

# The UNIVERSITY of WESTERN ONTARIO

## **MINUTES OF THE MEETING OF SENATE**

## April 19, 2002

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 80

O. Abouali	R. Graham	N. Nelson
S. Adams	J. Greener	K. Okruhlik
D. Adkinson	C. Hall	R. Parks
P. Ashmore	R. Harris	A. Pearson
P. Barker	J. Hatch	N. Petersen
R. Beaujot	J. Haywood-Farmer	C. Piper
D. Bentley	C. Herbert	S. Rich
F. Berruti	I. Holloway	J. Roth
R. Bohay	I. Hramiak	S. Siegner
E. Cairns	F. Irani	C. Sinal
T. Carmichael	W. Kennedy	S. Singh
M. Carroll	G. Killan	E. Skarakis-Doyle
L. Cline	D. Kneale	C. Smart
L. Dagnino	R. Kudar	M. Speechley
R. Darnell	A. Lee	L. Tapp
P. Davenport	F. Longstaffe	J. Thomas
H. DeLasa	S. Majhanovich	B. Timney
J. Doerksen	L. Mansinha	T. Topic
D. Dutrizac	R. Martin	T. Tutkaluk
A. Esterhammer	D. McCarthy	S. Usprich
C. Farber	L. McKechnie	D. Vaillancourt
T. Fulton	J. McMullin	A. Weedon
A. Garcia	P. Mercer	G. Weese
J. Garland	G. Moran	B. Welling
J. Garnett	J. Morgan	P. Werstine
T. Garrard	P. Neary	B. Wood
S. Gibson		P. Yeoman

Observers: R. Chelladurai, B. Dominick, L. Gribbon, D. Jameson, D. Jorgensen, M. Lawless

By Invitation: R. Del Maestro, D. Riddell

Senate Minutes April 19, 2002

#### S.02-071 Minutes of the Previous Meeting

The minutes of the meeting of March 15, 2002, were approved as circulated.

### **REPORT OF THE PRESIDENT**

#### S.02-072 Provincial Funding for Increased Enrolment

The President provided an update on the provincial funding for increased enrolments.

In preparation for the May 2001 Ontario Budget, the universities and the government worked together to forecast the impact of the increased cohort of students seeking first-year entry into Ontario universities between 2001 and 2005. The funding announcement was designed to provide full funding for these additional students. Unfortunately the estimates of enrolment pressures were too low as was discovered with the entering class in the fall of 2001; consequently, it will be impossible to support the increases in enrolment with the full per-student funding which was projected in the May 2001 budget. The universities, working through the Council of Ontario Universities, are urging the provincial government to increase levels of operating funding to meet the requirements of those students currently in the system and those anticipated as part of the increased enrolment. Western remains committed to the pledges made in the Strategic Plan with regard to the number of students that will be admitted during the increased cohort years, but it will be difficult for Western to go beyond that enrolment target given the provincial funding scenario.

### **OPERATIONS/AGENDA COMMITTEE** [EXHIBIT I]

### S.02-073 Senate Membership: Graduate Student Constituency

On behalf of the Operations/Agenda Committee, it was moved by A. Pearson, seconded by J. Thomas,

That the Senate seat held by Errol Stewart, elected representative to Senate for the Graduate Student constituency, be declared vacant as a result of his resignation, and

That Jesse Greener be elected to complete Mr. Stewart's term (to October 31, 2002).

CARRIED

## S.02-074 Constitution of the Faculty of Science

It was moved by A. Pearson, seconded by F. Longstaffe,

That, subject to Senate and Board approval of the amalgamation of the Departments of Plant Sciences and Zoology, thus establishing the Department of Biology, the Constitution of the Faculty of Science be amended as follows, effective July 1, 2002:

1. The Faculty of Science shall consist of the following departments:

Anatomy & Cell Biology, Applied Mathematics, Biology, Microbiology & Immunology, Biochemistry, Medical Biophysics, Chemistry, Computer

s, History of Medicine, Mathematics, Pharmacology

Science, Earth Sciences, History of Medicine, Mathematics, Pharmacology & Toxicology, Physics & Astronomy, Physiology, Plant Sciences, and Statistics & Actuarial Sciences, and Zoology.

### CARRIED

### S.02-075 Honorary Degrees Committee Composition

It was moved by A. Pearson, seconded by G. Weese,

That the composition of the Senate Honorary Degrees Committee be amended as follows:

Nine members, one of whom must be a student who is a member of Senate, elected by the Senate.

Two alumni of Western appointed by the Alumni Association

One Principal (or designate) of an Affiliated College appointed on a one-year rotational basis.

Ex officio: Chancellor; President & Vice-Chancellor; Provost & Vice-President (Academic); Vice-President (External); Vice-President (Research); Director of the Convocation Board; Assistant Director of Convocation; and Secretary of Senate (non-voting).

#### CARRIED

## S.02-076 <u>Conditions of Appointment: Physicians Appointed in Clinical Departments and Clinical Divisions</u> of Basic Science Departments

It was moved by A. Pearson, seconded by G. Weese,

That Senate recommend to the Board of Governors that *Conditions of Appointment: Physicians Appointed in Clinical Departments and Clinical Divisions of Basic Science Departments (1999)* be revised as detailed in Exhibit I, Appendix 1.

