MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

June 23, 2009

The meeting was held at 1:45 p.m. in Room 4210 Support Services Building.

PRESENT: Ms. M. Noble, Chair
Ms. I. Birrell, Secretary

Mr. F. Angeletti
Dr. D. Bentley
Mr. J. Berge
Mr. J. Bitove *
Mr. S. Coxford
Dr. P. Davenport
Ms. J. De Laurentiis
Mr. T. Garrard
Ms. L. Gribbon
Ms. S. Grindrod
Mr. H. Hassan
Dr. T. Hewitt

Mr. J. Knowles
Ms. G. Kulczycki
Dr. F. Longstaffe *
Ms. K. Meighen *
Ms. J. Moss *
Mr. J. Nash
Mr. C. Sinal
Dr. S. Singh
Mr. H. Vander Laan
Dr. J. White
Mr. R. Wong
Mr. K. Zerebecki

By Invitation: M. England, D. Hunter, L. Koza, R. Langille, L. Logan

VP = participated via teleconference

BG.09-63

REPORT OF THE PRESIDENT

The President’s report consisted of Federal-Provincial Infrastructure Funding, CFI: Four Western Projects Funded, Opening of Paul Davenport Theatre, Community Reception, Farewell to Ted Garrard and Spring Convocation 2009. Overhead slides used to highlight his presentation are attached as Appendix 1.

BG.09-64

UNANIMOUS CONSENT AGENDA [Appendix I]

It was moved by L. Gribbon, seconded by S. Singh,

That the 25 items listed in Appendix I, Unanimous Consent Agenda, be approved and/or received for information by the Board of Governors by unanimous consent.

CARRIED

BG.09-65

Minutes of the Previous Meeting

The minutes of the open session of the meeting of April 30, 2009, were approved as circulated.
REPORT OF THE PROPERTY & FINANCE COMMITTEE [Appendix II]

BG.09-66  
Guidelines for Design of Future Classrooms

It was moved by S. Coxford, seconded by J. White,

That the Board of Governors approve the Recommendations for Future Classrooms at Western, as outlined in the Report of the Provost’s Ad Hoc Committee on Classroom and Communal Space, attached as Appendix II, Annex 1.

Dr. Hunter gave a brief overview of the report on Recommendations for Future Classrooms at Western, prepared by the Provost’s ad hoc Committee on Classroom and Communal Space, detailed in Appendix II, Annex 1.

Ms. Meighen asked what percentage of the current classrooms meet the standards set in the guidelines. Dr. Hunter advised that about 50 percent of the classrooms meet the standards. Over time the general university classrooms will be renovated through the budget planning process or major building renovations. For fiscal year 2008-09, $250,000 has been approved for technical upgrades and $100,000 for general upgrades.

The question was called and CARRIED.

BG.09-67  
Ken Chu Faculty Fellowship in Public Administration

It as moved by L. Gribbon, seconded by S. Singh,

That the Board of Governors approve the creation of the Ken Chu Faculty Fellowship in Public Administration in the Local Government Program of the Department of Political Science in the Faculty of Social Science at Western.

CARRIED (Unanimous Consent Agenda)

BG.09-68  
Results of Standard and Poor’s Review

According to the recent Standard and Poor’s Review, detailed in Appendix II, Annex 2, Western has maintained its ‘AA’ credit rating. Ms. Logan said that any borrowing required in the near future would not be significant; therefore, a lower credit rating would probably not have an impact on bank rates.

BG.09-69  
Information Items Reported by the Property & Finance Committee

The Report of the Property & Finance Committee, detailed in Appendix II, contained the following items that were received for information by unanimous consent:

- Investment Committee - Appointment of Member
- Faculty of Education - Supplementary Fee Increase
- Preliminary Unaudited Financial Results (Operating and Ancillary Budgets)
- Preliminary Unaudited Financial Results for 2008-09, Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies
- Quarterly Report on Non-Endowed Funds
- Report of the Investment Committee
- Scholarships, Awards and Prizes

REPORT OF THE SENIOR OPERATIONS COMMITTEE [Appendix III]

BG.09-70  
Information Items Reported by the Senior Operations Committee

The Report of the Senior Operations Committee, detailed in Appendix III, contained the following items that were received for information by unanimous consent:
• new Alumni Representative on the Board
• Committee Appointments
• Board Election Schedule for September/October 2009 (distributed at the meeting) and Spring 2010

REPORT OF THE DEVELOPMENT & FUND RAISING COMMITTEE [Appendix IV Revised]

BG.09-71

Dr. David S. Chu Public Administration Program in China

It was moved by J. Nash, seconded by K. Zerebecki,

That the Board of Governors approve the naming of the Dr. David S. H. Chu Public Administration Program in China, in the Local Government Program of the Department of Political Science, in the Faculty of Social Science at Western.

