



# The UNIVERSITY of WESTERN ONTARIO

## MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

January 28, 2010

The meeting was held at 1:30 p.m. in Room 4210 Support Services Building.

PRESENT: Mr. F. Angeletti, Chair  
Ms. I. Birrell, Secretary

Mr. J. Adams  
Dr. D. Bentley  
Mr. J. Berge  
Dr. A. Chakma  
Ms. H. Connell  
Mr. S. Coxford  
Ms. L. Gribbon  
Ms. S. Grindrod  
Mr. H. Hassan  
Dr. T. Hewitt  
Mr. J. Knowles

Ms. G. Kulczycki  
Dr. F. Longstaffe  
Dr. L. Miller  
Ms. J. Moss  
Mr. J. Nash  
Mr. C. Sinal  
Dr. S. Singh  
Ms. J. Vanderheyden  
Mr. H. Vander Laan  
Dr. J. White  
Mr. K. Zerebecki

By Invitation: R. Langille, L. Logan, C. Stinson

BG.10-01 **Welcome to New Members**

The Chair, on behalf of the Board, welcomed Mr. Jeremy Adams to his first meeting as a representative of the Alumni Association. He reported that Mr. Chirag Shah, also recently appointed to the Board by the Alumni Association, will join the Board in March.

BG.10-02 **REPORT OF THE CHAIR**

Mr. Angeletti, as incoming Chair, thanked the Board members for their support and confidence in allowing him to carry out the duties of Western's Chair of the Board of Governors. His full remarks are found in [Appendix 1](#).

BG.10-03 **REPORT OF THE PRESIDENT**

The President's Report consisted of the following items: Council of Ontario Universities advocacy; Federal Budget consultation; Western's 2010-2011 budget; early retirement plan; President and Vice-Presidents annual retreat; Senior Leadership Team; Summer Study Program in Tours, France; Canada-US Institute; Endowed and Research Chairs; London Transit strike; Health in All Policies Advisory Committee; raising Western's profile; and activities which have occurred since the November 26, 2009 Board meeting. Details are contained in the exhibit distributed with the agenda. Overhead slides used to highlight his presentation are attached as [Appendix 2](#).

BG.10-04 **UNANIMOUS CONSENT AGENDA** [Appendix I]

It was moved by S. Singh, seconded by J. Moss,

That the 16 items listed in Appendix I be approved and/or received for information by the Board of Governors by unanimous consent.

CARRIED

BG.10-05 **Minutes of the Previous Meeting**

The minutes of the open session of the meeting of November 26, 2009 were approved as circulated.

**REPORT OF THE PROPERTY & FINANCE COMMITTEE** [Appendix II]

BG.10-06 **Revised Policy on Academic Chairs, Professorships and Designated Faculty Fellowships**

It was moved by J. Knowles, seconded by K. Zerebecki,

That MAPP 2.22, Funding of Academic Chairs and Professorships and MAPP 2.26, Funding of Designated Faculty Fellowships be rescinded and replaced with a new Policy 2.22, Policy on Academic Chairs, Professorships and Designated Faculty Fellowships.

Ms. Stinson explained that the new policy restates the required funding levels based first on the required minimum endowments for academic positions. The required minimum annual funding levels are then calculated as a function of the payout in effect at any given time on original capital value amounts, without actually stating a dollar value. This approach means that the policy need not be changed every time there is a change in the payout policy for endowed funds.

The question was called and CARRIED.

BG.10-07 **Western Fund Allocation**

It was moved by S. Singh, seconded by J. Moss,

That the income available in 2009/10 from the Western Funds held at Foundation Western—\$75,750—be allocated to the Ontario Graduate Scholarship (OGS) and the Ontario Graduate Scholarships in Science and Technology (OGSST) programs.

CARRIED (By Unanimous Consent Agenda)

BG.10-08 **Information Items Reported by the Property & Finance Committee**

The Report of the Property & Finance Committee, detailed in Appendix II, contained the following items that were received for information by unanimous consent:

- Renovations to Natural Sciences Centre - Relocation of Centre for Brain and Mind
- Museum of Ontario Archeology - Agreement of Purchase Offer
- French Studies Experiential Learning Options - Fees for International Travel Component
- Annual Report on Trademark Licensees Doing Business with the UWO Bookstore
- Robert H. MacLaren Professorship in Business Law - Revision to Terms of Reference
- Quarterly Financial Report (Operating)
- Ancillaries Financial Report
- Investment Committee Report
- Quarterly Ratio Report on Non-Endowed Funds
- Scholarships/Awards/Prizes

## **REPORT OF THE SENIOR OPERATIONS COMMITTEE** [Appendix III]

### BG.10-09 **Board and Board Committee Meeting Schedule, 2010 - 2011**

The Board and Board Committee meeting schedule, 2010 - 2011, detailed in Appendix III, Annex 1, was received for information, by unanimous consent.