### CARRIED

### S.02-077 Convocation Dates 2004

Spring Convocation 2004 will be held Tuesday, June 8, through Friday, June 11, and Fall Convocation 2004 will be held Thursday, October 21, and Friday, October 22.

### SENATE COMMITTEE ON UNIVERSITY PLANNING [EXHIBIT II]

## S.02-078 **2002-03 University Operating and Capital Budgets**

[Dean Pearson assumed the Chair during the debate of the budget]

On behalf of the Senate Committee on University Planning, it was moved by D. Bentley, seconded by S. Singh,

That Senate provide advice to the Board of Governors, through the Vice-Chancellor, recommending the approval of the 2002-03 University Operating and Capital Budgets.

Professor Bentley, Chair of SCUP, introduced the 2002-03 University Operating and Capital Budgets, distributed to Senators on April 9, 2002. The context of the planning process includes: the increase in demand for admission to university resulting from the restructuring of Ontario's secondary school system, i.e., the increased cohort; the significant expansion of research activity at Western, resulting from major federal and provincial government initiatives; the opportunities and constraints that emanate from the present provincial and federal governments; and the current economic situation given the events of September 11, 2001. Western will incorporate its share of the Federal Funding for the Indirect Costs of Research (FFICR) announced in December's federal budget in the 2002-03 operating and capital budgets. He explained that details of the funding are unspecified, but it is assumed to be one-time only funding.

Dr. Moran provided a comprehensive overview of the 2002-03 University Operating and Capital Budgets. Copies of overheads used during his presentation are attached as **Appendix 1** The presentation included budgetary and planning context, update on the current year's budget, operating revenues, budget recommendations and the capital budget.

- For 2002-03, total operating revenues are forecast at \$343,177,360; expenses at \$350,737,994.
- The Capital Budget for 2002-03 focuses on the major facilities expansion projects currently underway through the SuperBuild initiative, deferred maintenance and renewal of instructional and research facilities.
- The operating reserve is projected to be at \$4.5 million in 2002-03 which includes the \$2.25 million of FFICR being carried forward for allocation in 2003-04.

As a prologue to discussion, Dean Pearson reminded Senate that the operating and capital budgets and setting of tuition fees are in the purview of the Board of Governors. The Senate may provide its advice to the Board under the authority of Section 30.(f) of the *UWO Act*.

S.02-078a It was moved by J. Thomas, seconded by N. Nelson,

That the motion be amended by the addition of the phrase shown in italics below:

That Senate provide advice to the Board of Governors, through the Vice-Chancellor, recommending the approval of the 2002-03 University Operating and Capital Budgets *except that a decrease of 1.8% be applied to the current proposals on lines 28,30-33,36,37 and 42-49 of Table 11a and lines 19-28 and 34-41 of Table 11b*.

Speaking in support of the recommendation, Mr. Thomas quoted Western's Strategic Plan which states, "Western commits to its graduate students to celebrate the role of graduate students in research at Western, their contribution to undergraduate instruction and their key role after graduation in society and the knowledge economy." In support of the amendment, he outlined the following:

- Since 1995, Western's graduate students have experienced tuition increases of 49% to 98% for Category I and Category II programs respectively, which is far above inflation, and they cannot afford to pay further tuition increases. International graduate students and graduate students enrolled in medicine and orthodontics face even higher tuition increases.
- The proposed amendment of a 1.8% decrease will save an individual graduate student between \$90 and \$560 which is the difference between paying rent or not. The disbursement of emergency loans by the Society of Graduate Students has tripled since 1995.
- High graduate tuition means less accessibility. Research demonstrates that the decreasing participation rates from low and middle income families is directly related to increased tuition. The government requires that 75% of tuition is directed to financial aid, but the need for student aid primarily exists because of high tuition fees.
- The amendment will help attract and retain high quality graduate students. It will have a large impact on individual graduate students while the impact on the University operating budget is small, i.e., it will require the reshuffling of approximately \$60,000 within an operating budget of \$325 million.
- Graduate students' careers extend over a period of years and many have a sense of insecurity about what might happen to tuition fees during their program of study. An alternative to charging tuition and taxing them back in the form of student support is to offer tuition waivers to students who embark on a graduate career. A tuition waiver is one method of attracting graduate students. An alternative is that the fee structure under which a graduate student's tuition fees are grandparented during their course of study.

