



## *The* UNIVERSITY of WESTERN ONTARIO

### MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

April 28, 2005

The meeting convened at 1:30 p.m. in the Cherry Room, Spencer Conference Centre.

PRESENT: Mr. D. McDougall, Chair  
Ms. J.K. Van Fleet, Secretary

Mr. S. Adams  
Mr. T. Brown  
Ms. H. Connell  
Dr. P. Davenport  
Ms. G. Dybenko  
Mr. T. Garrard  
Mr. T. Gosnell  
Ms. Lori Gribbon  
Dr. T. Hewitt  
Mr. E. Holder  
Ms. R. Ivey  
Mr. H. Kelly  
Ms. G. Kulczycki

Mr. A. Labatt  
Dr. F. Longstaffe  
Dr. K. McQuillan  
Ms. K. Meighen  
Dr. G. Moran  
Mr. J. Nash  
Ms. M. Noble  
Mr. M. Pickard  
Mr. L. Ste. Marie  
Mr. H. Vander Laan  
Dr. A. Weedon  
Mr. B. Whitmore

By Invitation: R. Campbell, R. Chelladurai, D. Estok, S. Finlayson, S. Jarrett, D. Jones,  
L. Koza, J. O'Brien, R. Pocius, D. Riddell, B. Timney.

#### BG.05-35 REPORT OF THE PRESIDENT

Dr. Davenport provided an update on the Rae Report, University advocacy in the pre-budget period, and his activities in the months February, March and April 2005. Overhead slides used to highlight his presentation are attached as [Appendix 1](#) to these minutes.

#### BG.05-36 UNANIMOUS CONSENT AGENDA [Appendix I]

As requested by a Board member, the Secretary asked that item 28 - Honorary Degree Recipients, Spring 2005 - be removed from the Unanimous Consent Agenda. It was then moved by G. Dybenko, seconded by S. Adams,

That items 1-27 and items 29-34 in Appendix I be approved and/or received for information by the Board of Governors by unanimous consent.

CARRIED

**REPORT OF THE PROPERTY & FINANCE COMPANY** [Appendix II]

BG.05-37 **Operating and Capital Budgets, Tuition and Fees**

It was moved by M. Noble, seconded by J. Nash,

That the Board of Governors approve:

- (1) The 2005-06 University Operating Budget and Capital Budget (turquoise cover)
- (2) Other Fee Schedules and Tuition Deposits (yellow cover)

Ms. Kulczycki provided an overview of the 2005-06 University Operating Budget and Capital Budget detailed in Appendix II (turquoise cover). The presentation included the planning and budgetary context, revenue assumptions, new initiatives in 2005-06, and a summary of the operating budget and capital budget. For 2005-06, the operating budget projects revenues of \$435.9 million and expenditures of \$436.5 million. The Capital Budget shows a planned expenditure level of \$82.8 million which includes \$41.9 million for new construction, \$25.3 million in Maintenance, Modernization, and Infrastructure (MMI) projects, and \$15.6 million in all other capital expenditures. Overhead slides used to highlight her presentation are attached as Appendix 2 to these minutes.

The question was called and CARRIED.

BG.05-38 **Student Fee Funded Units, Ancillaries, and Academic Support Units**

It was moved by M. Noble, seconded by H. Connell,

That the Board of Governors approve the 2005-06 budgets for Student Fee Funded Units, Ancillaries, and Academic Support Units summarized in the report entitled "Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies" (green cover).

The question was called and CARRIED.

BG.05-39 **Student Organization Fees 2005-06**

It was moved by M. Noble, seconded by T. Brown,

That the organization fees for the **University Students' Council** for 2005-06 shown in Table 2 (full-time undergraduates) and Table 4 (part-time undergraduates) be approved, as requested by the USC.

That the organization fees for the **Society of Graduate Students** be approved shown in Table 3 (full-time graduate students - three terms) and Table 4 (part-time graduate students), as requested by SOGS.

That the organization fees for the **Business PhD Association** for 2005-06 shown in Table 3 be approved, as requested by the Business Ph.D. Association.

CARRIED

BG.05-40      **Computing Resources Security Policy and Wireless Networking Policy**

It was moved by M. Noble, seconded by L. Ste. Marie,

That the Board of Governors approve Policy 1.20 - Computing Resources Security (Appendix II, Annex 1-A) and Policy 1.21 -Wireless Networking (Appendix II, Annex 1-B).

