

MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

January 30, 2014

The meeting was held at 1:00 p.m. in Room 4155 Stevenson Hall.

PRESENT: Mr. C. Shah, Chair
 Ms. I. Birrell, Secretary

Dr. S. Armstrong
Dr. C. Beynon
Dr. J. Capone
Dr. A. Chakma
Ms. K. Cole
Dr. R. Darnell
Dr. J. Deakin
Mr. M. Dietrich
Mr. J. English
Ms. L. Gainey
Ms. S. Grindrod

Mr. H. Hassan
Mr. P. Jenkins
Mr. J. Knowles
Ms. G. Kulczycki
Mr. M. Lerner
Ms. J. Moss ☒
Dr. S. Sims
Mr. A. Syed
Ms. J. Vanderheyden
Mr. M. Wilson

(☒) = participated via teleconference

By Invitation: H. Connell, L. Logan, A. Weedon

BG.14-01 REPORT OF THE PRESIDENT

The President's Report distributed with the agenda included the following topics: Strategic Mandate Agreement, international education strategy, Alice Munro Chair in Creativity (raised \$169,000 to date), launch of the Masters of Financial Economics program, leadership update, and the President's activities since the November 2013 Board meeting.

BG.14-02 UNANIMOUS CONSENT AGENDA [Appendix I]

It was moved by M. Wilson, seconded by L. Gainey,

That the 14 items listed in Appendix I, Unanimous Consent Agenda, be approved and/or received for information by the Board of Governors by unanimous consent.

CARRIED

BG.14-03 Minutes of the Previous Meeting

The open session minutes of the meeting of November 21, 2013 were approved as circulated.

REPORT OF THE PROPERTY & FINANCE COMMITTEE [Appendix II]

BG.14-04

Information Items Reported by the Property & Finance Committee

The Report of the Property & Finance Committee, detailed in Appendix II, contained the following items that were received for information by unanimous consent:

- StarTech.com Professorship in Customer Insights
- Energy Consortium Fellowship
- Budget Indicators for Previous Fiscal Year
- Key Financial Indicators
- Report on Endowments
- Report on Underwater Endowments
- Investment Committee Membership: Appointment of Additional Member
- New and Revised Scholarships and Awards

REPORT OF THE BY-LAWS COMMITTEE [Appendix III]

BG.14-05

Amendments to Election Procedures

It was moved by H. Hassan, seconded by L. Gainey,

That paragraph A.1(9) of Special Resolution No. 9 – Election Procedures be amended to read:

When only sufficient nominations to fill the vacancies for any constituency are received, the Secretary of the Board shall declare the person(s) elected by acclamation, except when more than one seat with varying term lengths are to be filled and a vote is required to determine the candidate who shall serve the longer term. Where no candidates are nominated for the faculty or staff constituencies, the seat shall remain vacant until the next election. Where no candidates are nominated for a student constituency, the seat shall be filled in a manner to be determined by the Bylaws Committee.

CARRIED

BG.14-06

Amendments to Special Resolutions 1-J and 1-K – Terms of Reference of the Academic Pension Board and the Administrative Staff Pension Board

It was moved by H. Hassan, seconded by J. Knowles,

That paragraph 6 in each of the terms of reference of the Academic Staff Pension Board (Special Resolution 1-J) and the Administrative Staff Pension Board (Special Resolution 1-K) be amended to read:

Vacancies occurring prior to the expiration of an elected membership term shall be filled by by-election conducted in the same manner as the election described in paragraph 5.