In response, Dean Weedon stated:

- The government-mandated set aside for student financial support is 30% of incremental tuition revenues to be used for needs-based undergraduate student support. However, 75% of graduate student tuition revenue, excluding self-funded programs, will be given back to graduate student support.
- The amendment reduces the overall budget by about \$50,000, but the Faculty of Graduate Studies student support budget would be reduced by \$145,000.
- Accessibility is not affected by increased tuition fees. At Western, in the last six years, tuition for graduate students in Category I programs increased by just under \$1,000; in that time the student support budget of the Faculty of Graduate Studies (FGS) increased approximately \$9 million to \$13.5 million. All of that money flows to the graduate students. Financial support for graduate students amounts to about \$26 million for the period 2000-2001. The impact of not increasing graduate tuition by 1.8% affects the revenue line of the Faculty of Graduate Studies student support budget by about \$150,000. The FGS operating budget received a cut of 2.5%. An additional reduction of \$150,000 will require modifications of the budgets planned for the coming year within the FGS, including the student support budget, the number of teaching assistantships, the number of SUS scholarships, and other scholarships and bursaries and increasing enrolment in programs.
- The student support budget is self-funded given that 75% of graduate student tuition is returned to the support budget and redistributed in a differential way, i.e., funding is allocated to the students who need it most.
- It is the policy of the Faculty of Graduate Studies that graduate students not be admitted unless there is an identified package of support sufficient to allow them to cover the majority of their expenses through their program of study. The package may come from a variety of sources, such as teaching assistantships, research grants, family members, external awards, Ontario Graduate Scholarships Programs. Where necessary, it is topped up by the FGS with scholarships, awards, and bursaries. Category I students at Western in

Masters programs on average have packages of support that add up to \$16,000/year; for students in PhD programs it is up to \$22,000/year. The FGS plans to increase minimum funding to doctoral students to \$17,000 which is roughly the cost of being a graduate student in the Category I program. Having externally funded graduate students at Western who do not require support from the Student Support Budget enables the University to support those graduate student most in need. A reduction to the student support budget will negatively affect those student who most need the money which in turn will have an impact on Western ability to fulfill student support plans in the coming year.

- The University chooses to return financial support to graduate students because this support is needed and it acts as leverage to attract student by supplementing the external awards and Teaching Assistantships offered.
- With regard to the suggestion of a tuition waiver, it appears that the provincial government values undergraduate instruction more than graduate instruction given that in 1998 the government deregulated graduate tuition. If Western started decreasing graduate tuition or waiving graduate tuition the government would notice it and would assume that the graduate programs are paid for without receiving additional government support. This would have a negative impact on the overall government funding.
- TA funding comes from the Graduate Student Support fund; a substantial amount of TA funding comes from faculty budgets. The GTA's administered by the Faculty of Graduate Studies amounts to \$5.2 million

Professor DeLasa voiced concern about the fees paid by international graduate students and moved that international students be included in the proposed amendment. In the absence of a seconder, the Chair ruled the motion out of order but acknowledged that a new amendment specific to international student fees could be presented following resolution of the current amendment.

A motion to close debate on the amendment was carried by a two-thirds majority vote.

The amendment was called and was DEFEATED.

S.02-078b It was moved by M. Carroll, seconded by J. Thomas,

That the proposed increases in graduate tuition fees be grandfathered in the case of students currently enrolled in graduate program.

Dr. Moran stated that the current grandparenting clause which relates to those students in deregulated programs works well. Any student currently "in program" will not have more than a 20% tuition increase. Tuition increases reflect the fact that the University's operating costs increase annually. Changes in revenue as a result of government funding are unpredictable. He contended that the reasons presented against the previous amendment can be applied to this amendment.

Professor Jorgensen stated that the unpredictability of provincial funding should not be borne by graduate students. As a matter of principle, Western is committed to training future professors. Students currently enrolled in graduate programs should not have to face the expectation that their fees will escalate over the course of their graduate career.

S.02-078c It was moved by S. Siegner, seconded by G. Weese,

That the amendment to grandparent graduate tuition fees be referred to SCUP for consideration for the 2003-04 budget deliberations.

It was pointed out that if the issue of grandfathering graduate tuition fees is referred to SCUP for consideration with next year's budget, debate on the issue is no longer relevant for this year's meeting.

The motion to refer was called and DEFEATED.

Resuming discussion on the amendment on the grandparenting of graduate student tuition fees, Dr. Mercer stated that the proposal is attempting to do what the previous amendment attempted. He contended that there is no argument to be made in favor of this proposal that was not already subsumed under the previous debate which was reconciled by voting down the amendment.

Mr. Greener stated grandfathering of tuition fees gives graduate students a level of stability about their future financial plans that is non-existent given current government policies on the deregulation of fees.

(S.02-078a) Before calling the question, the Vice-Chair read the proposed amended motion (the amendment appears in italics):

That Senate provide advice to the Board of Governors, through the Vice-Chancellor, recommending the approval of the 2002-03 University Operating and Capital Budgets, *except that the proposed increases in graduate tuition fees be grandfathered in the case of students currently enrolled in graduate program.* 

The amendment was called and was DEFEATED.

Debate on the main motion resumed.

Mr. Sinal stated that international students are concerned about their increasing tuition fees. The undergraduate tuition fee increase is about 18% which is very close to the 20% grandfathering rule. He asked if consideration could be given to grandfathering tuition fees of international students who are in program. Dr. Moran stated that the international student tuition fees are set at levels substantially above those of Canadian students to reflect the fact that these students and their parents do not contribute to the provincial and federal tax bases that fund the universities of Ontario and Canada. It is appropriate that these students should pay a relatively higher portion of the cost of their educational programs.

S.02-078d It was moved by H. DeLasa, seconded by J. Thomas,

That graduate international tuition fees be increased at the same rate as tuition paid by Canadian graduate students.

