The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 83

N. Abbas  S. Hill  D. Peacock
T. Baerg  I. Holloway  A. Pearson
D. Barclay  D. Jiang  A. Pitman
M. Bartlett  S. Kabene  J. Plug
I. Birrell  R. Keirstead  A. Ramakrishnan
L. Bowman  S. Kerr  C. Ross
M. Broadfoot  G. Killan  D. Shrubsole
C. Brown  P. Klein  P. Simpson
S. Camiletti  M. Kreiswirth  S. Singh
M. Carroll  G. Kulczycki  P. Skidmore
A. Clark  Kuo, Y-C.  S. Spaulding
D. Cribbs  D. Laird  C. Stephenson
N. Crowther  D. Leighton  J-L. Suarez
P. Davenport  F. Longstaffe  T. Sumsion
P. Dean  I. Luginaah  J. Tennant
L. Donalds  R. Lumpkin  B. Timney
N. Ecclestone  R. Macmillan  T. Topic
J. Etherington  P. Markvoort  J. Toswell
J. Floryan  L. McKechnie  S. Usprich
J. Garnett  M. Milde  T. Vandervoort
T. Gorski  L. Miller  S. Watt
J. Green  B. Millman  J. Weese
R. Haines  V. Miransky  J. White
R. Harris  J. Morphew  M.A. Wilkinson
S. Hatibovic-Kofman  J. Nash  M. Wilson
D. Heinrichs  J. Nisker  B. Wood
T. Hewitt  K. Okruhlik  P. Woodford
B. Osborne  B. Zener

Observers:  P. Dalton, J. Doerksen, L. Gribbon, A. Weedon

By Invitation: S. Jarrett
Welcome to Senators

Dr. Davenport, on behalf of Senate, welcomed newly elected and re-elected Senators.

Minutes of the Previous Meeting

The minutes of the meeting of October 21, 2005 were approved as circulated.

Report of the President

The President reported on the University Report Card, Maclean’s Ranking and Government Relations. Overhead slides used to highlight his presentation are attached as Appendix 1.

 OPERATIONS/AGENDA COMMITTEE [Exhibit I]

Senate Membership

Representatives of the Faculty

On behalf of the Operations/Agenda Committee, it was moved by A. Pearson, seconded by J. White, that the following members of the faculty be appointed to Senate to represent the constituencies shown for two-year terms (to October 31, 2007):

- Representing the Richard Ivey School of Business: Don Barclay
- Representing the Faculty of Arts and Humanities: Christopher Brown (Classical Studies), Jeff Tennant (French)
- Representing the Faculty of Graduate Studies - At Large: Nigel Crowther (Classical Studies)
- Representing the Faculty of Graduate Studies - Social Sciences: Dan Shrubsole (Geography)
- Representing the Faculty of Graduate Studies - Health Sciences: Tony Vandervoort (Physical Therapy)
- Representing the Faculty of Graduate Studies - Sciences: Shiva Singh (Biology)
- Representing the Faculty of Health Sciences: Phil Doyle (Communication Sciences & Disorders), Sandi Spaulding (Occupational Therapy)
- Representing the Faculty of Law: Syd Usprich
- Representing the Don Wright Faculty of Music: Ted Baerg (Music Performance Studies)
- Representing the Faculty of Social Science: Issac Luginaah (Geography), Stefane Kabene, (Administrative and Commercial Studies)
- Representing Brescia University College: Lorna Bowman
- Representing Huron University College: Trish Fulton

CARRIED
S.05-181b  Representatives of the Graduate Students

It was moved by A. Pearson, seconded by A. Clark,

        That Naqaa Abbas (PhD, Comparative Literature), David Cribbs (MPA), Jane M. Morphew
        (MA, Visual Arts), and Kai Pisters (MESc) be elected to Senate to represent the graduate
        students (terms to October 31, 2006).

        CARRIED

S.05-181c  Representative from the General Community

It was moved by A. Pearson, seconded by J. White,

        That Annabel Sells be re-elected to serve on Senate for a two-year term (to October 31,
        2007) as representative of the General Community.

        CARRIED

S.05-182  Nominating Committee Membership

The following were elected as Members to the Nominating Committee: L. McKechnie (term to
November 2006), M. Broadfoot, C. Brown and R. Macmillan (terms to November 2007). Elected
as Alternates on the Nominating Committee were: S. Kerr (term to November 2006) and S. Watt
(term to November 2007).

