MINUTES OF THE MEETING OF SENATE

January 18, 2008

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 77

D. Abelson  J. Fuller  B. MacLachlan
M. Adamson  T. Fulton  R. Macmillan
M.A. Andrusyszyn  A. Gajaria  P. Markvoort
Z. Armstrong  J. Garnett  M. Milde
A. Awaysheh  C. Gibson  L. Miller
T. Baerg  T. Gorski  K. Okruhlik
J. Barron  K. Graham  J. O'Sullivan
A. Beach  R. Harris  S. Schaffer
C. Beynon  E. Heersink  S. Sims
M. Broadfoot  T. Hewitt  D. Spencer
C. Busch  B. Hovius  R. Stainton
T. Carmichael  M. Johnson  M. Steele
L. Cline  C. Keep  C. Stephenson
J. Cole  R. Keirstead  B. Timney
J. Corrigan  M. Khan  T. Topic
R. Coulter  A.J. Khattana  J. Toswell
C. Crinklaw  G. Killan  M. Usselman
K. Danylchuk  G. Knopf  M. van Gaalen
P. Davenport  B. Kraatz  D. Wardlaw
B. Diemert  G. Kulczycki  J. Weese
P. Doyle  R. Kulperger  P. Woodford
D. Dutrizac  S. Lecce  P. Yu
N. Dyer-Witheford  W. Lehmann  T. Yurkewich
C. Ellis  S. Lofts  S. Zborovski
J. Etherington  F. Longstaffe  G. Zeni
J. Floryan  R. Lumpkin

Observers:  L. Bowman, J. Doerksen, A. Gopal, L. Gribbon, D. Jameson, G. Tigert

MINUTES OF THE PREVIOUS MEETING

The minutes of the meeting of December 7, 2007 were approved with the inclusion of M. Steele in the attendance list.
S.08-02 **REPORT OF THE PRESIDENT**

The President reported on government relations, the London Job Fair, campus safety initiatives and provided an update on the Strategic Plan. Overhead slides used to highlight his presentation are attached as **Appendix 1**.

**REPORT OF THE OPERATIONS/AGENDA COMMITTEE** [Exhibit I]

S.08-03 **2006-2007 Annual Report of the Senate Review Board Academic**

Senate received for information the Annual Report of the Senate Review Board Academic (SRBA) for the 2006-2007 academic year as detailed in Exhibit I, Appendix 1.

**REPORT OF THE NOMINATING COMMITTEE** [Exhibit II]

S.08-04 **Selection Committee for the Dean of Health Sciences**

A. Bassi (Engg) was elected to the Selection Committee for the Dean of Health Sciences to replace T. Straatman who has resigned.

S.08-05 **Operations/Agenda Committee**

T. Baerg (Mus) was elected to the Operations/Agenda Committee to replace D. Shrubsole who is no longer a member of Senate (term to June 30, 2008).

S.08-06 **Nominating Subcommittee to Select a Senate Representative from the General Community**

I. Holloway (Dean/Law) was elected to the Nominating Subcommittee to Select a Senate Representative from the General Community to replace F. Berruti who is no longer a member of Senate (term to June 30, 2008).

**REPORT OF THE SENATE COMMITTEE ON ACADEMIC POLICY AND PLANNING** [Exhibit III]

S.08-07 **Faculty of Arts and Humanities: Introduction of Minor Modules in Creative Writing, Popular Literature and Cultural Studies**

S.08-07a **Minor in Creative Writing**

It was moved by M. Milde, seconded by K. Okruhlik,

That a Minor in Creative Writing, detailed in Exhibit III, item 1a, be introduced in the Faculty of Arts and Humanities, effective September 1, 2008.

CARRIED

S.08-07b **Minor in Popular Literature and Cultural Studies**

It was moved by M. Milde, seconded by K. Okruhlik,
That effective May 1, 2008, a Minor in Popular Literature and Cultural Studies, detailed in Exhibit III, item 1b, be introduced in the Faculty of Arts and Humanities, to be offered by the Department of English on Main Campus only.