The question was called and CARRIED.

BG.09-72

Information Items Reported by the Development & Fund Raising Committee

The Report of the Development & Fund Raising Committee contained the following that were received for information by unanimous consent:

• Proposed Goal: 2009 - 2010
• Campaign Progress: Projected 2009 -2014

REPORT OF THE AUDIT COMMITTEE [APPENDIX V]

BG.09-73


It was moved by K. Zerebecki, seconded by J. Knowles,

That the Board of Governors approve the audited financial statements for the University of Western Ontario Retirement Income Funds for the calendar year 2008, attached as Appendix V, Annex 3.

The question was called and CARRIED.

BG.09-74

Western Retirement Plans - Report to the Audit Committee for the Year Ended December 31, 2008

The Board received the Western Retirement Plans - Report to the Audit Committee for the Year Ended December 31, 2008, detailed in Appendix V, item 2.

Asked about perceptions regarding the market downturn, Ms. Koza replied that retirement plan activity indicates that individuals are waiting for the market to come back.

BG.09-75

Information Items Reported by the Audit Committee

The Report of the Audit Committee, detailed in Appendix VI, contained the following items that were received for information by unanimous consent:

• Health, Safety and Wellness Annual Report 2008
• University Insurance Report
ITEMS REFERRED BY SENATE [Appendix VI]

BG.09-76
Strategic Plan for Internationalization

It was moved by D. Bentley, seconded by S. Singh,

That the Board of Governors approve the Strategic Plan for Internationalization for 2009-2012 (Appendix VI, Annex 1).

Dr. Hewitt provide an overview of the Strategic Plan for Internationalization for 2009-12, detailed in Appendix VI, Annex 1.

Mr. Angeletti asked if the Board’s approval of the plan includes approval of funds needed to fulfill commitments outlined in the plan. Dr. Davenport stated that, as with previous strategic plans, it has always been understood that approval implies approval of resources in principle but individual items and projects would be funded through the regular budget process. The Strategic Plan provides moral authority vis-à-vis difficult budget decisions.

Mr. Vander Laan asked how minimum requirements or quotas will be established. Dr. Hewitt replied that discussions are ongoing with the Provost to determine goals and set targets. It is important to ensure that students are attracted to the initiatives set out in the strategic plan.

The question was called and CARRIED.

BG.09-77
MAPP 7.14 - Policy and Procedures for Ethical Review of Research Involving Humans

It was moved by L. Gribbon, seconded by S. Singh,

That the Board of Governors approve Policy 7.14, Policy and Procedures for Ethical Review of Research Involving Human Participants, as shown in Appendix VI, Annex 2.

CARRIED (Unanimous Consent Agenda).

BG.09-78
Department of Otolaryngology - Proposed Name Change

It was moved by L. Gribbon, seconded by S. Singh,

That the name of the Department of Otolaryngology in the Schulich School of Medicine and Dentistry be changed to the Department of Otolaryngology - Head and Neck Surgery, effective July 1, 2009, as recommended by Senate.

CARRIED (Unanimous Consent Agenda).

BG.09-79
Annual Report on Performance and Activity Indicators

Mr. M. England provided an overview of the Annual Report on Performance and Activity Indicators detailed in Appendix VI, Annex 3. Overhead slides used to highlight his presentation are attached as Appendix 2.

Discussion focussed on the area of graduate student support. It was noted that Western’s students had performed well with respect to applications for external research grants except for the CIHR disciplines. The School of Graduate and Postdoctoral Studies is working to improve the support it provides in this area through its 360° Graduate Student Development Initiative. It was pointed out that medical sciences programs are not included in the data because the student financial support information from the teaching hospitals is unavailable.

The performance indicators showed that Western’s financial support for graduate students from both internal and external sources is competitive among leading Canadian research universities. However, a member pointed out that, at least in the arts and humanities, Western is losing some of the best potential graduate students because they are receiving better financial packages.
elsewhere. Mr. England responded that reporting standards prescribe the inclusion of fee relief and that there may be incentives not included in the overall statistics. The Board Chair suggested that the methodology of reporting be reviewed to ensure there are no substantial discrepancies in basic data when institutional comparisons are made.

**BG.09-80**

**Information Items Reported by Senate**

Appendix VI, Items Referred by Senate, contained the following items that were received for information by unanimous consent:

- 2009-2010 Academic Development Fund New Research and Scholarly Initiative Award Major Grants Competition
- New Program: MSC in Management
- Western Libraries Annual Report
- Vice-Provost’s Annual Report on Faculty Recruitment and Retention
- Report of the COU Academic Colleague
- Academic Administrative Appointments
- Annual Report on Promotion and Tenure Cases Considered under the Collective Agreement

The meeting adjourned to the confidential session.