CARRIED

BG.05-41      **PMA Policies**

It was moved by M. Noble, seconded by H. Kelly,

That the Board of Governors approve amendments to the following polices [contained in Appendix II]:

Policy 6.16	Parental Leave (Annex 2-A)
Policy 6.17	Pregnancy Leave (Annex 2-B)
Policy 6.18	University Supplemental Employment Insurance Benefits (S.E.B. Plan) (Annex 2-C)

and

That Policy 6.24 - Temporary Career Placements (Annex 2-D) - be approved.

CARRIED

BG.05-42      **Information Items from the Property & Finance Committee**

The Report of the Property & Finance Committee contained the following information items that were received by unanimous consent:

- Quarterly Report on Fundraising
- Investment Committee Membership
- Dr. Sandy Kirkley Chair in Musculoskeletal Research
- Report of the Investment Committee
- Report on Scholarships

**REPORT OF THE CAMPUS & COMMUNITY AFFAIRS COMMITTEE** [Appendix III]

BG.05-43      **Campus Alcohol Policy (Policy 1.33)**

It was moved by G. Dybenko, seconded by S. Adams,

That Section 4.00 (and subsections) of the Campus Alcohol Policy, be amended as show in Annex 1 to Appendix III.

CARRIED by Unanimous Consent

BG.05-44 **Information Items from the Campus & Community Affairs Committee**

The Report of the Campus & Community Affairs Committee contained the following information items that were received by unanimous consent:

- Complimentary Parking on Campus
- Community Activities and Accomplishments
- Non-Tuition-Related Ancillary Fees for 2005-06
- Non-Tuition-Related Ancillary Fees Proposed by Student Organizations
- Annual Report of the University Students' Council on Activity within the University Community Centre
- Congress for the Humanities and Social Sciences

**BY-LAWS COMMITTEE** [Appendix IV]

BG.05-45 **Development & Fund Raising Committee**

A revised Annex 1 was distributed at the meeting.

It was moved by G. Dybenko, seconded by S. Adams,

That the terms of reference and composition of the Development & Fund Raising Committee be amended as shown in Appendix IV, Annex 1.

CARRIED by Unanimous Consent

BG.05-46 **Solicitation Committee**

It was moved by G. Dybenko, seconded by S. Adams,

That the Solicitation Committee be disbanded.

CARRIED by Unanimous Consent

**REPORT OF THE SENIOR OPERATIONS COMMITTEE**

BG.05-47 **Core Performance and Activity Indicators**

It was moved by H. Connell, seconded by S. Adams,

That the Board of Governors approve the core indicators contained in the Performance and Activity Indicators Annual Report to the Board of Governors (April 2005).

Dr. Davenport provided a brief overview of the performance and activity indicators. Overhead slides used to highlight his presentation are attached as Appendix 3. The development of the Performance and Activity Indicators report is intended to give the annual presentation a more formal structure. Future annual reports will reproduce the same set of core performance and activity indicators on a consistent basis.

The question was called and CARRIED.

BG.05-48 **Board Membership**

The Senior Operations Committee reported the following forthcoming changes in Board membership:

- Dr. Fred Longstaffe has resigned from the Board effective July 1, 2005, at which time he will take up the position of Provost & Vice-President (Academic). He will participate on the Board as a resource person.
- Dr. Longstaffe's seat on the Board will be filled in the Fall 2005 faculty-at-large Board elections.
- Mr. Les Ste. Marie will retire from Western at the end of August, at which time his seat on the Board will become vacant.
- Ms. Susan Grindrod, first runner-up in the administrative staff constituency elections in the Fall of 2004, will complete Mr. Ste. Marie's term which ends on November 14, 2006.

BG.05-49 **University Librarian**

In February, on behalf of the Board of Governors, the Senior Operations Committee approved the reappointment of Joyce C. Garnett as the University Librarian for an indefinite period of time, the termination of which shall be at the discretion of the Board. The new term of appointment commences July 1, 2005. Although the performance of the incumbent will not be subject to review by a Selection Committee (as is the case for appointments held by faculty members), a review of Western's Libraries will be conducted every five years from July 1, 2005.

BG.05-50 **Appointments to Committees and Boards**

The Senior Operations Committee announced the following appointments to committees and boards made by the Senior Operations Committee on behalf of the Board:

Audit Committee	Doug Alexander and Richard Grogan
Board of Directors, Canadian Centre for Activity and Aging	Ted Hewitt and Bill Peel
Selection Committee for AVP (Research)	Mark Pickard and John Nash
Foundation Western Board of Directors	John Nash
London Museum of Archaeology	Alan Weedon

BG.05-51 **Election Schedule - Board of Governors - Fall 2005**

The Fall 2005 Board Election Schedule, shown in Annex 1 to Appendix IV, was received by unanimous consent.