CARRIED

S.08-08  **Faculty of Engineering: Electrical Engineering Option G: Biomedical Signals and Systems Option**

It was moved by M. Milde, seconded by Z. Armstrong,

That Senate approve that Option G: Biomedical Signals and Systems Option, detailed in Exhibit III, item 2, be introduced in the Electrical Engineering program of the Faculty of Engineering, effective September 1, 2008.

CARRIED

S.08-09  **Faculty of Science: Withdrawal of Four Biomaterials Modules**

It was moved by M. Milde, seconded by Z. Armstrong,

That the Minor in Biological Physics be withdrawn effective September 1, 2008, and,

That admission to the Honors Specialization, Major and Specialization in Biomaterials be discontinued effective January 1, 2008, and that these modules be withdrawn from offerings in the Faculty of Science effective September 1, 2009.

CARRIED

S.08-10  **Faculty of Social Science: Withdrawal of Eight Sociology Modules**

It was moved by M. Milde, seconded by W. Lehmann,

That admission to the following eight modules be discontinued for new students effective September 1, 2008, and the modules be withdrawn from Faculty of Social Science offerings effective September 1, 2012:

- Honors Specialization in Population Studies
- Honors Specialization in the Sociology of Health and Aging
- Major in Social Inequality
- Minor in Population Studies
- Minor in Social Inequality
- Minor in Society and Identity
- Minor in the Sociology of Health and Aging
- Minor in the Sociology of Work

Asked if the courses in Social Inequality will continue to be offered, Professor Milde clarified that the modules are discontinued, not the courses. Professor Lehmann advised that the courses will be offered in other Sociology modules.

The question was called and CARRIED
S.08-11  **Faculty of Health Sciences: Withdrawal of the Bachelor of Science in Nursing (BScN) Program for Registered Nurses**

It was moved by M. Milde, seconded by J. Weese,

That admission to the BScN Program for Registered Nurses be discontinued and no new applications be accepted, effective September 1, 2009, and that the program be withdrawn, effective September 1, 2013.

CARRIED

S.08-12  **Faculty of Health Sciences: Withdrawal of the BHSc Honors Specialization Modules in Rural Health and Health Information Management**

The Chair announced that, at the request of the Faculty of Health Sciences, the recommendations regarding the withdrawal of the BHSc Honors Specialization Modules in Rural Health, detailed in Exhibit III, item 6a and Health Information Management, detailed in Exhibit III, item 6b, be withdrawn from Senate’s consideration.

S.08-13  **Faculty of Health Sciences: Admission Requirements for Bachelor of Health Science Modules**

The Chair announced that, at the request of the Faculty of Health Sciences, the recommendation regarding the admission requirements for Bachelor of Health Science Modules, detailed in Exhibit III, item 7, be withdrawn from Senate’s consideration.

S.08-14  **Huron University College Faculty of Theology: Proposed Huron University College Affiliate Membership with the Toronto School of Theology**

It was moved by M. Milde, seconded by R. Lumpkin,

That Senate approve that Huron University College become an affiliate member with the Toronto School of Theology, to allow for the exchange of theology program students in accordance with the procedures set out in Exhibit III, item 8, subject to Board of Governors approval of the contract set out in Exhibit III, Appendix 1.

As asked how this initiative will affect enrolment, Dr. Lumpkin said that enrolment should increase given that a broader range of courses could be offered. The exchange is specific to theology course offerings for students enrolled in the Master of Divinity, Master of Theological Studies and Master of Arts degree programs but not to theological studies in the Bachelor of Theology program.

The question was called and CARRIED.

S.08-15  **King’s University College: Articulation Agreements with Fanshawe and Lambton Colleges**

S.08-15a  **Articulation Agreement between King’s University College and Fanshawe College: Transfer Credit for Students in Social Service Worker, Child and Youth Worker, and Early Childhood Education Programs**

It was moved by M. Milde, seconded by G. Killan,

That the Articulation Agreement between King’s University College and Fanshawe College, with regard to transfer of applicants from the Social Service Worker, Child and Youth...
Worker, and Early Childhood Education programs, be approved as shown in Exhibit III, Appendix 2, effective September 1, 2007.