Senate did not receive a nomination for the graduate student position on the Nominating Committee
therefore the item is deferred to the December Senate meeting.

S.05-183  Senate Meeting Dates 2007

It was moved by A. Pearson, seconded by S. Singh,

        That the following Senate meeting dates for 2007 be approved, with all meetings to begin
        Fridays at 1:30 p.m:

        January 19       June 22
        February 16      September 21
        March 16         October 26
        April 20         November 16
        May 18           December 7

        CARRIED

S.05-184  Senate Membership - Representative of the Alumni Association

The Alumni Association recently reappointed Nancy Ecclestone (BA'60, BSc'86 Computer Science)
as a representative of the Alumni Association on Senate for a two-year term (November 1, 2005 to
October 31, 2007).
S.05-185  **Senate Attendance Requirements**

Members were reminded of the Senate attendance requirements as detailed in Section 26 of the *University of Western Ontario Act* (detailed in Exhibit I). Senate attendance is reviewed by the Operations/Agenda Committee from time to time, and the Committee is prepared to recommend to Senate that a Senate seat be declared vacant should a pattern of absenteeism develop. Senators who find they have a schedule conflict with Senate meetings may apply for a Leave of Absence from Senate for the period of conflict. In this case, an Alternate will be appointed in accordance with the Senate policy for filling vacancies. If the conflict is unresolvable, resignation from Senate would be appropriate in order that the constituency concerned be represented by a duly appointed replacement.

S.05-186  **Convocation Dates 2006**

The 2006 Convocation dates are:

- St. Peter’s Seminary - Theological Convocation - Thursday, April 27
- MBA Convocation - Friday, April 28
- Huron University College Theological Convocation - May 11
- Schulich School of Medicine & Dentistry - MD Program - May 19
- Spring Convocation - Monday, June 12 - Friday, June 16
- Autumn Convocation - Thursday, October 19 and Friday, October 20

The Order of Convocation for Spring 2006 and further information on Convocation ceremonies is available on the Senate Web site: http://www.uwo.ca/univsec/senate.

**NOMINATING COMMITTEE** [Exhibit II]

S.05-187  **Vice-Chair of Senate**

A. Pearson was elected to serve as Vice-Chair of Senate (term to November 2006).

S.05-188  **Board of Governors**

J. White was elected to serve on the Board of Governors for a four-year term (November 15, 2005 to November 14, 2009).

S.05-189  **Operations/Agenda Committee (OAC)**

L. Donalds (term to November 2006), R. Keirstead, M. Milde, and E. Yanful (terms to November 2007) were elected to the Operations/Agenda Committee.

S.05-190  **Honorary Degrees Committee**

P. Markvoort (term to November 2006), J. McMullin, C. Nolan, R. Puddephatt, D. Semotiuk, C. White were elected to the Honorary Degrees Committee (terms to November 2007).
**Senate Review Board Academic (SRBA)**

P. Allen was elected to serve as Chair of SRBA (term to November 30, 2006).

The following members of Faculty were elected to SRBA (terms to November 30, 2007): D. Kneale, K. Luton, D. Morrow, C. Nolan, T. Purdy, and J. Stokes.

The following undergraduate students were elected to SRBA (terms to November 30, 2006): J. Green, Y-C. Kuo, P. Lopes, B. Osborne, D. Peacock, and A. Ramakrishnan.

The following graduate students were elected to SRBA for terms to November 30, 2006: N. Abbas, C. Dudgeon, B. Vrkljan and P. Dalton.

**Senate Committee on Academic Policy and Awards (SCAPA)**

The following were elected to SCAPA: D. Cribbs, B. Zener and M. Workentin (terms January to December 31, 2006), M. Cheesman, E. Goehring, M. Milde and J. Voogt (terms January to December 31, 2007).

**Subcommittee on New Undergraduate Programs (SUNUP)**

B. Zener and S. Kabene were elected to the Subcommittee on New Undergraduate Programs.

**Selection Committee: Dean of Social Science**

C. Herbert, R. Bailey and D. Kneale were elected to the Selection Committee for the Dean of the Faculty of Social Science.