_________________________ _________________________
M. Noble I. Birrell
Chair Secretary
President’s Report to Board of Governors

- Federal – Provincial Infrastructure Funding
- CFI: Four Western Projects Funded
- Opening of Paul Davenport Theatre
- Community Reception
- Farewell to Ted Garrard
- Spring Convocation 2009

Dr. Paul Davenport
June 23, 2009

Federal – Provincial Infrastructure Funding

- Announcement May 29, 2009
  - Joe Preston MP
  - Ed Holder, MP
  - Deb Matthews, MPP
  - Chris Bentley, MPP
  - Khalil Ramal, MPP
- $25 Million – Government of Canada
- $25 Million – Government of Ontario

Federal – Provincial Infrastructure Funding

- New home for the Richard Ivey School of Business – Western Road
- $100 Million total project, to be constructed in two phases
  - $50 million government support
  - $22.5 million – University contribution
  - $27.5 million – Ivey Fundraising
- To meet program expansion and provide state of the art facilities for Business education

CFI: Four Western Projects Funded

- Federal Funding of $17.5 M, total with Provincial and other sources of $44 M.
  - H. Hangan, WindEEE Dome, $9.5 M
  - T-K Sham, Research at the Canadian Light Source, $1.6 M
  - T. Peters, Image-guided Minimally Invasive Intervention and Stimulation, $2.6 M
  - N. Ferris, Sustainable Archaeology, $3.9 M

Opening of Paul Davenport Theatre

- Evening of June 16 showed the great strength in performance of the Don Wright Faculty
- Marvelous new acoustics were remarked on by all performers
- Performances by Louise Pitre, Ted Baerg & Mark Payne, Stefan Sylvestre, Sonja Gustafson, student percussion quartet, Convocation Brass

Community Reception

- Great Hall, Friday, June 19
- MC – Tom Carmichael
- Speakers
  - Fred Longstaffe
  - Emily Rowe
  - Lori Gribbon
  - Jim Etherington
- Opportunity to thank faculty, staff, students & alumni for 15 great years
Farewell to Ted Garrard
- Joined Western in 1996
- One of Canada’s Top Fundraisers: $600 million for Western over 13 years
- Highlights: Schulich benefaction, student commitment to Student Recreation Centre
- Leader in local, provincial and national United Way
- Joining Sick Kids Foundation as President & CEO
- Reception: Wednesday June 24, 4-6 pm Great Hall, Somerville House

Spring Convocation 2009
- Ten ceremonies, June 8-12, 5,662 degrees.
- Volunteers--Faculty, Staff, Students: 535
- From my address to the graduates:
  “This will be my last Convocation as Western’s President. On June 30 I will retire after being your President for 15 years. During that time I have watched our University transformed by the dedication and hard work of faculty, staff, students, and alumni.”

President’s Report to Board of Governors
- Federal – Provincial Infrastructure Funding
- CFI: Four Western Projects Funded
- Opening of Paul Davenport Theatre
- Community Reception
- Farewell to Ted Garrard
- Spring Convocation 2009

Dr. Paul Davenport
June 23, 2009
Focus on Graduate Indicators

• During 2008-09 MTCU conducted a competitive process for allocation of additional graduate capacity
• Submissions were to include quantitative data to demonstrate each institution’s case for growth
• Data from Western’s Performance Indicators Report were used extensively in our submission
Figure 19
Full-Time Masters and Doctoral Students as a Proportion of Total Full-Time Student Enrolment 2007-08

Source: G13 Data Exchange

Figure 20
Doctoral Degree Completion Rates 1994-1998 Entering Cohorts – All Disciplines at Nine Years After Entry

Source: G13 Exchange. Calgary data are for 1996, 1997 and 1998 only
Figure 21
Average Number of Years to Doctoral Degree Completion
1994-1998 Entering Cohorts – All Disciplines

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>5.6</td>
<td>5.5</td>
<td>5.4</td>
<td>5.3</td>
<td>5.3</td>
<td>5.3</td>
</tr>
<tr>
<td>4.8</td>
<td>4.7</td>
<td>4.64</td>
<td>4.85</td>
<td>5.0</td>
<td></td>
</tr>
</tbody>
</table>

Montreal  McGill  UBC  Toronto  Laval  Alberta  Queen’s  Western  McMaster  Waterloo  Calgary


Figure 22
2006-07 Graduate Student Survey
Research Masters and PhD Students at Western