Dr. Moran stated that Western attracts a significant number of international students due to the high quality programs offered and due to the fact that the fees charged are comparable to other Ontario universities. The tuition fees are not unreasonable but approval of the amendment will have significant revenue consequences.

The amendment was called and was DEFEATED.

Discussion on the main motion continued.

Dean Longstaffe asked how Western's approach to the distribution of the Federal Funding for the Indirect Costs of Research (FFICR) compares with other Ontario universities. Dr. Moran said that the approach varies from university to university but a common theme is that some portion of the additional income will be used to address general budgetary issues. Some universities might apply the funding in a pro-rata fashion, i.e., a greater portion of that funding would be granted to those units that bring in a higher percentage of federal funding than those bringing in a lower percentage. At Western the key consideration is that, although insufficient in many areas, the indirect costs of research are already being covered within Western's expenditure budget. Expenditures for the indirect costs of research currently covered from revenues may now be directed to other areas. This year the allocations are assumed to be one-time only. The new FFICR will cover existing expenditures on the indirect costs of research and the released funds will be allocated to the operating budget for distribution through the normal University planning process.

Dean Herbert stated that the federal government requires an accounting that the funds are spent in support of research. Dr. Moran stated that the basic argument is that costs associated with research are not funded, therefore, the universities allocate funds from the operating budget. The amount of money spent on funding the indirect costs of research exceeds the amount received from the FFICR. Dr. Davenport clarified that the question debated in Ottawa surrounding the FFICR is what will be the exact nature of the accountability required of the universities.

Professor McMullin suggested that SCUP consider allocating a portion of the FFICR towards graduate student support. Dr. Moran stated that consideration could be given to this suggestion should the FFICR become an ongoing government commitment.

Professor Kudar expressed concern about the rapid escalation of the HBA tuition fees. Senate was informed that the Provost and the Dean of the Richard Ivey School of Business are in agreement that they will investigate the development of a multi-year plan for HBA tuition fees.

Mr. Morgan stated that the root of many of the concerns voiced during the debate is the lack of funding from the federal and provincial government and that organizations such as student associations, faculty associations, and universities should continue to lobby the government for increased funding.

The main motion was called and CARRIED.

Senate voted to continue the meeting past 4:30 p.m. by two-thirds majority.

## S.02-079 Department of Biology: Amalgamation of Plant Sciences and Zoology

[Dr. Davenport resumed the Chair]

It was moved by D. Bentley, seconded by F. Longstaffe,

That Senate approve and recommend to the Board of Governors, through the Vice-Chancellor, that the Departments of Plant Sciences and Zoology in the Faculty of Science be amalgamated into a single department to be called the Department of Biology, effective July 1, 2002, as recommended by the Council of the Faculty of Science.

#### CARRIED

### S.02-080 The Ontario Women's Health Council Chair in Rural Women's Health

It was moved by D. Bentley, seconded by A. Pearson,

That Senate approve and recommend to the Board of Governors, through the Vice-Chancellor, that the Chair in Rural Women's Health be established as a joint appointment between the Faculty of Health Sciences and the Faculty of Medicine & Dentistry based on an endowed gift of \$1 million from the Ontario Women's Health Council and matching funds of \$1 million contributed by The University of Western Ontario under the terms of reference shown in Exhibit II, Appendix 1.

### CARRIED

## S.02-081 Program Specific Tuition and Other Supplemental Fees

The Program Specific Tuition and Other Supplemental Fees documentation, distributed with the 2002-2003 Operating Budget on April 9, 2002, were received for information.

## S.02-082 <u>Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies:</u> 2002-03 Budgets

The Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies: 2002-03 Budgets, distributed with the 2002-03 Operating Budget on April 9, 2002, were received for information.

### S.02-083 Report on Chairs, Professorships and Faculty Fellowships Approved by SCUP

Senate received for information the report on Chairs, Professorships, and Faculty Fellowships approved by SCUP, detailed in Exhibit II, Item, 3. The following chairs, professorships and faculty fellowships were approved by SCUP on behalf of Senate between January 2000 and December 2001 and have since been made public.

Ivey Alumni Chair in Entrepreneurship	Richard Ivey School of Business
Ben Graham Chair in Value Investing	Richard Ivey School of Business
Hydro One Faculty Fellow in Environmental Management	Richard Ivey School of Business
MBA '80 Faculty Fellowship	Richard Ivey School of Business
Jean C. Monty/BCE Chair in Media Studies	. Faculty of Information and Media Studies
The Hydro One Chair in Power Systems/Electronics	Faculty of Engineering
Bell Research Fellowship in Information Engineering	Faculty of Engineering
The University of Western Ontario Fellowship in Teaching Innovat	ion University-Wide

#### S.02-084 Changes to the Scope of the ATC Project

Senate received for information changes to the scope of the Advanced Technology Centre (ATC) project, detailed in Exhibit II, item. 4. The Property & Finance Committee of the Board of Governors recently approved changes to the scope of the Advanced Technology Centre (ATC) Project as a result of a recently-announced CFI award towards a \$5,244,796 project on Powder Technology Research headed by Drs. Zhu, Berruti, Briens and others in the Faculty of Engineering. An additional \$2,097,918 matching award is anticipated from the Ontario Innovation Trust. As a result of the expanded project, completion of the project will be extended by six weeks, with the classroom portion to be completed in late August 2003.