**REPORT OF THE DEVELOPMENT & FUND RAISING COMMITTEE** [Appendix VIII]

BG.05-52 **Fund Raising Objectives for 2005-06**

It was moved by G. Dybenko, seconded by K. Meighen,

That the Board of Governors approve that the fund raising goal for 2005-06 be established at \$46,500,000.

Ms. Dybenko stated that the fund raising goal is based on Western's current track record, discussions in progress, and up-coming projects that draw donations. Mr. Garrard stated that a goal of \$46.5 million is consistent with Western's Strategic Plan.

In response to a question about Board members' involvement in Western's fund raising, Mr. Garrard stated that the revised composition of the Development and Fund Raising Committee includes an increase in Board representation from 3 to 5 members. A number of Board members are volunteers on a various fund raising activities such as the President's Council, Foundation Western Board of Directors and the Athletics Fund Raising Campaign.

The question was called and CARRIED.

BG.05-53 **Major Gift Level at Western**

BG.05-53-a **Change in Minimum Contribution from \$10,000 to \$25,000**

It was moved by G. Dybenko, seconded by R. Ivey,

That the Board of Governors approve that the definition of what constitutes a major gift at Western be raised to a minimum contribution of \$25,000 from its current level of \$10,000.

CARRIED

BG.05-53-b **1878 Societies: Retire the D.C. Williams Society**

It was moved by G. Dybenko, seconded by M. Noble,

That the Board of Governors approve that the D.C. Williams Society, which recognizes donors of \$10,000-\$24,999 in the 1878 Societies, be retired, effective May 1, 2007.

CARRIED

BG.05-53-c **Naming of Endowed Funds at Western: Funding Required**

It was moved by G. Dybenko, seconded by R. Ivey,

That the Board of Governors approve that a minimum contribution of \$25,000 be required to name an endowed fund at the University.

In response to a question about retroactivity, Ms. Dybenko clarified that endowments that have already been named based on contributions of less than \$25,000 shall not be affected. New endowments from now on must total at least \$25,000 in order to be named.

The question was called and CARRIED.

**ITEMS REFERRED BY SENATE** [Appendix VI]

BG.05-54 **Appointment Procedures for Senior Academic Administrative Officers of the University**

It was moved by G. Dybenko, seconded by S. Adams,

That Sections H - Vice-President (Research and International Relations) and P - Associate Vice-President (Research) of the *Appointment Procedures for Senior Academic and Administrative Officers of the University* document be amended as detailed in Appendix VI.

CARRIED by Unanimous Consent

BG.05-55     **National Survey on Student Engagement**

Dr. Davenport referred Board members to Annex 1 to Appendix VI which shows the sort of information obtained through the National Survey on Student Engagement (NSSE). He referred in particular to the graph shown at the bottom of page 2: Student-Faculty Interaction. He noted that the “US National” category includes all the large and small doctoral universities in the United States. The smaller doctoral universities tend to have better student engagement, thus raising the performance level of the “US National” above that of the US Doctoral-Extensive group.

He reviewed all of the graphs in the NSSE report:

- **Level of Academic Challenge:** Western lags a bit behind the G10 in this category. It raises the question as to whether Western is pushing its students as hard as it should.
- **Active and Collaborative Learning:** For first-year students, Western is lagging a bit behind the G10.
- **Student-Faculty Interaction:** (See Dr. Davenport’s comments above.)
- **Enriching Educational Experiences:** Western lags behind in the senior year.
- **Supportive Campus Environment:** Western is a bit ahead of the G10.

The Administration thinks that by using the NSSE and comparing Western to benchmarks in the G10 and US schools, we can find ways to give Western students a better experience, especially as Western’s budgetary situation improves. The NSSE appears to be fairly central just now to the Province’s notion of accountability.

BG.05-56     **2004-2005 Excellence in Teaching Award Winners**

Dr. Davenport announced the winners of the 2004-05 Excellence in Teaching Awards:

The Edward G. Pleva Award for Excellence in Teaching

Fred J. Longstaffe, Department of Earth Sciences, Faculty of Science  
Patrick W. Whippey, Department of Physics and Astronomy, Faculty of Science

The Angela Armit Award for Excellence in Teaching by Part-Time Faculty

Kay Calvin, Department of Chemistry, Faculty of Science

The Marilyn Robinson Award for Excellence in Teaching

Cameron J. Tsujita, Department of Earth Sciences, Faculty of Science

The Board congratulated Dr. Longstaffe, the recent Dean of Science, for his personal achievement and those of the other three winners, all from the Faculty of Science.