<table>
<thead>
<tr>
<th>Quality of Overall Experience</th>
<th>0%</th>
<th>20%</th>
<th>40%</th>
<th>60%</th>
<th>80%</th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Blue</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Quality of Program</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th>Blue</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Blue</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Quality of Student Life Experience</th>
<th>0%</th>
<th>20%</th>
<th>40%</th>
<th>60%</th>
<th>80%</th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Blue</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Quality of Academic Experience</th>
<th>0%</th>
<th>20%</th>
<th>40%</th>
<th>60%</th>
<th>80%</th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Blue</td>
</tr>
</tbody>
</table>

scored on a 5-point scale where responses were as follows: poor, fair, good, very good, excellent

Source: Graduate and Professional Student Survey
Figure 24

Average Financial Support per Doctoral Recipient in All Programs (Excluding Medical Science Programs) 2007-08

Waterloo $30,689
Toronto $27,147
Calgary $27,004
Alberta $26,445
Queen's $26,341
McMaster $26,196
Western $25,966
G13 Avg $25,250
Dalhousie $24,580
UBC $24,258
Ottawa $23,739
McGill $22,665
Queen's $22,738
Alberta $21,458
McMaster $20,604
G13 Avg = 13.2%
Western $17,604
McMaster $17,458
Laval $16,808
Waterloo $16,445
Toronto $15,250
Calgary $13,714
Alberta $12,250
Queen's $11,714
McMaster $11,714
Laval $9,966
Montreal $8,145
Source: G13 Data Exchange

Figure 26

Graduate Student Fellowships
Natural Sciences and Engineering Research Council of Canada
3-Year Average Awards as a % of Full-Time Eligible Graduate Students

Toronto 17.2%
Ottawa 16.7%
UBC 16.5%
McGill 14.5%
Queen's 14.4%
Waterloo 13.7%
Western 13.5%
Alberta 12.3%
Calgary 11.2%
McMaster 11.7%
Laval 9.9%
Montreal 6.8%
G13 Avg = 13.2%
Source: Awards data from NSERC, as compiled by the OST (2005-07); Enrolments from G13DE (2007-08)
Figure 27
Graduate Student Fellowships
Social Sciences and Humanities Research Council of Canada
3-Year Average Awards as a % of Full-Time Eligible Graduate Students

<table>
<thead>
<tr>
<th>University</th>
<th>Award Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alberta</td>
<td>16.1%</td>
</tr>
<tr>
<td>McMaster</td>
<td>15.2%</td>
</tr>
<tr>
<td>Queen's</td>
<td>14.4%</td>
</tr>
<tr>
<td>UBC</td>
<td>12.4%</td>
</tr>
<tr>
<td>Toronto</td>
<td>12.3%</td>
</tr>
<tr>
<td>Western</td>
<td>9.9%</td>
</tr>
<tr>
<td>McGill</td>
<td>8.8%</td>
</tr>
<tr>
<td>Waterloo</td>
<td>8.5%</td>
</tr>
<tr>
<td>Ottawa</td>
<td>7.0%</td>
</tr>
<tr>
<td>Calgary</td>
<td>7.5%</td>
</tr>
<tr>
<td>Laval</td>
<td>7.5%</td>
</tr>
<tr>
<td>Montreal</td>
<td>5.9%</td>
</tr>
</tbody>
</table>

G13 Avg = 9.9%

Source: Awards data from SSHRC, as compiled by the OST (2005-07); Enrolments from G13DE (2007-08)

Figure 28
Graduate Student Fellowships
Canadian Institutes of Health Research
3-Year Average Awards as a % of Full-Time Eligible Graduate Students

<table>
<thead>
<tr>
<th>University</th>
<th>Award Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>McGill</td>
<td>25.2%</td>
</tr>
<tr>
<td>Montreal</td>
<td>23.6%</td>
</tr>
<tr>
<td>Calgary</td>
<td>22.7%</td>
</tr>
<tr>
<td>UBC</td>
<td>22.0%</td>
</tr>
<tr>
<td>Toronto</td>
<td>17.0%</td>
</tr>
<tr>
<td>McMaster</td>
<td>15.2%</td>
</tr>
<tr>
<td>Ottawa</td>
<td>14.5%</td>
</tr>
<tr>
<td>Alberta</td>
<td>13.4%</td>
</tr>
<tr>
<td>Waterloo</td>
<td>13.2%</td>
</tr>
<tr>
<td>Western</td>
<td>11.3%</td>
</tr>
<tr>
<td>Queen's</td>
<td>9.0%</td>
</tr>
</tbody>
</table>

G13 Avg = 17.9%

Source: Awards data from CIHR, as compiled by the OST (2005-07); Enrolments from G13DE (2007-08)
The Result

• Western received over 15 per cent of the additional capacity, second-largest allocation in the Province.

Annual Update on Performance Indicators
Report to the Board of Governors

Martin England
June 23, 2009