**Selection Committee: Dean of Education**

R. Wood, P. Maxim and C. Orchard were elected to the Selection Committee for the Dean of the Faculty of Education.

**Selection Committee: Dean of Information and Media Studies**

K. Okruhlik, R. Young, and B. Zener were elected to the Selection Committee for the Dean of the Faculty of Information and Media Studies.

**ACADEMIC POLICY AND AWARDS [Exhibit III]**

**Faculty of Science and Schulich School of Medicine & Dentistry: BSc Honors Specialization in Genetics and Biochemistry**

On behalf of SCAPA, it was moved by J. Tennant, seconded by A. Clark,

That effective September 1, 2006, an Honors Specialization in Genetics and Biochemistry module, leading to a Bachelor of Science degree, detailed in Exhibit III, item 1, be introduced by the Faculty of Science and the Schulich School of Medicine and Dentistry.

CARRIED
Faculty of Social Science: Major in Population Studies

It was moved by J. Tennant, seconded by J. White,

That effective September 1, 2006, a Major in Population Studies detailed in Exhibit III, item 2, be introduced by the Faculty of Social Science.

CARRIED

Brescia University College: Reintroduction of the Sociology Certificate in Community Development

It was moved by J. Tennant, seconded by L. Bowman,

That the Certificate in Community Development detailed in Exhibit III, item 3, be reintroduced at Brescia University College.

CARRIED

Guidelines for Educational Partnerships

It was moved by J. Tennant, seconded by M. Milde,

That Senate approve and recommend to the Board of Governors through the Vice-Chancellor that the Guidelines for Educational Partnerships detailed in Exhibit III, item 4, be approved, and that the Policy on International Student Exchanges [currently MAPP 1.26] be rescinded, effective January 1, 2006.

Professor Watt asked how this agreement and the Guidelines for International Research Partnerships will interact relative to graduate students. Professor Tennant explained that, normally in an international partnership that is primarily based on research collaboration, if there is travel back and forth of graduate students with the expectation that there may be courses taken, the best approach would be to negotiate an educational partnership agreement under the terms of this policy along with a research partnership agreement.

Professor Sumsion asked for clarification regarding the connection between the Guidelines for Educational Partnerships and clinical placements given that a number of professional schools have affiliate agreements with teaching facilities. Dr. Harris took the question under advisement.

The question was called and CARRIED.

Policy on Hours of Instruction

It was moved by J. Tennant, seconded by C. Brown,

That the hours of instruction for programs at The University of Western Ontario be revised to be the following:

HOURS OF INSTRUCTION (S.88-188, S.90-216, S.04-134)

The hours of instruction at The University of Western Ontario will be:

8:00 a.m. to 11:00 p.m. Monday to Thursday
8:00 a.m. to 6:00 p.m. Friday

As a subcategory of the above, the hours of instruction for first-entry undergraduate programs at The University of Western Ontario will be:

8:30 a.m. to 10:00 p.m. Monday to Thursday
8:30 a.m. to 5:30 p.m. Friday

Notes:
- Classes during the 5:30 p.m. to 7:00 p.m. time period are scheduled only at the request of the department.
- Evening classes at 6:00 p.m. or later begin on the hour.
- Graduate and second-entry professional programs may have classes that deviate from this schedule from time to time based on the needs of the instructor or students.

CARRIED

S.05-202 Faculty of Graduate Studies: Modifications to Existing Programs and Role of SCAPA

It was moved by J. Tennant, seconded by M. Carroll,

That the Policy on Graduate Studies Programs and Courses be revised to read as follows:

Graduate Studies Programs and Courses

A committee of the Faculty of Graduate Studies shall be responsible to the Senate and shall act for the Senate to regulate the admission of graduate students, their courses of study and requirements for graduation, and shall recommend to the Senate those candidates who have fulfilled the requirements for graduation and who have been approved by the Faculty for graduation.

New graduate programs or major modifications to existing graduate programs will be recommended to the Senate Committee on Academic Policy and Awards and to the Senate by the Faculty of Graduate Studies. Minor modifications to approved programs (those not requiring approval by the Ontario Council on Graduate Studies), while under the jurisdiction of the Faculty of Graduate Studies, will be forwarded to SCAPA and Senate for information.

CARRIED

S.05-203 Policy on Course Numbering (Final Version)

Senate received for information the final version of the Policy on Course Numbering, detailed in Exhibit III, information item 1. The entry on Essay Courses (#2 under Undergraduate Course Offerings) has been removed. The policy on Essay Courses, which refers to the breadth requirements for graduation, will remain unchanged, but will not be integrated into this policy.