CARRIED

BG.14-07 **Amendments to By-Law No. 1**

It was moved by H. Hassan, seconded by J. Vanderheyden,

That the proposed amendments to By-Law No. 1 outlined in Appendix III, Annex 1 be approved

CARRIED

BG.14-08 **Information Item Reported by the By-Laws Committee**

The Report of the By-Laws Committee, detailed in Appendix III, contained the following item that was received for information by unanimous consent:

- Amendments to Rules of Procedure at Meetings

REPORT OF THE FUND RAISING & DONOR RELATIONS COMMITTEE [Appendix IV]

BG.14-09 **Information Item Reported by the Fund Raising & Donor Relations Committee**

The Report of the Fund Raising & Donor Relations Committee, detailed in Appendix IV, contained the following item that was received for information by unanimous consent:

- Quarterly Report on Fund Raising

ITEMS REFERRED BY SENATE [Appendix V]

BG.14-10 **Western's Strategic Plan – Achieving Excellence on the World Stage**

It was moved by A. Chakma, seconded by A. Syed,

That the new Strategic Plan, *Achieving Excellence on the World Stage*, attached as Appendix V, Annex 1, be approved, as recommended by Senate.

Dr. Chaka reported that Senate had voted strongly in favor of the new plan. Those who had concerns thought that the plan was not inclusive enough raising fears that only those researchers working in applied areas or in STEM disciplines would find support. They also raised questions about potential infringement on academic freedom if the University engaged more closely with the private sector to open up non-governmental sources of revenue. The President of UWOFA had noted that some of the members were also concerned about the impact of a learning outcomes focused curriculum.

With respect to the concern about the use of learning outcomes in course design, a member remarked that this could, in fact, be helpful to the social sciences and humanities, allowing them to clearly differentiate themselves.

Dr. Deakin provided background on the process leading up to the final version of the Strategic Plan and thanked members of the community for their contributions to the three drafts that had been publicly available for comment. Overhead slides detailing the Strategic Plan consultation timeline are attached as [Appendix 1](#).

Responding to a question about the silent protest by graduate and undergraduate students at the January 24 Senate meeting, Dr. Deakin said the concerns of the students were a result of a FIMS'

student's blog that had conflated two different issues: the development of the strategic plan and the four-year budget planning exercise. Many of the placards related to the budget planning process.

The question was called and CARRIED.

BG.14-11 **Performance Indicators Report - 2013**

Dr. Deakin provided an overview of the Performance Indicators Report – 2013, detailed in Appendix V, Annex 2. She said that, going forward, the new Strategic Plan – *Achieving Excellence on the World Stage* - will be used to revise the Performance Indicators Report. Overhead slides used to highlight this report are attached as Appendix 2.

BG.14-12 **Information Items Referred by Senate**

Appendix V, Items Referred by Senate, contained the following items that were received for information by unanimous consent:

- Fall 2014 Entrance Standards for Undergraduate First-Year Admissions
- Reports of the Academic Colleague
- Honorary Degree Recipients – Schulich, Hong Kong and Ivey MBA - 2014

The meeting adjourned to the *confidential session*.

C. Shah
Chair

I. Birrell
Secretary



Strategic Plan:

Achieving Excellence on the World Stage

January 24, 2014



Strategic Plan Consultation Timeline

- Process led by SCUP and launched at November 2012 Leaders Forum, supported by a dedicated website through which ideas/suggestions were collected
- **First draft (May 2012)** emerged from 190+ written inputs from individual faculty, staff, students and alumni, in addition to group meetings with and/or written inputs received from:
 - Faculty councils
 - Academic programs/units
 - Administrative units
 - Employee unions
 - Alumni Association
 - USC
 - SOGS
 - PAW
 - City of London
 - Other external community stakeholder groups



Strategic Plan Consultation Timeline

- **Second draft (July 2013)** generated 50+ written comments from individual faculty, staff, students and alumni
- This input informed the **third and final draft**, in addition to group meetings with and/or written inputs received from:
 - Deans & Vice-Provosts
 - Board of Governors
 - Libraries
 - Human Resources
 - Student Success Centre
 - UWOFA
 - Alumni Association
 - Aboriginal Education & Employment Council
 - USC
 - SOGS
 - PAW
 - FIMS Student Council
 - Network for Digital Education & Research