Observing that the courses listed in the Appendix referred to “a minimum grade of C”, Professor Coulter expressed a concern that some Fanshawe students might be misled into thinking that their transfer credits would allow them entry to Western’s programs with a 60% average. Professor Milde stated that the admission average would remain in line with current University policies and well above a “C”. The minimum credit requirement referred to is per course and not the overall average. Ms. Gribbon confirmed that the standard requirement for transfer credit is 60% per course regardless of the university.

The question was called and CARRIED

S.08-15b Articulation Agreement between King’s University College and Lambton College: Transfer Credit for Students in the Social Service Worker, Child and Youth Worker, and Early Childhood Education Programs

It was moved by M. Milde, seconded by G. Killan,

That the Articulation Agreement between King’s University College and Lambton College, with regard to the transfer of applicants from the Social Service Worker, Child and Youth Worker, and Early Childhood Education programs, be approved as shown in Exhibit III, Appendix 3, effective September 1, 2007.

CARRIED

S.08-16 New Scholarships, Awards and Bursaries

SCAPA has approved on behalf of the Senate the Terms of Reference for the following new scholarships and awards, for recommendation to the Board of Governors through the Vice-Chancellor:

William and Nesta Gordon Family Wrestling Scholarships [Available to any undergraduate, graduate, or Affiliated University College student - Athletic Awards (Wrestling)]
Wrestling Leadership Awards [Available to any undergraduate, graduate, or Affiliated University College student - Athletic Awards (Wrestling)]
Gordon Risk Athletic Awards (Available to any undergraduate, graduate or Affiliated University College student - Athletic Awards)
Larry Shaw Scholarships for Student Athletes (Any undergraduate, graduate, or Affiliated University College student - Athletic Awards)
Larry Shaw Athletic Continuing Entrance Scholarships (Any undergraduate student, including the Affiliated University Colleges - Athletic Awards)
Forest City Track and Field Athletic Scholarships [Available to any undergraduate, graduate or Affiliated University College student - Athletic Awards (Track and Field)]
Bud and Joanne Taylor Clinical Education Nursing Awards (Faculty of Health Sciences, School of Nursing)
Gerhard Wunsch Music Scholarship (Don Wright Faculty of Music)
Claudette MacDonald HBA Scholarships (Richard Ivey School of Business)
MBA 87 Awards (Faculty of Graduate Studies, Business Administration)
Dr. Donald and Christina Jolly Medical Student Bursary - OSOTF/OTSS (Schulich School of Medicine & Dentistry, Medicine)
Lyne-Lionel Scott Scholarship in Canadian Studies in the Faculty of Arts and Humanities (Faculty of Graduate Studies, Arts and Humanities)

S.08-17 MD Program Revision - Selection Criteria for Admission (S.07-245)

At the December 7, 2007 meeting of Senate, the SCAPA Report (Exhibit II) contained an item from Schulich regarding changes to the Doctor of Medicine (MD) Program. Although it was not part of the calendar copy to be revised at that meeting, Senators raised questions regarding the entry on
Selection Criteria for admission and asked the Chair of SCAPA to determine if the academic marks referred to which will be used to formulate the grade point average were to be "the last two undergraduate years" or "the best two undergraduate years." It has been confirmed by Schulich that the latter option is correct. Therefore, the calendar copy will be revised as shown below:

**Selection Criteria**

Admission to the MD Program is based primarily on the academic undergraduate record, MCAT scores, and interview score. Although careful assessment is made of the academic record throughout all years at university, the academic marks obtained during the best two undergraduate years will be used to formulate your grade-point average. Five full courses in each year (30 credit hours), September to April, will be considered.