S.05-204 New Scholarships and Awards

SCAPA has approved on behalf of the Senate the following Terms of Reference for new scholarships and awards, for recommendation to the Board of Governors through the Vice-Chancellor:

Drs. Madge and Charles Macklin Fellowship (Faculty of Graduate Studies)
Lynn Allen Memorial Award in Nursing (Faculty of Health Sciences, Nursing)
Essay Award for UWO Medical Undergraduates (Schulich School of Medicine & Dentistry, Medicine)
Student Leader Award in Economics (Faculty of Social Science, Economics)
The Athletic Club Mustangs Football Award (Any Undergraduate Program)
Dr. Glenn Walker Qualifying Program Award (Schulich School of Medicine & Dentistry, Dentistry)
Capannelli Law Professional Corporation Scholarship (Faculty of Law)
McKenzie Lake Lawyers LLP Award for Mature Students (Faculty of Law)
UNIVERSITY PLANNING [Exhibit IV]

S.05-205  
**Chairs, Professorships and Faculty Fellowships**

S.05-205a  
**Bank of Montreal Faculty Fellowship**

It was moved by S. Singh, seconded by B. Osborne,

That Senate approve and recommend to the Board of Governors, through the Vice-Chancellor, that the Bank of Montreal Faculty Fellowship be established at the Richard Ivey School of Business, under the terms of reference contained in Exhibit IV, item 1a, for a period of up to nine years based on an expendable gift.

CARRIED

S.05-205b  
**The Bill and Anne Brock Family Professorship in Child Health**

It was moved by S. Singh, seconded by M. Bartlett,

That Senate approve and recommend to the Board of Governors, through the Vice-Chancellor, that the terms for The Bill and Anne Brock Family Professorship in Child Health be amended as detailed in Exhibit IV, item 1b.

CARRIED

S.05-206  
**Guidelines for International Research Partnerships**

It was moved by S. Singh, seconded by M. Bartlett,

That Senate recommend to the Board of Governors through the Vice-Chancellor, that effective January 1, 2006, the Guidelines for International Research Partnerships, detailed in Exhibit IV, item 2, be approved.

CARRIED

S.05-207  
**Department of Women’s Studies and Feminist Research** [S.05-155]

It was moved by S. Singh, seconded by M. Milde,

That Senate approve the constitution (attached as Exhibit IV, Appendix 2) of the proposed Department of Women’s Studies and Feminist Research and that the Department be established in the Faculties of Arts and Humanities and Social Science, and administered in the Faculty of Arts and Humanities.

Dean Timney provided an overview of the process that led to the proposal to establish the Department of Women’s Studies and Feminist Research. The 2005-06 University Budget, approved by the Board in the Spring of 2005, contained provisions regarding the establishment of the Department. The budget document also required that the constitution of the Department be brought back to Senate for approval and at the same time approve the establishment of the Department. Over the summer the constitution was developed and ratified separately by those who will be appointed
within the department and those who will be the affiliate members. The constitution identified the home of the department which will be jointly in the Faculties of Arts and Humanities and Social Science and identifies a governance structure and composition of the departmental committees. To ensure compliance with the collective agreement a Letter of Understanding was negotiated with UWOFA in parallel with the development of the constitution. Senate is asked to approve the establishment of the Department and its constitution but has no authority regarding the Letter of Understanding.

Professor Carroll voiced concern about the Letter of Understanding negotiated by UWOFA with the administration, stating that the letter creates a paternalistic structure, surrounding the unit with a degree of external control that is unprecedented. He noted particularly that the definition of affiliate members gave effective control to a small group of administrators. He found this unacceptable and proposed an amendment.

It was moved by Professor Carroll, seconded by B. Zener,

That Senate approve the Constitution attached as Appendix 2 of the proposed Department of Women’s Studies and Feminist Research once the phrase “and a two-thirds majority of those persons with Affiliate membership voting” has been removed from the first sentence of Section I.1 of Appendix 2 and that the Department be established in the Faculties of Art and Humanities and Social Science, and administered in the Faculty of Arts and Humanities.

The Chair ruled the amendment out of order.

Professor Carroll appealed the decision of the Chair.