### BG.10-10 **Accessibility at Western**

As policy makers, members of the Board are required under the new Accessibility for Ontarians with Disabilities Act and the newly-approved Accessibility Standards for Customer Service, to be aware of the requirements of the new Standards. Appendix III, Annex 2 summarizes the requirements and provides information about the University's actions in response to the new requirements. This information is supplemental to the MAPP 1.47 – Accessibility at Western, approved by the Board at the November 2009 meeting.

### BG.10-11 **New Board Members**

The University of Western Ontario Alumni Association has appointed two new Board members, replacing Michele Noble and Joanne De Laurentiis. They are Jeremy Adams and Chirag Shah. Mr. Adams' term began effective January 1, 2010. Mr. Shah will join the Board on March 3, 2010.

## **ITEMS REFERRED BY SENATE** [Appendix IV]

### BG.10-12 **Information Items Reported by Senate**

Appendix IV, Items Referred by Senate, contained the following items that were received for information by unanimous consent:

- First-Year, First-Entry Undergraduate Enrolment for the Constituent University and Affiliated University Colleges
- Graduate Enrolment Plans for the Faculties for 2010-11 to 2014-15
- Report of the Academic Colleague on the December 11, 2009 meeting of the Council of Ontario Universities

## **QUESTIONS FROM MEMBERS**

### BG.10-13 **Undergraduate Enrolment**

Mr. Vander Laan remarked that to accommodate increasing demands for post-secondary education enrollment is expected to increase provincially and nationally. He asked about the financial parameters surrounding enrolment and if Western should look at a strategy to increase its undergraduate enrolment and the corresponding budget modeling. Dr. Chakma advised that increasing Western's enrolment will be reviewed, including creative ways to increase capacity. The impact on the budget depends on the number of new and incremental students. Also, other ramifications associated with increased enrolment, such as housing, must be addressed. Western must be flexible so that when the provincial government decides how it will handle the GTA expansion, for example, it can be ready to accept an increase in enrolment.

The meeting adjourned to the confidential session.

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F. Angeletti  
Chair

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I. Birrell  
Secretary

## REMARKS FOR UWO BOARD OF GOVERNORS

This is my first regular meeting since being elected Chair of the Board and I am told by Irene that it is customary for a new Board Chair to make few remarks.

I feel a sense of excitement as to what we have achieved and will continue to achieve together, as a Board, in meeting the challenges before us .

I would like to thank all of you for your support and confidence in allowing me to carry out the role and duties of Chair of the UWO Board of Governors.

It goes without saying that my appointment is one of which I am extremely proud and one of which would have exceeded even my deceased mother's wildest dreams or expectations for me.

It is an honour to be chosen to lead the Board of one of the preeminent universities in the country. It is an honour for me to accept this position because I am passionate about the role this university plays in our society and I appreciate the importance of this Board and the role of the Chair in maintaining and advancing the proud traditions and stature of this great Canadian University.

This position has been held by many before me who have worked hard for our University. They have set a high standard of excellence in governance and in ensuring "the best student experience among Canada's leading research-intensive universities".

I would like to again pay a special tribute to **Michele Noble** for her hard work and contributions she made to our Board and the University.

- From a Board governance perspective, we stand in a healthy and strong position directly as a result of her strong leadership and commitment of considerable time and energy.
- One of her most significant achievements was her instrumental role and involvement in the hiring of our new President.
- Michele has left an indelible imprint of high standards to be emulated by succeeding Board Chairs. I shall strive to meet those standards.

It is no coincidence that our profile as a university is high and rightly so.

Everyone has worked hard to uphold the good standing that we enjoy.

That includes our Board, our past president Paul Davenport; senior leadership; faculty; staff; students and alumni, whose efforts and engagement have enabled Western to fulfill its aspirations as an academic leader on a national and international level.

With Amit as our President we have entered a new era of leadership and possibilities for our University.

Amit has strongly and compellingly articulated his vision of a University with global horizons and international ambitions, with recognized leadership in research and the generation of new ideas, and with the capacity to bring its academic resources to bear on some of the world's most intractable problems.