**REPORT OF THE SENATE COMMITTEE ON UNIVERSITY PLANNING** [Exhibit IV]

**First-Year, First-Entry Undergraduate Enrolment for the Constituent University and Affiliated University Colleges**

It was moved by M.A. Andrusyszyn, seconded by B. Timney,

That Senate approve the following targets and processes for first-year, first-entry undergraduate enrolment for the Constituent University and Affiliated University Colleges:

1. The first-entry undergraduate enrolment objective for 2008-09, 2009-10 and 2010-11 be set at 4,350; and that the approximate program-specific objectives for 2008-09 be as described in Exhibit IV, Appendix 1.

2. For the Affiliated University Colleges, the targets for 2008-09 are:

   - Brescia 296 students
   - Huron 400 students
   - King’s 860 students

3. The process for the Constituent University includes the following elements:

   (a) The Provost be granted permission to alter the enrolment objective for 2008-09, following consultation and approval from SUEPP, as might be appropriate given the particulars of a government funding announcement.

   (b) Entrance requirements be set by the Provost to achieve the enrolment objective for 2008-09 as a function of final admission numbers, qualifications of applicants, and estimates of the rate of offer confirmations in each program.

   (c) No program-specific entrance requirement be set below an A average in 2008-09 except where an audition is a major element of the selection process. Although the exact value will ultimately be determined by this initial admission minimum, confirmed admission to any program will be contingent on a final average grade of no lower than 77%, except in those programs involving performance criteria and in particular limited enrolment programs where the value may be higher.

   (d) The enrolment projections (Exhibit IV, Appendix 2) be used for purposes of tuition revenue estimates in the 2008-09 University’s budget projections.
4. The process for the Affiliated University Colleges includes the following elements for 2008-09:

(a) General entrance requirements will not be set until more complete information on applicant qualifications is available.

(b) Offers will be extended to current Ontario high school students using the same process as described for the Constituent University.

(c) Each College will determine its own timelines for extending offers of admission and response dates.

(d) No student will be admitted to first-year study directly from the Ontario secondary school system with final grades below 75%, unless detailed academic assessment deems this appropriate.

(e) All Affiliated University Colleges will be bound to the minimum entrance requirements established by the Constituent University for limited enrolment programs, where applicable, including Media, Information & Technoculture, BHSc, and Kinesiology.

Senate also received the following implementation notes for 2008-09 for the constituent University.

1. Given the experience of recent years, we expect that minimum entrance requirements will continue to be above 80%.

2. Students made offers at Ontario universities will now be required to accept their offer by May 28th and pay various deposits (tuition, residence, etc) or lose their place.

The timing of the application and offers process for current Ontario secondary school students will begin with offers of admission in January on a rolling basis to exceptional students, made largely on the basis of performance prior to Grade 12.

The subsequent rounds of offers will begin in February/March as soon as the first term or mid year Grade 12 grades are available. Specific minimum grades required for an offer will be set as a function of final information regarding applicant qualifications in each program.

*Marks used for early offers in February/March 2008 will be determined by the size and quality of the applicant pool.*

3. Every effort will be made to maintain single minimum standard of admission across all programs. However, a higher standard may be necessary in some programs to avoid exceeding program capacity.

4. As indicated in the Senate resolution of Spring of past years, consideration may be given in the admissions process to factors such as performance in program-relevant courses (e.g., mathematics and sciences in Science and Engineering), and the academic record of the secondary school. As well, consideration will be given to students based on special circumstances and extraordinary extracurricular activities and/or contributions to citizenship and on the recommendation of the Principal of the school for demonstrated leadership ability.
5. As was the case in past years, the period between the availability of initial application information (still not including final year, winter semester applicant grades) and the offer date, does not permit an admissions proposal that includes detailed program-specific admissions criteria to be brought to Senate for consideration before initial offers are made.

6. A final round of offers, based on complete grade information, will be made in May 2008. Criteria used for those offers will be set as a function of additional information on applicant qualifications, historical program-specific patterns of acceptance of early offers, and student responses to date, but will observe the general entrance requirements established in this recommendation.

CARRIED

S.08-19

**Green Shield Canada Foundation Fellowship in Medical Education**

It was moved by M.A. Andrusyszyn, seconded by D. Abelson,

That Senate approve and recommend to the Board of Governors through the Vice-Chancellor, that the Green Shield Canada Foundation Fellowship in Medical Education be established at Western’s Schulich School of Medicine & Dentistry.