The Chair explained that the amendment is out of order because, while Senate has certain powers under the UWO Act, those powers were superseded by the collective agreement and the collective bargaining process established under Provincial law. Section I.1 that appears in the Constitution is lifted directly out of the Letter of Understanding, (Section H, clause 18.2.2). The Letter of Understanding was negotiated between UWOFA and the administration and is consistent with the collective agreement, and its provisions cannot be changed by Senate.

Professor Carroll stated that the Parliamentary authority governing the discussion of any motion before Senate is Sturgis. Sturgis clearly states that any motion brought before Senate can be amended by insertion, deletion, or substitution. This is an amendment by insertion and is, therefore, lawful within the current adopted rules of Senate. The Chair’s argument that the UWOFA collective agreement trumps anything Senate might do is not convincing. Senate can and should send a message that it is willing to give the new department the same autonomy as other departments by over-ruling the Chair.

The vote as to whether the decision of the Chair should be upheld was called and CARRIED.

Dean Okruhlik spoke in support of the motion, noting that the creation of the Department of Women’s Studies and Feminist Research is the culmination of 20 years of hard work on the part of many individuals, some of whom are still at Western, some of whom have moved on and some of whom have died in the intervening years. She stated that the creation of the Department will provide much needed stability and will allow for growth of the discipline. With respect to the definition of affiliate members, she remarked that Professor Carroll’s interpretation of those provisions was not correct. The group of affiliate members was much larger and much more diverse than he had stated. Dr. Weedon added that when the Department comes into existence, all members of the bargaining unit currently holding cross-appointments in the Centre will become Affiliate Members (M) until the end of their current terms.
Professor Wilkinson expressed unease at voting for the proposed constitution without having a copy of the Letter of Understanding accompanying it. She noted that the Constitution cited specific sections of the Letter of Understanding. The President read the sections of the Letter of Understanding in question to Senate.

Professor Carroll stated that his request that members of Senate be provided with copies of the Letter of Understanding was denied. Dr. Weedon stated that the Letter of Understanding referred to is on the University’s website and does contain provisions that deal with continued membership of current Affiliate members in the current Centre for Women’s Studies and Feminist Research continuing on to a Department. He cautioned that one should realize that the Letter of Understanding itself is a negotiated document with UWOFA and that it applies to bargaining unit members.

Speaking as an Affiliate member, Dr. Harris reminded Senate that the idea of the Department of Women’s Studies and Feminist Research has spanned a significant number of years. The intention of the new department is to embrace Women’s Studies and Feminist Research which is inherently an interdisciplinary field of investigation. In order to be healthy and vibrant it must include the voices of women scholars from across the disciplines. One reason that there seems to be a disproportionately high number of administrators in the Affiliates list is because there are so few senior women scholars at Western. Affiliate members feel strongly that connection to the new department will mean that their decades of work will finally be recognized by the University.

Professor Toswell asked whether it would be possible for Senate to establish the Department of Women’s Studies and Feminist Research and not approve the constitution. Dr. Weedon stated that departmental constitutions are within the authority of Faculty Council and are not normally brought to Senate. In approving the 2005-2006 budget document, Senate determined that, in this case, it wished to approve the constitution and governance structure. Senate could decide otherwise now. He confirmed that there is nothing in the Letter of Understanding that requires Senate approval of the constitution.

It was moved by J. Toswell, seconded by J. White,

That the motion be amended by deleting the clause: “the constitution (attached as Appendix 2) of the proposed Department of Women’s Studies and Feminist Research.” Consequently, the motion would read:

That Senate approve that a Department of Women’s Studies and Feminist Research be established in the Faculties of Arts and Humanities and Social Science, and administered in the Faculty of Arts and Humanities.

Professor Carroll spoke in support of the amendment. He would then be able to support the establishment of the Department while not at the same time endorsing a constitution which he did not support.

Dr. Weedon noted that by removing its need to approve the constitution Senate is not thereby disapproving the constitution. The constitution would survive a vote on the amendment.

The amendment was called and CARRIED.

The main motion, as amended, was called and CARRIED.
Planning for 2006-07: Guidelines for the Faculties

Senate received for information the Planning Guidelines for Faculties for the final year of the four-year planning process, detailed in Exhibit IV, Appendix 3.