He will need help from all of us and the Western Community to take Western "to the next level".

We are indeed fortunate to have strong leadership at every level:

- Starting with Amit, Fred, Gitta, Ted, our new VP External Kevin Goldthorp; our associate VP's and senior administrative staff;
- Our academic leadership represented by the Provost and Deans;
- Our renowned and distinguished faculty;
- Dedicated staff;
- Supportive alumni;
- Engaged Students; and of course
- The leadership you all display as members of this Board.

An awareness and appreciation of our past successes and achievements, however, is not enough for the future. The success of any organisation rests on how it will change as the future changes and alters the way we all perceive and act.

It will be our collective responsibility to usher in those changes and build the strong foundation that has been provided to us.

I spoke earlier of meeting the challenges before us. While we have made great strides and achieved much success, we do have challenges that we will need to address in the next year or two.

1. The University has embarked on its largest fundraising campaign ever - 500 million - at a time of a severe recession and a rationalization of the global economy. Kelly Meighen as Chair of our Development and Fundraising Committee and Kevin as our new VP External will need all of our help now more than ever in ensuring Western achieve its fund raising results.
2. Transitional issues associated with;
  - Kevin Goldthorp commencing in his new role and the fundraising campaign;
  - the very difficult task of finding someone to replace Fred Longstaffe, whose term as Provost is up in July this year;

- a new Dean of Medicine;
- new relationship building associated with Cliff Nordal retiring as CEO of the London Hospitals who are major partners in research and medical education;
- 3. Rationalization of Government Funding;
- 4. Expansion of the Graduate Programme;
- 5. Structural Deficits, which Keith Zerebecki, as Chair of Property and Finance Committee, will need to address with our guidance and assistance.
- 6. A Local, National and Global economy that has undergone a recession, continues to be under stress and which will impact on the University Operating budget and Revenues;
- 7. Collective Bargaining and the negotiation of renewal of Collective Agreements with both the UWO Faculty Association and the UWO Staff Association;
- 8. The ongoing prioritization of our capital is an ongoing responsibility and challenge;
- 9. Strengthening our relationship with our affiliates; and finally
- 10. Fulfilling our primary task of ensuring that our students receive the very best academic and personal development experiences at our University.

I would like to propose a theme for the Board for the upcoming year as one of "Engagement in Change".

- It is a year to embrace the changes;
- to ensure that we are fully engaged in those changes and the decisions required to effect change; and
- to build on the opportunities and momentum created from those changes.

It is crucial that we adapt and remain in touch with many of the changes that are happening around us. We must respond to the needs of the future but always bear in mind the fundamentals of who we are and what we believe at our core.

I am well aware that you have demanding careers and busy lives. However, I will not hesitate to ask for your opinions and even for your help in areas where I feel that others have more experience or more knowledge. I will work closely with your Vice Chair, Steve Coxford, to ensure that we have your feedback, thoughts and engagement.

Any decisions we make as a Board will be as a result of changes that we have agreed and considered together.


You have many attributes and together we will be able to move forward carefully judging what is best for our University.

I look forward to what we can achieve together.

The University of Western Ontario

## President's Report Environmental Scan

January 28 2010



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### International Scene


- Summer Study Abroad Program launched with the University of Tours with help from former President Paul Davenport.
- Students will receive credits for courses taken at Tours.
- A limited number of modest travel fellowships are available.



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### National Scene

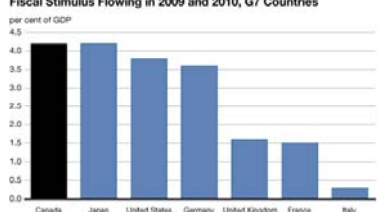
- Budget consultation with Minister Flaherty
  - Encouraged further investment in support of innovation.
  - Reiterated AUCC submission
  - Emphasized the need to bridge innovation gap
  - Suggested measures to make Canada attractive to international students
  - Urged accelerating of Fed-Dev funding.



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### Fiscal Stimulus in G-7 Countries


Chart 1.1  
Fiscal Stimulus Flowing in 2009 and 2010, G7 Countries



Country	Fiscal Stimulus (per cent of GDP)
Canada	~4.2
Japan	~4.1
United States	~3.8
Germany	~3.6
United Kingdom	~1.6
France	~1.5
Italy	~0.4

Notes: IMF estimates exclude loans, including those to the auto sector, for all countries. Figure for Canada includes provincial territorial stimulus in addition to that assumed in the Economic Action Plan as estimated by the Department of Finance Canada.  
Source: IMF, Update on Fiscal Stimulus and Financial Sector Measures, April 26, 2009, p. 5.

