

TO: Board of Governors

FROM: Amit Chakma

DATE: April 28, 2011

SUBJECT: President's Report to the Board: April 2011

I'm pleased to provide the following update on key developments and achievements since the last meeting of the Board on January 27, 2011:

- 1. Provincial and federal budgets: The provincial and federal budgets announced in March were both favorably received on campus. The federal budget proposed to include a \$37M increase for Tri-Council research grants; a \$10M increase in funding for indirect costs of research; funding to support recruitment of 10 additional Canada Excellence Research Chairs (the same program that assisted Western in attracting neuroscientist Dr. Adrian Owen from Cambridge University); and additional funding for student assistance and international research collaboration. The provincial budget, while silent on capital investments and tuition, reinforced the government's commitment to expanding Ontario's post-secondary capacity by 60,000 new spaces (41,000 for universities) by 2015 – 16, with a goal to increase Ontario's higher education participation rate to 70%. Western is supporting this commitment by accommodating modest enrolment growth over the next four years. Our former admission cap of 4,350 in place for several years has been lifted to enable first-year enrolment growth to a range between 4,700 and 4,950. This increase will necessitate construction of a new residence building to continue our first-year residence guarantee to all students who receive admission offers. A new 800 – 1,000 bed residence is proposed for development just north of Althouse College and south of Sarnia Road, with a targeted opening of September 2013.
- 2. University budget: Western's 2011-12 budget—the first in a new four-year budget cycle—was presented to Senate April 15. We have taken a conservative approach with the first year of the new four-year cycle, providing a combination of modest base and one-time funding increases to support enrolment growth and other new initiatives. Respecting that the provincial government has not yet signaled its intentions with regard to potential changes to the tuition framework, our four-year budget projections have been modeled on the continuation of the current tuition framework. This year's budget features a new revenue sharing model that will put a larger share of funding in the hands of Deans and their Faculties/Departments/Programs—enabling the best decisions for resource allocation to be made at the local level. This new model is premised on incremental enrolment-related revenue.
- 3. **International student enrolment:** Much work is underway on the development of a strategy for international undergraduate student recruitment. Our recruitment and admissions staff have

made some adjustments to the timing of visits and contact with prospective international students that we feel will have a positive impact on confirmation rates in the current cycle. Further, the Special Advisor to the Provost on Internationalization (appointed in January; see note 4 below) has been working closely with the Vice-Provost (Academic Programs and Students) as well as the Vice-President (Research & International Relations) and the Deans to develop an organizational structure and an international recruitment plan. We will be implementing a new organizational structure soon that will consolidate the various components of the International Student file under the leadership of a Vice-Provost (International Education) who will report to the Provost and the Vice-President (Research & International Relations). These changes will help us meet our goal of increasing international student intake from 150 to 400 new students annually within the next five years, thus meeting or exceeding the provincial average for international enrolment of 6%.

- 4. **Senior administrative appointments: Professor Julie McMullin**, from the Faculty of Social Science, has been appointed to an 18-month term, commencing January 1, as Special Advisor to the Provost (Internationalization) to advance Western's strategic planning on the international student file. **Lorna Jean Edmonds**, who is presently AVP, International Relations at the University of Toronto, has been recruited to serve as Executive Director of International Relations at Western, commencing May 9. Reporting to the Vice-President (Research & International Relations) and the Vice-President (External), Lorna Jean will provide oversight for all aspects of international engagement within the Research and Advancement portfolios.
- 5. Decanal appointments: Three decanal appointments have recently been announced. Professor Vicki Schwean, presently Vice-Dean (Finance & Academic Administration) in the Faculty of Education at the University of Calgary, has been appointed Dean of Education, commencing July 1. Professor Charmaine Dean, presently Burnaby Mountain Research Chair in the Department of Statistics and Actuarial Science at Simon Fraser University, has been appointed Dean of the Faculty of Science, commencing August 1. And Professor Betty Anne Younker, presently Associate Dean for Academic Affairs and Associate Professor in the School of Music, Theatre & Dance at the University of Michigan, has been appointed Dean of the Don Wright Faculty of Music, commencing August 1. An international search continues for Dean of our Faculty of Law.
- 6. **International profile:** Western faculty and students continue to capture international attention for a wide range of scholarship, research, achievements, and events. Recent examples include:
 - **Shiva Singh's** research on the genetic sequencing of schizophrenia attracted media attention in France, Bulgaria, the U.S., the UAE, and major dailies across Canada;
 - Murray Huff's research on the disease- and obesity-fighting capabilities of tangerines attracted headlines in the U.K., France, India, Chile, Spain, China, Germany and Canada;
 - Ivey MBA students won the Sixth Annual Boston University International Tech Strategy Business Case Competition versus 16 teams from the world's best business schools;
 - Our new Canada-US Institute welcomed famed author, activist and former US
 presidential candidate Ralph Nader as inaugural speaker to its Visiting Fellows Program;
 - My visit and keynote address during at the official opening of the new campus of the
 Asian University for Women in Chittagong, Bangladesh earlier this year attracted
 attention from the Globe and Mail (see appendix) and Bengali media.