#### S.02-085 **Report on Parking**

A report on parking, detailed in Exhibit II, item 5, was received for information. After considering various sites and scenarios, it is proposed that additional parking be created in the areas adjacent to

Althouse College (650), in the Springett lot (70) and (30) in front of TRAC. Funding for the project will come from parking revenues. The cost of parking fees will increase by \$1.30 per month or 6% in fiscal year 2002/2003. The basic cost for parking (grey pass) at UWO remains well below the provincial average of other universities.

Professor Carroll asked why parking fees will increase by \$1.30 per month or 6% in fiscal year 2002/2003. He observed that approximately \$2 million will be allocated for the construction of the new parking lots. He contended that if all the money raised by parking fees is devoted to parking and the \$900,000 transfer to the University Operating Budget does not occur, over a period of two years the parking improvements would be paid. Mr. Riddell stated that the \$1.30 per month increase to parking fees is required to support the paydown of the capital over a 15 year period. The transfer of funds from Parking Services to the operating budget began a number of years ago and is assumed to remain constant. The fee increase relates more to capital improvements than to the contribution to the operating budget.

Professor Jorgensen asked why the projected number of additional parking spaces dropped to 690 from 1200 which was the number indicated in the earlier phases of planning. Mr. Riddell stated that the projection of 1200 parking spaces was based on optimistic estimates made by Institutional Planning & Budgeting which related to the assumption that the ratio of students/faculty would be brought down to the Canadian average. The projection of 690 parking spaces is based on the current ratio. Dr. Davenport stated that Western's highest priority, if it were possible, would be to have an operating budget that would allow an increase in the faculty and staff numbers in the manner shown in the optimistic graphs in the Strategic Plan. The option of building a parking garage in the Social Science parking lot is not feasible because of the cost. The plan to address parking needs involves two steps: meet present and future parking needs given the current financial situation and should Western receive sufficient operating funds in the future to lower the student/faculty ratio and 1200 parking spaces are needed, the parking garage option could be considered.

## ACADEMIC POLICY AND AWARDS [EXHIBIT III]

### S.02-086 Accelerated Language Courses - Full Courses Offered in One Semester

S.02-086a <u>Course Numbering Policy:</u> Introduction of "w/x" courses

On behalf of SCAPA, it was moved by B. Timney, seconded by R, Harris,

That the Course Numbering Policy be revised as shown in Exhibit III, item 1a, to include the designation "w/x" for courses which will cover the same content as equivalent full courses in the current format, but which will be completed in one semester

#### CARRIED

S.02-086b Add/Drop Deadlines for "w/x" Courses (S.01-151)

It was moved by B. Timney, seconded by R. Harris,

That the deadlines for adding and dropping accelerated full courses, i.e., "w/x" courses, coincide with the deadlines specified for half courses, and that the calendar copy be amended to read as shown in Exhibit III, 1b.

CARRIED

## S.02-087 <u>Articulation Agreement: Graduates of the Business-Accounting Diploma Program at</u> <u>Fanshawe College seeking admission to Western's BACS (Finance and Administration)</u> <u>Program</u>

It was moved by B. Timney, seconded by S. Usprich,

That qualified graduates of the two-year Business-Accounting Diploma Program at Fanshawe College be granted admission to full-time study in Year Three of the Bachelor of Administrative and Commercial Studies (Finance and Administration) Program, as detailed in Exhibit III, Appendix 1, effective September 1, 2002.

#### CARRIED

#### S.02-088 Faculty of Law - Deadlines for Requests for Relief

It was moved by B. Timney, seconded by S. Usprich,

That the Deadlines for Requests for Relief be revised for students in the Faculty of Law, as highlighted in Exhibit III, item 3a.

#### CARRIED

### S.02-089 Faculty of Law - Revised Grading Policy

It was moved by B. Timney, seconded by S. Usprich,

That the grading policy in the Faculty of Law be revised to read as detailed in Exhibit III, item 3b, effective September 1, 2002.

It was moved by S. Usprich, seconded by A. Pearson

That the chart contained in the Calendar Copy detailing Grade Scale be amended by deleting the column "Numerical Equivalent" and deleting the sentence: "The percentage equivalent in the grade scale is not used and is provided for information only." from the first paragraph on page 7 of Exhibit III.

### AMENDMENT CARRIED

The motion, as amended, was called and CARRIED.

#### S.02-090 Faculty of Law - Areas of Concentration in Law

It was moved by B. Timney, seconded by S. Usprich,

That Areas of Concentration in Business Law, Criminal Law, and Information and Technology Law, be introduced in the Faculty of Law, effective September 1, 2002,

and,

That a writing requirement be added to all Areas of Concentration in the Faculty of Law, effective September 1, 2002.