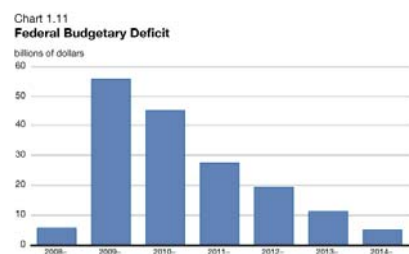
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### Federal Budget Deficit


Chart 1.11  
Federal Budgetary Deficit



Year	Deficit (billions of dollars)
2008-2009	~5
2009-2010	~55
2010-2011	~45
2011-2012	~28
2012-2013	~18
2013-2014	~10
2014-2015	~5

Source: Department of Finance Canada, Update of Economic and Fiscal Projections, September 2009.

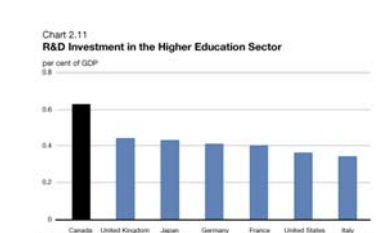
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### R&D Investment in Higher Education


Chart 2.11  
R&D Investment in the Higher Education Sector

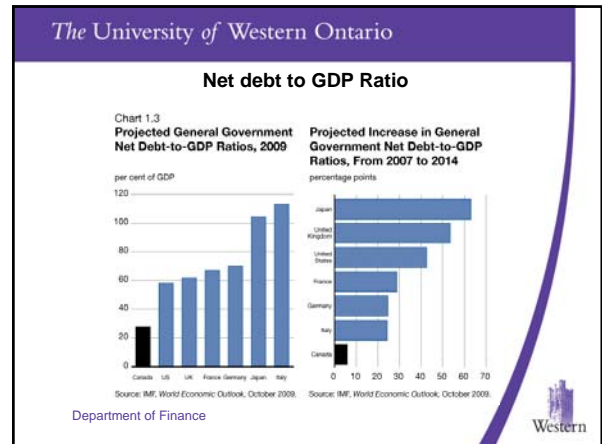
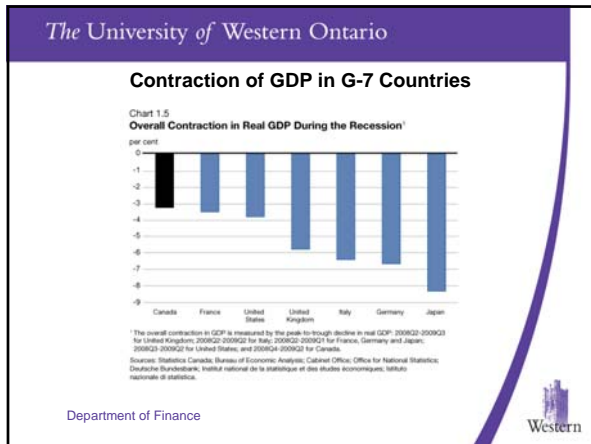


Country	R&D Investment (per cent of GDP)
Canada	~0.6
United Kingdom	~0.4
Japan	~0.4
Germany	~0.4
France	~0.4
United States	~0.35
Italy	~0.35

Note: Data are for 2007, which is the latest year for which they are available for all G7 countries, except Italy (2006).  
Source: Organisation for Economic Co-operation and Development.