COU Alternate Academic Colleague

Each university in Ontario is asked by COU to name an Academic Colleague and Alternate. The Academic Colleague is elected by Senate and, traditionally, the Chair of SCUP is asked to be the Alternate. This year, the elected Academic Colleague is John Doerksen, who also happens to be the Chair of SCUP. Consequently, SCUP elected Professor Juan-Louis Suaréz to serve as Alternate Academic Colleague for 2005-2006.

REPORT OF THE ACADEMIC COLLEAGUE [Exhibit V]

The report of the Academic Colleague on the 277th meeting of the Council of Ontario Universities, detailed in Exhibit V, was received for information. Items discussed included operating grants, tuition fees, graduate enrolment growth and accountability.

ANNOUNCEMENTS & COMMUNICATIONS [Exhibit VI]

Announcements and Communications detailed in Exhibit VI, were received for information.

ENQUIRIES

Outsourcing Faculty Pension Records

Professor Carroll presented the following notice of under paragraph 30(f) of the UWO Act which states: “Senate may pass resolutions and make recommendations to the Board with respect to any matter connected with the administration of the University....”

Given that the Administration has outsourced faculty personnel records, faculty pension records in particular, to Bucks Consultants Canada, a company that is linked to an American parent company,

Given recent reports by the BC Privacy Commissioner and the Federal privacy commissioner indicating that outsourcing of this sort means that such a company might be compelled to turn over such information to US courts acting under the authority of the Patriot Act and that current Canadian law provides little or no deterrent to this, and

Given that the privacy statement provided by Bucks Consultant Canada says explicitly that they routinely transmit information in their possession across international boundaries,

Senate advises the Board of Governors to contact Bucks Consultants Canada and request an explicit statement to the effect that Bucks Consultants Canada will not transmit any information in UWO personnel files, including UWO pension files, across international boundaries without the explicit permission of the persons involved and that they would not comply with the orders of a US FIS court to turn over any of their records.
Senate also advises the Board that if it cannot get explicit reassurances of this sort, then the threat to privacy and academic freedom is such that this University’s contract with Bucks Consultants Canada should be cancelled.

S.05-213  Smoking on Campus

Ms. Zener noted that she had not yet received a response to an email, sent several weeks ago to the President, seeking information about Western’s smoking policy and its enforcement. Dr. Davenport apologized for the delay and stated that a response would be forthcoming from the Vice-President (Administration).

ADJOURNMENT

The meeting adjourned at 3:25 p.m.

P. Davenport    I. Birrell
Chair           Secretary
President's Report to Senate

- University Report Card
- Maclean's Ranking
- Provincial Issues
- Federal Economic Update

Paul Davenport  Nov. 18, 2005

University Report Card

- Best overall results in the country
  - A+ or A for:
    - Attractiveness of campus
    - Sense of personal safety/security
    - Overall academic reputation of your university
    - Faculty members' knowledge of subjects
    - Overall on-campus buildings/facilities
    - On-line library resources
    - Overall university atmosphere
    - Diversity of extra-curricular activities
    - Reputation of professional schools
    - Library Services

Western's Mission

The best student experience among the research-intensive universities of Canada

Consistent first place ranking in URC is a tribute to the talent and hard work of our faculty and staff.

Maclean's Ranking

- 3rd place ranking again in 2005, behind McGill and Toronto
  - Ranked first in:
    - graduation rates
    - classes taught by tenured faculty
    - student aid
    - library acquisitions

Maclean's: Some Lower Rankings

- 11th in out-of-province enrolment
- 10th in SSHRC grants
- 7th in reputational survey
- 9th in international enrolment

Unfortunately, no survey of alumni satisfaction in 2005. Western was best among the research universities in 2004.
Provincial Government Issues

- Medical enrolment expansion
- Graduate enrolment expansion
- Ontario Trust for Student Support
- Tuition Consultation

Federal Economic Update

- $2.7 billion over 5 years in additional student aid
- Funding the indirect costs of research at 40%
- 50% increase in the number of Canada Graduate Scholarships
- $1 billion trust fund for infrastructure and modernization of facilities
- Additional funding: CIHR and NSERC ($35 m), SSHRC ($16 m) and CFI ($500 m for next five years)

President’s Report to Senate

- University Report Card
- Maclean’s Ranking
- Provincial Issues
- Federal Economic Update

Paul Davenport Nov. 18, 2005