#### CARRIED

### S.02-091 <u>Master of Music (MMus) in Music Theory to be renamed as the Master of Arts (MA) in Music</u> <u>Theory</u>

It was moved by B. Timney, seconded by R. Wood,

That the Master of Music in Music Theory be renamed as the Master of Arts in Music Theory, effective immediately.

#### CARRIED

### S.02-092 Dean's Honor List Policy

It was moved by B. Timney, seconded by C. Farber,

That effective September 1, 2002, the requirements for standing on the Dean's Honor List be revised, as detailed in Exhibit III, item 5, to recognize both full and part time students for outstanding performance over a significant number of courses and to correct the information regarding the School of Dentistry and the Faculty of Engineering.

#### CARRIED

### S.02-093 Admission Requirements: School of Kinesiology

It was moved by B. Timney, seconded by S. Gibson,

That the Ontario secondary school admission requirements for entry into first year of Kinesiology in the Faculty of Health Sciences be revised for September 2003 to include OAC Biology as a required course (rather than recommended, as currently listed), and that the calendar copy be revised to read as detailed in Exhibit III, item 6.

#### CARRIED

#### S.02-094 **Report on New Scholarships and Prizes**

Senate received for information the terms of reference of the following new scholarships and awards for recommendation to the Board of Governors through the Vice-Chancellor:

- Special Needs Awards in Information & Media Studies (Faculties of Graduate Studies, Information & Media Studies)
- Wes Thompson Rural Summer Elective Awards (Faculty of Medicine & Dentistry, Medicine)
- Labour Law Achievement Award (Faculty of Law)
- Art Geddis Learning About Teaching Memorial Award (Faculty of Graduate Studies, Education)
- Kevin Butler Scholarship (Any Undergraduate Faculty)

Senate Minutes April 19, 2002

### S.02-095 Policy on English Language Proficiency for Admission (S.02-037)

### S.02-096 BHSc and MIT Programs with a Minor in Linguistics

Senate was advised that effective January 1, 2002, the Deans: Academic Programs (DAP) "virtual committee" approved that any honors or general Bachelor of Health Sciences degree program may be combined with a minor in Linguistics. In October 2001, DAP approved the addition of the MIT program in the Faculty of Information and Media Studies to the original proposal. The original proposal, approved by Senate for implementation in September 2000 was for the introduction of the following inter-faculty programs in Linguistics in the Faculties of Arts and Social Science: Combined Honors Program in Linguistics, Honors Linguistics and Psychology Program, and a Minor in Linguistics.

## **NOMINATING** [EXHIBIT IV]

## S.02-097 <u>University Council on Student Housing</u> (UCOSH)

K. Atcheson (term to March 31, 2003), and D. Dawson (term to March 31, 2004) were elected to the University Council on Student Housing.

### S.02-098 Senate Committee on Housing Policy (SCOHP)

E. Berman, K. Robineau, D. Tolhurst (terms to April 30, 2003), and A. Belcastro (term to April 30, 2004) were elected to the Senate Committee on Housing Policy.

## S.02-099 McIntosh Gallery Committee

A. Lee was elected to the McIntosh Gallery Committee (term to May 2004).

### S.02-100 Senate Grievance Committee

The following were elected to the Senate Grievance Committee for three year terms (May 1, 2002 - April 30., 2005): I. Connidis, S. Dunn, and L. Miller.

## S.02-101 Academic Colleague

K. McQuillan was elected Academic Colleague for a term from July 1, 2002, to June 30, 2004.

## S.02-102 HONORARY DEGREES COMMITTEE [EXHIBIT V]

Senate received for information the list of persons who are to be honored by conferment of degrees *honoris causa* at the 278<sup>th</sup> Convocation of the University to be held Tuesday June 4 to Friday, June 7, 2002, detailed in Exhibit V.

Senate Minutes April 19, 2002

### S.02-103 ANNOUNCEMENTS & COMMUNICATIONS [EXHIBIT VI]

Announcements & Communications, detailed in Exhibit VI, were provided for information.

#### **ENQUIRIES AND NEW BUSINESS**

#### S.02-104 Library Circulation Records (S.01-278, S.02-047)

Responding to a question raised by Ms. Nelson at the February 15 meeting of Senate, Ms. Garnett stated that Western Libraries has reviewed her concerns relating to the display of personal information when accessing his/her personal circulation record on the Libraries' web site. Western Libraries will suppress from display for all students, faculty and staff the address and telephone information. In the longer term, Western Libraries will continue to investigate the use of student/staff/faculty name and ID as a secure means of accessing personal information.

#### **ADJOURNMENT**

The meeting adjourned at 4:45 p.m.