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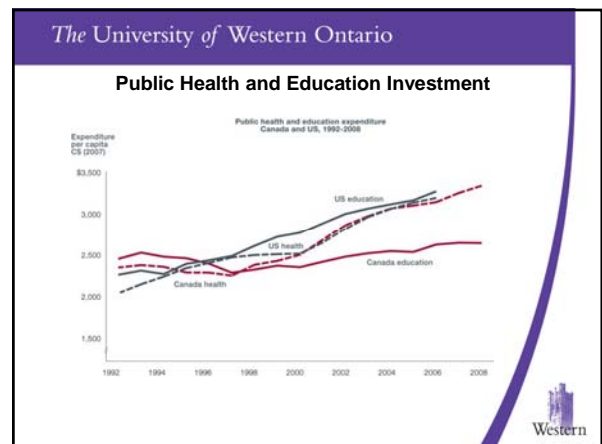
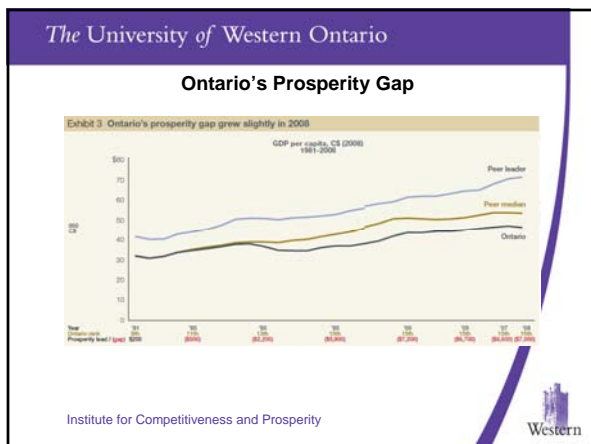
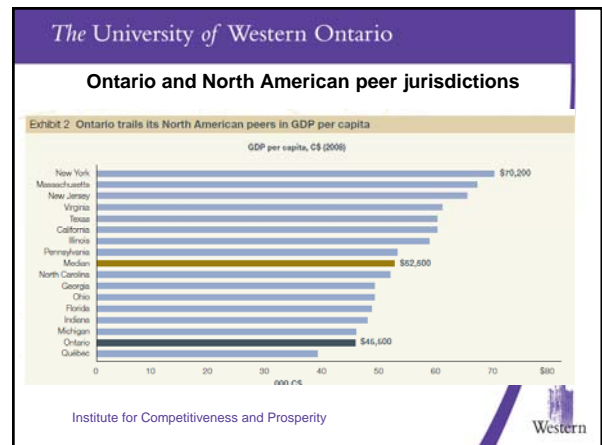


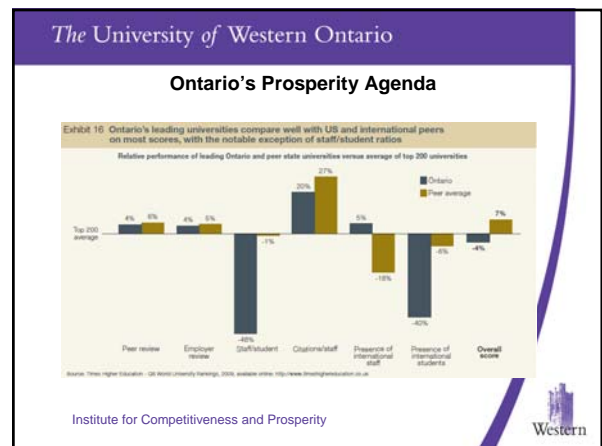
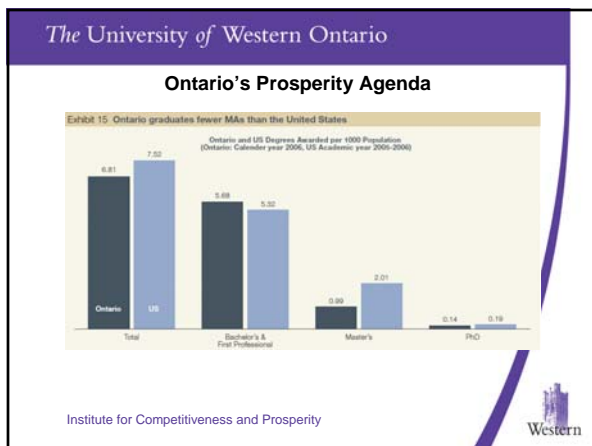
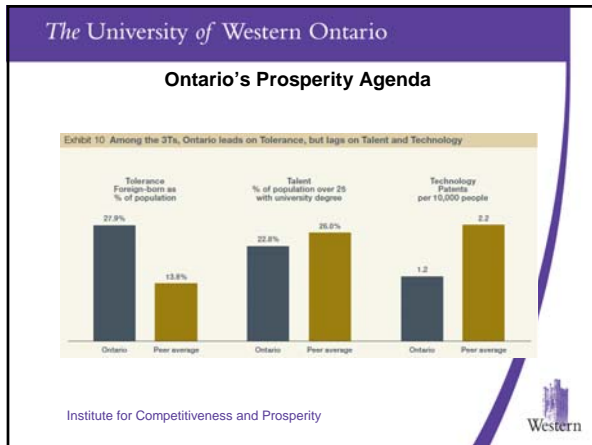
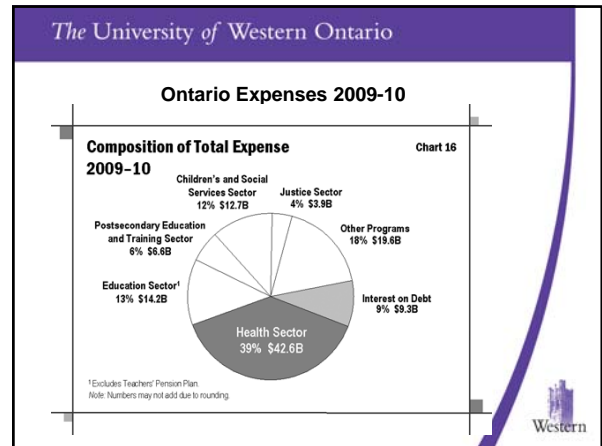
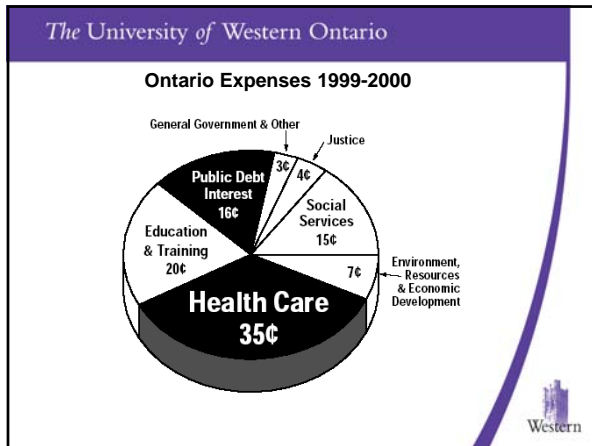