**Donor and Funding:** The creation of this fellowship is made possible through a generous donation from the Green Shield Canada Foundation in the amount of $225,000.

Green Shield’s generous donation will be expended over three years beginning in 2008-2009 ($75,000 per annum) to support a fellowship at Schulich’s Windsor campus. At the end of the three-year period, the Fellowship will cease to exist.

**Effective Date:** January 1, 2008

**Purpose:** This expendable gift from Green Shield Canada Foundation will support the establishment of the Green Shield Canada Foundation Fellowship in Medical Education for a period of three years from 2008-2009 to 2010-2011. The funds will allow Western to recruit and retain a top faculty member to Windsor and provide adequate time for the holder of the fellowship to spend teaching undergraduate medical students in the new Windsor program.

**Criteria:** Appointments to the Fellowship will be conducted in accordance with the relevant policies of the University and on the recommendation of the Associate Dean, Windsor Program & Director (in consultation with the Dean of the Schulich School of Medicine & Dentistry). The appointment will be for a period of three years.

**Reporting:** The University, through the Schulich School of Medicine & Dentistry, will report from time to time to Green Shield Canada Foundation concerning the activities of the Fellow.

CARRIED
**Cassels Brock LLP Fellowship in Contract Law**

It was moved by M.A. Andrusyszyn, seconded by M. Milde,

That Senate approve and recommend to the Board of Governors through the Vice-Chancellor that the Cassels Brock LLP Fellowship in Contract Law be established at Western’s Faculty of Law.

**Donor and Funding:** The creation of this fellowship is made possible through a generous donation from the Cassels Brock LLP in the amount of $100,000 total received in five annual instalments of $20,000 beginning in March 2008 and ending in March 2012. At the end of the five-year period, the Fellowship will cease to exist.

**Effective Date:** January 1, 2008

**Purpose:** This expendable gift from Cassels Brock will support the establishment of the Cassels Brock LLP Fellowship in Contract Law for a period of five years from 2008-2012. This gift will support faculty research and will strengthen Western’s reputation as a comprehensive law school that is a major contributor to Canadian legal education. The Fellow will teach a first year course in contract law and facilitate the generation of research about key topics pertaining to contract law. The creation of this Fellowship will ensure that Western Law is able to retain an individual who is an internationally recognized leader in the area of contract law.

**Criteria:** Appointments to the Fellowship will be conducted in accordance with the relevant policies of the University and on the recommendation of the Dean of Law. Appointments to the Cassels Brock LLP Fellowship in Contract Law will be renewable on an annual basis.

The appointed Fellow will normally be a full-time member of the Faculty of Law.

**Reporting:** The University, through the Faculty of Law, will report from time to time to Cassels Brock LLP concerning the activities of the Fellow.

CARRIED

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**Update on Transition to New Structure for Graduate Studies**

The Provost and Vice-President (Academic) provided an update on the transition to the new structure for Graduate Studies. The transition priorities include: insuring continuity for programs, faculty staff and students, development of broad support throughout the academy, and allowing the new Vice-Provost a role in shaping the School of Graduate Studies. To date the Transition Teams continue to address the following key issues: school structure, admissions and records, quality assurance, recruitment and program support, graduate student services and financial aid, and interdisciplinary graduate programs. The Vice-Provost selection process is underway with a July 1, 2008 target. Given that the Postdoctoral Fellows Association voted for inclusion, the proposed name of the School will be “School of Graduate and Postdoctoral Studies”.
S.08-22  **Report from Vice-President (Research and International Relations) on Western’s Research Initiatives in Rwanda**

The Vice-President (Research and International Relations) gave a presentation on Western’s Research initiatives in Rwanda. Overhead slides used to highlight his presentation are attached as Appendix 2.

S.08-23  **ANNOUNCEMENTS & COMMUNICATIONS** [Exhibit V]

Announcements & Communications, detailed in Exhibit V, were received for information.