P. Davenport Chair L.E. Cline Acting Secretary

#### The University of Western Ontario

## 2002-03 Operating & Capital Budgets

#### Senate -- April 2002

## **Outline of Presentation**

- Budgetary and Planning Context

   Federal Funding for Indirect Costs of Research
- Update on Current Year's Budget
- Operating Revenues
- Budget Recommendations
  - Faculties, Scholarships & Bursaries, Support Areas, Corporate Expenditures, One-Time
- · Capital Budget

## **Budgetary and Planning Context**

- Increased Cohort
- Expansion of Research Activity
- Funding
  - Government Grants -- Accessibility Fund
     Discounted Funding for 2001-02?? Future??
  - Tuition Fees -- 2% Cap on Regulated Programs
  - Lower Investment Income
  - Federal Funding for Indirect Costs of Research

## **Budgetary and Planning Context**

- Expenditures
  - Student Aid -- 30% Set-Aside, Scholarships
  - Deferred Maintenance
  - Library Acquisitions
  - Support for Expanding Programs (ECF)
  - Research Support
  - Classroom Enhancements
  - Employee Salaries and Benefits

## **Investments in Strategic Priorities**

- University Priorities Investment Fund (UPIF)

   Making Choices: Selective investment in areas of excellence and priority, Academic and Operational Plans
- Faculty Retention and Recruitment

   Initial steps in long term initiative
- Increased Support for Research in the Arts, Humanities, and Social Sciences
- Base Funding and Endowments
- CRC's
  - Continuing allocations across campus
- Increased Cohort Fund
- Special allocation to support teaching during peak period of undergraduate enrollment

## Update on Current Year's Budget

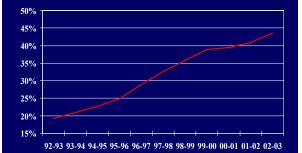
- Revenues (+\$14.9M)
  - -FFICR(+\$6.5M)
    - One-Time; \$2M to Capital; \$2M to Reduce IBA; \$2.5 for Other
  - Tuition (+\$5.6M)
    - Enrolment higher-than-projected by 860 FTEs
- Expenses (+\$13.1M)
  - FFICR to Capital (+\$2.0M)
  - FFICR Carryforward (+\$4.5M)
  - ECF (+\$2.9M)
  - Tuition Flowthrough (+\$2.1M)

## 2002-03 Operating Revenues

#### Government Grants

- Accessibility Fund -- \$2.5M more in 2002-03
- Pgm Expansion Grants -- \$700K more in 2002-03
- FFICR -- one-time in 2001-02
- Tuition Revenue
  - Growing Component of Operating Budget
  - \$8.4M more in Regular Tuition
  - \$3.7M more in Self-Funded Tuition

## Tuition as a % of Operating Revenue



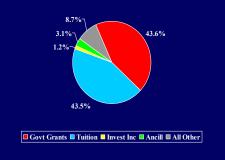
## **Tuition Recommendations**

- Increase of 2% or Less for Most Programs
- Engineering: Increase by 5%
- HBA: Increase by \$2,000 -- to \$16,000
- LLB: Increase by \$1,000 -- to \$8,500
- MBA: Increase by \$3,000 -- to \$25,000
- International Tuition
  - Higher Increases -- moves Western's fees to competitive levels

## **Operating Revenues**

- Other Revenues
  - CRCs -- 9 more Chairs
  - Lower Investment Income -- down to \$4M
  - Royalties & Licences -- new revenue source
  - Occupancy Charges and Admin Fees from Ancillaries and Self-Funded Programs
- Total Operating Revenue Projected to Increase by 2.2% or \$7.4M

## Distribution of Revenues: 2002-03



## **Recommendations for Faculties**

- Base Budgets are Net Result of:
  - Faculty Turnover Recovery
  - IBA of –2.5%
  - UPIF Allocations
  - Tuition-based Investments
  - Program Expansion Government Funding
  - Conversion of ECF to Base
  - CRCs

## **Recommendations for Faculties**

#### • UPIF Allocations

- Arts -- \$100K -- Mid-Career Film Appointment
- Business -- \$150K -- HBA and Expanding Ph.D.
- Hlth Scie -- \$500K -- Expanding Programs
- IMS -- \$50K -- Western/Fanshawe Initiative
- Music -- \$75K -- Courses for Non-Music Students
- Science -- \$120K Expanding Programs

## **Recommendations for Faculties**

- Tuition-based Investments
  - Business -- \$550K -- HBA Tuition
  - Law -- \$285K -- LLB Tuition
  - Medicine -- \$100K -- Phase-in of MD Tuition
- Program Expansion Government Funding
  - Engineering -- \$330K -- ATOP
  - Hlth Scie -- \$126K -- Collaborative Nursing
  - Medicine -- \$366K -- MD Expansion
  - Science -- \$91K -- ATOP

## **Recommendations for Faculties**

•	ECF	to	Base	Conversions
---	-----	----	------	-------------

- Social Science	\$700K
– Science	\$250K
- Business, Engineering, Hlth Scie	\$200K
– Arts	\$150K
- Education, IMS, Medicine	\$100K
– Music	\$ 50K

## **Recommendations for Faculties**

- Canada Research Chairs (CRCs)
  - Arts (\$90K)
  - Medicine (\$440K)
- One Tier 2 One Tier 1, Three Tier 2
  - Science (\$350K)
- One Tier 1, Two Tier 2
  - Social Science (\$90K) One Tier 2
- Net Change in Faculty Base Budgets = 0.6%
- With ECF, ICF, and SFRI = 1.1%
- Before Transfer of Salary Increase Funding

