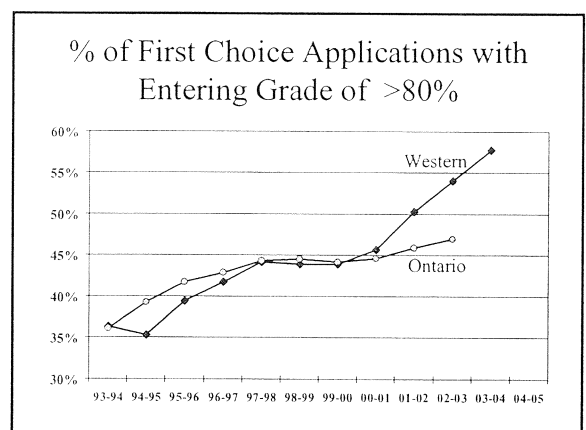
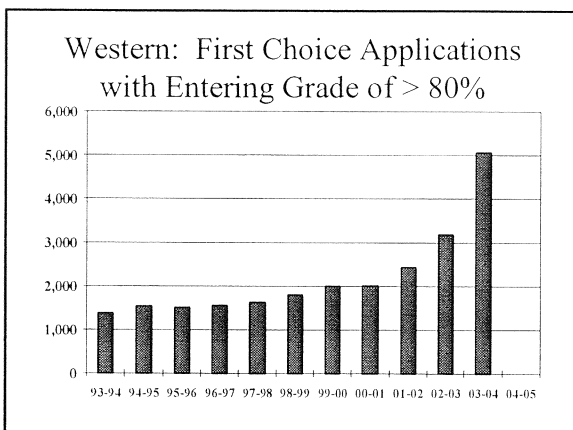
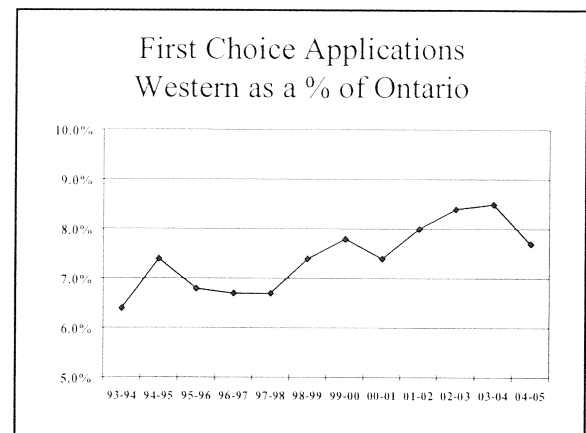
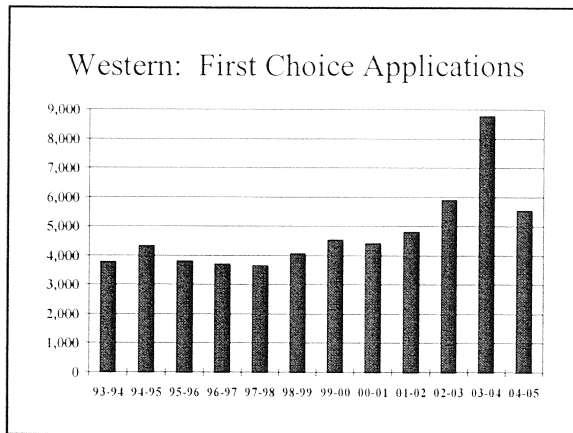
- Current Major Projects (\$1M +)
  - Utilities Infrastructure
  - North Campus Building
  - Medical Science Building Renovations
  - South Valley Building
  - Innovarium
  - Child Care Facility
  - Clinical Skills Facility
  - Engineering Building Renovations

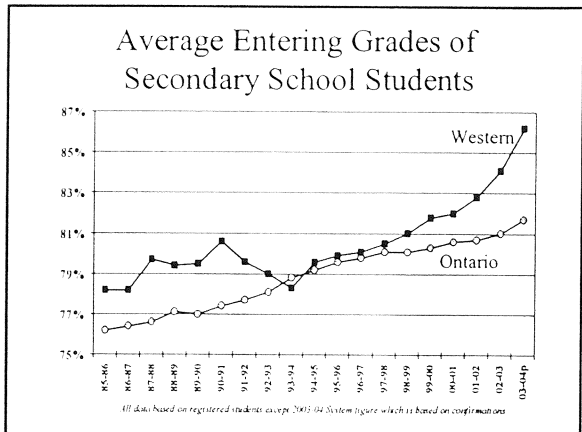
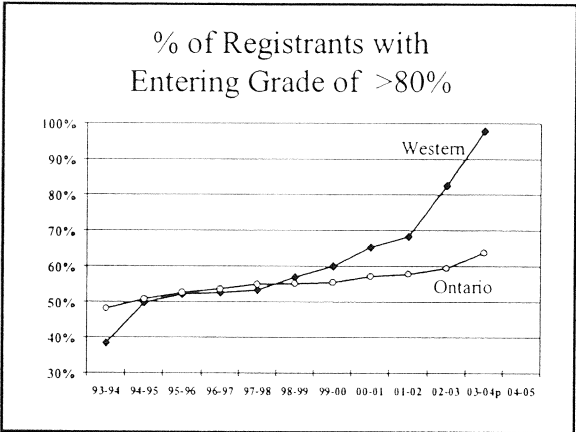
### Capital Budget

- Planned Future Major Projects (\$1M +)
  - New Residence on Western Road
  - B&G Building Renovation
  - Law Building Expansion
  - Middlesex College / Western Science Centre Renovations
  - Further Utilities and Infrastructure Upgrades
  - Asset Acquisitions
  - P&A Building Renovations
  - Althouse College Renovations
  - Chemistry Addition Renovations

### Capital Budget

- Future Projects (excluding New Residence) are MMI Projects
  - Will Modernize Ageing Facilities
  - Will Create State-of-the-Art Teaching and Research Facilities
  - Will Allow us to Recruit Outstanding Faculty and Provide a High Quality Education to our Students
  - Will Provide Safer Facilities





### Western's Rank in Selected Categories

	No. of 1* Choice Apps	No. of 1* Choice Apps with >80%	% 1* Ch. Apps with >80%	No. of Tot Ch. Apps with >80%	% Tot Ch. Apps with >80%	Average Entering Grade	% Registran ts with >80%
1993-94	4	5	7	4	4	8	9
1995-96	6	7	6	4	6	7	7
1997-98	6	7	6	5	6	7	7
1999-00	5	4	6	3	5	5	6
2000-01	5	5	6	4	5	5	5
2001-02	4	4	6	3	4	4	4
2002-03	4	4	5	2	4	3	2
2003-04	3					2	2
2004-05	3						