BG.05-57     **Honorary Degree Recipients - Spring 2005**

Dr. Davenport reviewed the list of candidates for honorary degrees to be awarded at the Spring Convocation, describing each one briefly.

Monday, June 13, 10:00 a.m.	Doris Anderson - LL.D.
Monday, June 13, 3:30 p.m.	Bill Brock - LL.D.
Tuesday, June 14, 10:00 a.m.	Maude Barlow - LL.D.
Tuesday, June 14, 3:30 p.m.	Father Edward Malloy - LL.D.
Wednesday, June 15, 10:00 a.m.	B.B. "Kym" Kymlicka - LL.D.
Wednesday, June 15, 3:30 p.m.	Robert G. Colcleugh - LL.D.
Thursday, June 16, 10:00 a.m.	Henry Morgentaler - LL.D.
Thursday, June 16, 3:30 p.m.	Bessie Borwein - D. Sc.

Mr. Vander Laan voiced his objection to the selection of one of the individuals for an honorary degree. The Board Chair stated that discussion in confidential session has been scheduled around both the Board's position with regard to that appointment and the security issues associated with it. He suggested that any further discussion take place in closed session.

BG.05-58 **Information Items Reported by the Senate**

Appendix VI - Items Referred by the Senate - contains the following information items received by the Senate by unanimous consent:

- 2005-06 University Operating and Capital Budgets
- Academic Development Fund New Research and Scholarly Initiative Award - Major Grant and Small Grant Competitions
- Chancellor Emerita - Spring 2005
- Huron University College - Theology Convocation - Spring 2005
- University Convocation in Hong Kong - Autumn 2005
- Special Convocation - 7th Anniversary of the Trois-Pistoles French Immersion School
- Report of the Academic Colleague
- Appointments

BG.05-59 **SELECTED CLIPPINGS** [Appendix VII]

The Board received for information selected media clippings about the University.

**ADJOURNMENT**

The meeting adjourned to confidential session.

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D. McDougall  
Chair

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J.K. Van Fleet  
Secretary



## President's Report to the Board of Governors

- Update on Rae Report
- University Advocacy in pre-Budget Period

Dr. Paul Davenport  
April 28, 2005

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## Rae Review of Postsecondary Education

- Panel Chaired by former Premier Bob Rae
- Western had the only joint submission: signed by leaders of student, staff, faculty and administration
- The report, *Ontario, A Leader in Learning*, was released in February, 2005.

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## Key Recommendations of Rae Report

- Operating funding: invest at least \$1.3 billion in new base funding by 2007-08
- Full funding of all students
- \$180 million to expand Graduate Education
- Capital and Infrastructure; \$300 million for new facilities, \$200 million for renewal over 10 years
- Reform of Student Assistance Programs
- Framework for Accountability

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## Western's Response

- We expect to see Rae Report reflected in Ontario budget (likely by mid-May)
- Campus Council, which now includes the Alumni Association, has endorsed Rae recommendations
- University Budget assumes positive Government response to Rae

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## Rae Report Advocacy Campaign

Visits to MPP's by All University Presidents

Paul Davenport and Marty England

- Hon. Chris Bentley – February 18
- Khalil Ramal, MPP – March 11
- John Wilkinson, MPP – March 11
- Hon. Steve Peters – March 16
- Deb Matthews, MPP – March 22

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## Other Advocacy Meetings

- Deputy Ministers Tony Dean (Cabinet Secretary), Colin Anderson (Finance), and Bob Christie (MTCU) with Ian Clark (COU) – February 25
- Minister Mary Anne Chambers (with Ian Clark, COU) – March 21
- MPP's Breakfast on Campus – April 1
  - ➔ We will know the Ontario Government's reaction to the Rae Report in the Provincial Budget, expected in mid-May.

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## The Rae Report Supports the Priorities in Western's 2005-06 Budget

- Continue the increase in faculty and staff positions and stabilize or reduce our student-faculty and student-staff ratios.
- Since 1996-97 we have added 125 faculty positions (+15%).
- We are also able to establish a \$2.3 Graduate Expansion Fund to support Faculties in expanding graduate enrolments.

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