THE GLOBE AND MAIL **

Amit Chakma

Asian University for Women: a triumph of hope over despair

AMIT CHAKMA Special to Globe and Mail Update Published Tuesday, Mar. 08, 2011 5:00AM EST

Eleven years ago, a World Bank/UNESCO report sparked a vision for Kamal Ahmad of creating a university for women. Today, women from 13 countries – including Afghanistan, Iran and Pakistan – are attending the Asian University for Women in Bangladesh, where Mr. Ahmad is the acting chancellor.

At a time when liberal values are under threat, particularly in this part of the world, the establishment of AUW's campus is a triumph of hope over despair.

Recently, I had the privilege of joining dozens of international leaders – including Bangladeshi Prime Minister Sheikh Hasina and Cherie Blair, a leading human-rights lawyer and wife of former British prime minister Tony Blair – at a symposium at AUW. It was an opportunity to see the progress that Mr. Ahmad had made and to meet some of the students – women who will become Asia's and the world's future leaders.

For now, the AUW is leasing space in downtown Chittagong. But the Bangladeshi government has donated 130 acres of land to create a permanent campus. Montreal-trained architect Moshe Safdie is designing the campus, and soon the halls and corridors of the beautiful buildings will be populated by bright young women.

To set a broader context for why AUW's success is so important, let me paint a picture of the planet we call home.

Today, at the same time our world enjoys enormous potential, it also faces extraordinary challenges that threaten our very existence as a species. These challenges include environmental degradation, scarcity of food, and want for safe drinking water – even in some of our communities in Canada.

The threats also include abject poverty, human-rights violations and discrimination based on race, religion, ethnicity and gender. And women are affected in far more substantive and destructive ways than men. This is tragic for all humanity, because women represent the bedrock of our families and our communities.

In fact, it's clearly evident that, for societies to be able to make progress, women must be given equal opportunity, and they must be allowed to play leadership roles.

Within this context, there's no better tool than education to level the playing field for women and to bring about the kind of social change that will benefit all of humanity. Otherwise, we limit the potential for developing the leaders our world so desperately needs to only half the population.

My passion for AUW comes, in part, because I know first-hand how education can transform lives. Education has been critical throughout my life. Indeed, it has shaped who I am today.

As a boy from a tribe in the hills of southeastern Bangladesh – facing challenges brought about by war and political conflict – neither I nor my parents ever dreamed that I would have the privilege of being president of the University of Western Ontario, a 133-year-old Canadian institution.

My parents had did not have the financial means to attend university, but they placed great value on education. My mother played a very special role in instilling in me the important values, such as striving for excellence in education.

It's those same values that women who attend the Asian University for Women receive. Through educating these bright young women, AUW is tapping into the full potential of all humanity to create leaders who will transform our communities and our world.

Amit Chakma is president and vice-chancellor of the University of Western Ontario.

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ACTIVITIES OF THE PRESIDENT (January 24 – April 15, 2011)

January	24	London	United Way Wrap Up Announcement and Volunteer Appreciation Lunch
	24		City of London Standing Committee on Finance and
			Economic Affairs
	24		UWOFA Executive
	25	London	Dinner with Schmuel Farhi and Nicole Laidler (Gibbons)
	26	London	Mr. Geoff Beattie
			Mr. Jordan Bitove (President & CEO), Mr. John Bitove
			(Founder & CEO), Vision Group of Companies
			Health Force Ontario (HFO) Board
	27	London	Board of Governors
			Student2Business Networking Conference
	28	London	Integrated Vision for Academic Health Sciences Network
		20110011	International Faculty Friday
			Chinese Spring Festival Gala
	31	London	Robert Dean's Discovery Café
	31	London	Lunch with Mr. Bruce Archibald and Mr. Clair Gartley
			(FedDev Ontario)
February	1	London	Dr. Ray LaFlamme (Institute of Quantum Computing)
Teoruary	-	London	Councilor Denise Brown
			PMA Reception (Gibbons)
	2	London	2011 Mayor's State of the City Address
		London	Opening Ceremonies for Black History Month
			Lecture to BMOS Organizational Behaviour Class
	3	London	All Campus Job Fair
		London	Leaders Forum
	7		Councilor Dale Henderson
			Columbia International College Taping
			President's Forum
	8	Ottawa	Mr. Neil Yeates (Deputy Minister of Citizenship and
		Ottawa	Immigration Canada)
			Ms. Alayna Johnson (Assistant to Minister Bev Oda)
			CERC Dinner
	9	London	Dr. Janet Da Silva (Associate Dean Hong Kong)
	10	Toronto	CCOU (Council of Chairs of Ontario Universities)
	10	10101110	COU Executive Heads
	14	London	Lunch with Dr. Dipu Moni (Foreign Minister of
		20114011	Bangladesh) and Delegation
			Public Lecture by Dr. Dipu Moni and Reception
			Dinner with Dr. Dipu Moni and Delegation (Gibbons)
	17	London	Arts & Humanities Chairs Meeting
	1/	Longon	Strategic Communications Working Group
	22	London	Western Awards of Excellence
	22	London	western Awards of Excenence