**ADJOURNMENT**

The meeting adjourned at 2:55 p.m.

_______________________________  ________________________________
P. Davenport  L.E. Cline
Chair  Associate University Secretary
President's Report to Senate

- Government Relations
- London Job Fair
- Campus Safety Initiatives
- Update on Strategic Plan

Dr. Paul Davenport
January 18, 2008

Government Relations

- Provincial Pre-Budget Consultations:
  - Stratford, January 10
  - Ontario Finance Minister Dwight Duncan
    - Higher Education and Research vital to developing regional economy

Government Relations

- Ottawa, January 14
  - Suzanne Fortier, NSERC
  - Eliot Phillipson, CFI
  - Chad Gaffield, SSHRC
  - Importance of Continued Federal Investment in Research and Graduate Education

London Job Fair

- Student-2-Business, January 15, London Convention Centre
  - Jointly sponsored by Western, Fanshawe, LEDC, City of London
  - Networking opportunities linking students and potential employers
  - Workshops, contact with HR Professionals
  - Over 1000 students registered

Campus Safety Initiatives

- Western News cover story, January 10, 2008
  - Safe Campus Community Initiative, led by Elgin Austen, Director of Campus Community Police
  - Identification and prevention of violence, harassment and discrimination
  - Preparation and training for emergencies

Campus Safety Initiatives

- Leaders-Managers Forum, January 10, 2008
  - Scenarios: Bullying in the workplace, responding to disruptive and aggressive behavior
    - We all have Responsibility
Update on Strategic Plan

- Setting Directions
- Enhancing the Undergraduate Student Experience
- Graduate Expansion and the Graduate Student Experience
- Building the Research-Intensive University and Internationalization

Update on Strategic Plan

- Faculty Recruitment and Retention
- Commitments to Staff and a Supportive Workplace
- Alumni Engagement
- Institutional Advancement
- Our Campus, Neighborhood, and Community
- Public Investment and Accountability
Report on Recent Western Initiatives in Rwanda

Research Western

Tad Hewitt, Vice-President (Research & International Relations)

Context and History

History of engagement with Rwandan institutions dates to 1999
- Part of growing array of Western-based projects in East Africa:
  - Western Heads East (Tanzania, Kenya)
  - Education for Conflict Resolution (Uganda – Social Science)
  - Ecosystem Health (Kenya – Science, Schulich)
  - Poverty Reduction (Tanzania – Huron University College)

February 2006: President Paul Davenport and Vice-President Ted Hewitt visit Rwanda to review progress and discuss next steps
Meeting with project leaders, Canadian government officials in Kigali, senior Rwandan leaders (including President Paul Kagame) identified priorities for future collaboration:
- Academic review of the Medical School at the NUR
- Need to expand collaborative research to areas of importance to Rwanda, e.g.:
  - Information and Communications Technology
  - Biotechnology

Context and History, cont.

- Rwanda is one of Africa’s poorest countries:
  - Per capita GDP: $253
  - Life expectancy: 49 years
  - Adult literacy rate: 52%
  - Infant mortality rate: 100 per 1,000 live births
- Rwandan genocide in 1994 left 0.8M dead (10% of the population)
  - 32% of adult women are widows; 400,000 orphans located throughout the country
- Rwandans and the Rwandan government are committed to reconciliation and reconstruction

Context and History, cont.

- Initial focus on National University of Rwanda (NUR):
  - Capacity building within the School of Medicine
  - Led by Dr. David Cechetto (Schulich)
- Later evolved to include nurse training at the Kigali Health Institute (KHI)
- Partnership project involving Schulich (Cechetto), Health Sciences (Dr. Carroll Iwash), the University of Ottawa, York, Fanshawe College
- Secured $1M CIDA-UPCD funding in 2004 for five years to improve curriculum at NUR

Context and History, cont.