## **Recommendations for Faculties**

- Other Allocations to Faculties in 2002-03
  - Enrolment Contingent Fund (ECF) -- \$6.5M
  - Increased Cohort Fund (ICF) -- \$825K
  - Provost's Academic Support Fund (PASF)
  - Academic Development Fund (ADF)
  - Central Funding for Summer and Distance Course Instructor Stipends
  - Self-Funded Tuition



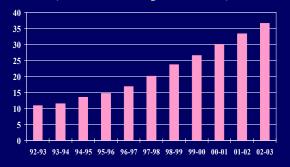


## 2002-03 Scholarships and Bursaries

- Undergraduate
  - Scholarships +\$250K
  - Needs-based Support +1.2M
- Graduate Students
  - 75% of Tuition Revenue goes to Student Support
  - \$790K More in 2002-03, for Total of \$13.2M
  - Faculty Budgets also Fund GTAs
- Total Increase of \$3M -- or 10.6%

Total Student Support (\$M)

(includes TA Funding from Faculties)



## Recommendations for Support Areas in 2002-03

- Base Budgets are Net Result of:
  - IBA of –2.5%
  - UPIF Allocations
- Recommendations Focus on Staffing Levels
- Base Budgets Supplemented by Substantial One-Time Allocations

## Support Areas

- UPIF Allocations
  - ITS -- \$45K -- Email Service
  - Libraries -- \$135K -- Teaching & Learning Initiative and University Archives
  - Registrar's -- \$74K -- Admissions Services and International Office
  - Finance -- \$60K -- Additional Staffing
  - H.R. -- \$90K -- Staff Development Initiatives and Additional Staffing

## Support Areas

#### • UPIF Allocations

- Physical Plant -- \$390K -- Legislated Activities, Additional Staffing, and Oper Costs of New Bldgs
- Research Western -- \$250K -- Move Staff to Base Funding
- VP Research -- \$250K -- Small Grants for A/Hum/Ss
- Development -- \$250K -- Maintain Staff Levels
- President's Office -- \$200K -- Vice-Provost

## 2002-03 Corporate Expenditures

- Utilities -- continue to Increase -- +\$1.3M
  - Increased Cost of Electricity
  - New Facilities
- Library Acquisitions -- 5% Increase (+\$470K)
- Deferred Maintenance -- +\$750K, to \$5.75M
- University Systems Replmt Fund -- +\$150K - Renewal of Infrastructure for Admin Systems

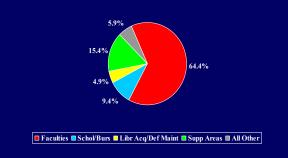
## One-Time Allocations in 2002-03

- Listed in Table 6
- Focus on Support Areas
- Major Allocations Include:
- Upgrade to PeopleSoft 8
- Research Support
- Investment in Facilities (Dentistry, Engin)
- Recruitment-related Initiatives
- Technology Initiatives

## Summary of Operating Budget

- Provision for Cost Increases -- +\$6M
- Planned "Overspending" in 2002-03
  - i.e. Use of FFICR being Carried-Forward from 2001-02
- Operating Reserve near Board-Mandated Level of \$2.5M
  - \$4.5M Reserve includes \$2.25M of FFICR being Carried-Forward to 2003-04

## Distribution of Base Budgets: 2002-03



## Multi-Year Planning & Budgeting

- To Facilitate Effective Planning at All Levels of the University
- 5-Year Cycle, Starting in 2003-04
- 5-Year University-Wide Budget Projections
- 5-Year Unit Plans
- 5-Year UPIF Recommendations
- Link to *Making Choices*
- Link to Academic/Operational Plans

## 2002-03 Capital Budget

## Capital Budget

 Focus on Expansion and Renewal Academic Facilities Expansion Deferred Maintenance Renewal of Instructional/Research Facilities New Residence City-Wide Animal Care Facility

## Academic Facilities Expansion

- New Buildings
  - ATC, NCB, SVB
- Major Addition to Weldon Library
- Additions to NCMRD, BLWT, Elborn College
- Large Classroom Near Natural Sciences Centre – Completed in 2001-02
- Acquisition of the Siebens-Drake Building

## Deferred Maintenance

- Medical Science Building Renovations
- High Voltage South Substation Replacement
- University Drive Bridge Repairs
- Roof Replacement in Many Buildings
- Upgrades to Electrical Systems
- Replacement of Heating/Cooling Equipment across Campus

## Renewal of Instructional/Research Facilities

- GU Classroom Upgrades
  - General Improvements and Technology Upgrades
- Classroom Upgrades in Medicine and Business
- Renewal of Research Facilities in B&G Bldg
- Improvements within Weldon Library

## Sources of Capital Funding

- SuperBuild Funding -- held in Reserve
- Provincial Govt's Capital Renewal Grant
- City of London's Grant in Support of New Buildings
- CFI/OIT
- Operating Budget
- Fundraising, Bank Loans
- Unit Budgets

## Summary of Capital Budget

- General Capital Fund Projected to be above Board-mandated Level of \$6M
- TD Waterhouse Stadium Loan to be Repaid in May 2002, using Gibbons Property Fund Reserve
- Total Capital Debt Projected to Peak at \$150M in 2004-05
  - General Capital Fund Debt Projected to Peak at \$56M in 2004-05