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### Provincial Scene

- Cabinet Shuffle
  - John Milloy retains MTCU and Research and Innovation portfolios.
- Advocacy work continues through COU and other informal channels.
- Institute for Competitiveness Annual Report has been released.







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### Campus Scene


- Canada-US Institute Launched
  - The Centre for American Studies (Social Science)
  - The Canada-US Law Institute (Law)
  - The Lawrence Centre for Policy and Management (Ivey)
  - Faculty of Arts and Humanities
  - Faculty of Information and Media Studies



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### Campus Scene


- ING Chair in Finance established with a \$2.5 million contribution at the Ivey School of Business.
- Hydro One Research Chair in Power Systems Engineering. (Term Chair for 5 years).



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### Endowed Chair Status


- 37 Partially Endowed Chairs (Total capital \$53 million, ranging from \$26 K to \$2.2 million).
- A minimum of \$ 3 million is needed to endow a chair.
- Therefore, we have about 18 fully endowed chairs equivalent.



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### Endowed Chair Breakdown


- Medicine - 29
- Business – 9
- Arts and Humanities, Education, Engineering, Health Sciences, Science and Social Science – 1 each.



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### Campus Scene


- OSS applications up by 4.2% (UWO Complex is up by 3.3%, Ont System is up by 2.1%)
- Constituent 1<sup>st</sup> choice is up by 8.9%, 2<sup>nd</sup> choice up by 8.1%.
- Affiliated 1<sup>st</sup> choices: Brescia – up 35.8%, Huron-up11.6%, Kings-up 4.3%)



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### Campus Scene

- 2010-11 Budget Planning process is underway. A preliminary proposal will be released by the Provost in February.
- Discussion on the key parameters of the next 4 year budget cycle underway.



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**Campus Scene**

- United Way Campaign raised \$590,383 exceeding UWO goal \$550,000.



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**National Health Innovation Award  
Health Council of Canada**

- Kathryn Nicholson took first place in the individual category for her submission, "Patient Empowerment: The Key to Renewing Canada's Health Care System."
- Samantha Rivers, Erica Siba, Davy Tawadrous and Sylvia Zhou were awarded first place for their entry in the group category, "Reducing Wait Times: Quality Pays Initiative & Patient Transfer Policy."



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**Campus Scene**

- Dean Carol Stephenson has been appointed an Officer of the Order of Canada.
- Julie McMullen is now Acting Dean of Social Science.



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**Testimonials re: Staff**

"I am sending you a quick note about a phone call that I received yesterday from one of your staff members, over an incident that happened. Something very innocent, yet handled with such class by your staff which I felt a need to write to inform you how much I respect your school. I have over the years dealt with other colleges and universities yet never have I come across a school with such professionalism and care for current, future and past students, and their family members."