- April 2006: President Kagame and Senior Ministers visit Western to discuss progress with existing programs and development of new collaborations
- June 2006: a team from Schulich undertakes academic review of the Medical School at NUR
- May 2007: NUR President Sisay Kwaakabanba visits Western and meets with Deans and Faculty at Schulich and in Facilities of Science, Social Science and Engineering to discuss potential collaborations in key areas:
  - Renewable energy
  - Information and Communications Technologies
  - Migration and ethnic relations
  - Environment and sustainability
Impact of Western Initiatives to Date

- CIDA-UPCD project with KHI well established, with frequent faculty, staff and student visits between Western and KHI
- KHI faculty have been provided access to medical journals and other electronic resources through Weldon Library
- Review of NUR Medical School complete and recommendations in process of implementation
  - Has led to development of new $2.9M funding proposal from CIDA-UPCD (submitted October 2007) to implement plan

Western Delegation Visit, December 2007

- In early December 2007, President Davenport, Vice-President Hewitt travel to Rwanda with:
  - Deans responsible for areas linked to Rwandan priorities
    - Julie McMullin (Social Science)
    - David Woodlaw (Science)
    - Carol Herbert (School of Education)
    - Francis Bernini (Engineering)
  - Mr. Hank Vander Laan, Board of Governors and Trojan, Inc.
  - Prof. Jeff Tennant and two staff members from Registrar’s Office to investigate opportunities for service learning/internships

Western Delegation Visit, December 2007, cont.

- Delegation visited and met with representatives of key institutions including:
  - Kigali Health Institute
  - Kigali Institute of Science and Technology
  - National University of Rwanda
  - Include two full-day working sessions: Day 1: President Davenport, Rector Lukakabamba and members of the senior NUR team; Day 2: Deans and their NUR counterparts
- Members of the Western delegation also visited:
  - A rural hospital site
  - An experimental farm
  - Various memorial sites related to the Rwandan genocide

Next Steps/Initiatives

- Faculty of Science:
  - Proposal for joint Western-NUR Centre for Environmental Studies
  - NUR researcher access to SHARCNET and Biotron facilities at Western
  - Opportunities for MSc training of KIST faculty (target = 2 per year)
  - Visiting lectureships for Western faculty at KIST
  - Faculty of Science assistance with design of new programs at NUR

Next Steps/Initiatives, cont.

- Faculty of Social Science:
  - Assistance with undergraduate curriculum development and research collaboration in Gender Studies, Social Work, Mental Health, Developmental Studies, Conflict Management

- Faculty of Arts and Humanities
  - Assistance with curriculum development and research collaboration in Gender Studies, French, Language Instruction, Literature, Genocide
**Next Steps/Initiatives, cont.**

- **Schulich School of Medicine & Dentistry:**
  - Application of International Dental Instruction Qualifying Program to Dentistry graduates of NUR School of Dentistry
  - Assistance with development of Family and Community Medicine training programme at NUR
  - Financial support for Anesthesiologists from Rwanda attending the World Congress of Anesthesiologists in Cape Town, March 2006

- **University-wide:**
  - Development of service learning programs
    - Effective Spring 2008, 10 Western students will spend 4 weeks in Rwanda, working alongside local students on community development projects
    - Internships for Western students at NUR in Geographic Information Systems
  - Commitment to secure faculty reviewers from Western for program/unit reviews at NUR
    - Prof. Tennant has already agreed to assist validation process for French and Publishing Studies Degree program at NUR

**Meetings at University of Nairobi, Kenya**

- Meetings with senior officials from University of Nairobi, December 5-6, arranged by Hank Vander Laan
  - Issues discussed included:
    - Western, University of Nairobi participation in Water Quality Centre project led by Trojan, Inc.
    - Tri bilateralization of programs established with institutions in Rwanda (e.g., water quality, environment, family medicine, alternative energy)
  - Melanie Kaswato, International Project Consultant, RDAS to work with parties on follow-up

- **Faculty of Engineering:**
  - Collaboration with Faculty of Science, Agriculture and Agrifood Canada, Rwandan Ministry of Science and Technology, Rwandan Ministry of Agriculture, and NUR on next generation bio-oil production methods and products
  - M.Eng training for faculty at KIST
  - Industrial internships for KIST students