	23	Toronto	Mr. Jeremy Adams (Board Member)
			Mr. Tim Kwan (President, Sheppard Group)
			HFO Board of Directors
March	1	London	Deans' Meeting
			UWOFA Executive
	2	London	WOCO Foundation Breakfast
			Earth Sciences Group
			Student Scholarship Luncheon
	3	London	WUSC Conference Call
			Lecture and Dinner with Chief Phil Fontaine
	4	London	Breakfast with Resource Geoscience at Western Group
			Minister Glen Murray (Research and Innovation)
			Announcement
			Richard Ivey School of Business Board
	5	Ottawa	WUSC Board Meeting
	7	Toronto	Mr. Andy Chisholm (Managing Director, Goldman Sachs
			& Company)
			Dr. David Naylor (President, University of Toronto)
			Dr. Eric Owens (President, Treasurer & Director,
			Alexandria Minerals Corp)
			Mr. Charles Sims (President & CEO, Mackenzie Financial
			Corp)
			Mr. Dale Wallster (Hathor Exploration Ltd)
			Earth Sciences Alumni Reception
			Mr. Robert Wares (EVP & COO, Osisko Mining), Dr.
			Robert Linnen
	8	Toronto	Mr. Jordan Bitove (President & CEO, Vision Group of
			Companies)
		London	Beattie Family Lecture & Dinner
	9	New York City	Rotman Advisory Board Dinner
	10	New York City	Rotman Advisory Committee Meeting
	11	London	LEDC Board Meeting
			Dr. Tom Corr (President & CEO), Dr. Dan McGillivray
			(Managing Director), Mr. Ross Bradsen (Regional
			Director), Mr. Steve Colbert (Business Development
			Manager), Ms. Jessie Maggard (Business Development
			Manager), OCE (Ontario Centres of Excellence)
			Western News Interview with Dr. Tom Corr
			Sir Anthony Leggett Lecture
	15	West Palm Beach	President's Alumni Luncheon
	16	Bonita Springs	President's Alumni Luncheon
	21	London	Signing of PMA Memorandum of Agreement
			HiAP Advisory Committee Teleconference
			Councilor Matt Brown
			Graduating Athletes Reception (Gibbons)
	22	London	Scholar's Elective Poster Showcase
			Student Residence Reception (Gibbons)
	23	London	HFO Board Teleconference
	24	Toronto	Mr. Tim Duncanson (Chair, Executive Board, Huron

			University)
			OCE Board of Directors
	25	London	USC Student and Teaching Awards Ceremony
	28	Dubai	Education without Borders Conference
	29	Dubai	Education without Borders Conference
	30	Dubai	Education without Borders Conference
April	4	London, UK	Mr. Ted MacDonald (Senior Advisor, Kleinwort Benson)
•			UK Board Meeting
			Mr. Max Steinkopf (Executive Director, Bond Capital
			Partners)
			Ms. Johanna Waterous (Non-Executive Director, Royal &
			Sun Alliance Insurance Group)
			Mr. Robert Brant (Managing Partner, McCarthy Tetrault)
			Mr. David Mongeau (Chairman & Founder, Avington
			Financial Ltd)
	6	London	Mike Tithecott (USC President)
			Mayor Joe Fontana, Jeff Fielding (City of London)
			UWOFA Executive
			Dr. Ashutosh Sutra Dhar (Bangladesh University of
			Engineering & Technology)
			Athletic Banquet
	7	London	Middlesex Municipal Day
			Faculty Authors Reception
			Teleconference with AUCC
			Western Humanitarian Awards
			Ivey MBA and EMBA Convocation
	11	New York City	Mr. Glenn Hadden (Morgan Stanley)
			Mr. Mark Barber (Managing Director, Citigroup Inc.
			Global Markets)
			Mr. Michael Hill (Managing Director and Global Co-Head,
			Nomura Holdings Inc)
	1.0	17	Mr. John Akkerman (Senior VP, Alliance Bernstein)
	12	Victoria, BC	AUCC Spring Conference
	13	Victoria, BC	AUCC Spring Conference
	15	London	Telephone Call with Peter Gooch (COU)